REPUBLIC OF KENYA



MANDERA COUNTY GOVERNMENT

THE COUNTY TREASURY

ANNUAL DEVELOPMENT PLAN

2015 - 2016

August 2014

Foreword

It is a requirement under the PFM act section 126 that every county government shall prepare a development plan in accordance with Article 220(2) of the Constitution. The County Executive Committee member responsible for planning is required to prepare the development plan in accordance with the format prescribed by regulations and submit the same, not later than the 1st September each year, to the county assembly for its approval, and send a copy to the Commission on Revenue Allocation and the National Treasury. The County Executive Committee member responsible for planning is required then to publish and publicize the annual development plan within seven days after its submission to the county assembly.

The Annual Development Plan includes the strategic priorities for the medium term that reflect the county government's priorities and plans. The plan describes how the county government is responding to changes in the financial and economic environment and the programmes to be delivered with details for each programme including the strategic priorities to which the programme will contribute; the services or goods to be provided; the measurable indicators of performance where feasible; and the budget allocated to the programme. The plan also includes payments to be made on behalf of the county government, including details of any grants, benefits and subsidies that are to be paid; a description of significant capital developments; a detailed description of proposals with respect to the development of physical, intellectual, human and other resources of the county, including measurable indicators where those are feasible; a summary budget in the format required by regulations; and such other matters as may be required by the Constitution or the Public Finance Management Act 2012.

In line with Mandera County's vision of becoming a healthy, wealthy and Secure county, the plan is focused on (1) proper priorities set out in the CIDP; (2) accelerating capital improvement, and (3) strengthening structures for improved mobilization and management of resources in the county and (4) supportive framework for the growth of the private sector.

My sincere gratitude goes to all individuals and departments that have participated in identifying and prioritizing programmes and sub-programmes included in this plan including County Executive Committee members, members of the County Assembly, Controller of Budget, the private sector, non-governmental organizations and

development partners who at various stages made invaluable contribution to the process.

Mr. Ibrahim B. Hassan CEC Member for Finance & Economic Planning

Abbreviations and Acronyms

CIDP County Integrated Development Plan

CRA Commission for Revenue Allocation

CRCMC County Road Construction and Maintenance Corporation

ECD Early Childhood Development

E-PROMIS Electronic Projects Management Information System

FY Financial Year

GoK Government of Kenya

ICT Information and Communication Technology

IFMIS Integrated Financial Management Information System

IPD In-Patient Department

MCH Maternal and Child Health

MDG Millennium Development Goals

MFI Micro Finance Institution

MSE Micro and Small Enterprises

MTEF Medium Term Expenditure Framework

NIMES National Integrated Management Information Systems

ODA Overseas Development Assistance

PBB Programme Based Budget

PESTEL Political, Economic, Social, Technological, Environmental and

Legal

PFMA Public Finance Management Act

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Legal Framework that underpins the Preparation of the Annual Development Plan

The Mandera County **Annual Development Plan** is prepared in accordance with Section 126 of the Public Financial Management Act, 2012 which states that:

Every county government shall prepare a development plan in accordance with Article 220(2) of the Constitution, that includes—

- (a) strategic priorities for the medium term that reflect the county government's priorities and plans;
- (b) a description of how the county government is responding to changes in the financial and economic environment;
- (c) programmes to be delivered with details for each programme of
 - (i) the strategic priorities to which the programme will contribute;
 - (ii) the services or goods to be provided;
 - (iii) measurable indicators of performance where feasible; and
 - (iv) the budget allocated to the programme;
- (d) payments to be made on behalf of the county government, including details of any grants, benefits and subsidies that are to be paid;
- (e) a description of significant capital developments;
- (f) a detailed description of proposals with respect to the development of physical, intellectual, human and other resources of the county, including measurable indicators where those are feasible;
- (g) a summary budget in the format required by regulations; and
- (h) such other matters as may be required by the Constitution or this Act.
- (2) The County Executive Committee member responsible for planning shall prepare the development plan in accordance with the format prescribed by regulations.

- (3) The County Executive Committee member responsible for planning shall, not later than the 1st September each year, submit the development plan to the county assembly for its approval, and send a copy to the Commission on Revenue Allocation and the National Treasury..
- (4) The County Executive Committee member responsible for planning shall publish and publicize the annual development plan within seven days after its submission to the county assembly.

1. INTRODUCTION

Overview

This year's Annual Development Plan is the first of its kind for Mandera County since the inception of the County Government. The annual development plan has been tailored from the CIDP (2013-2017) for easy implementation and an easy point of departure for a good strategy in achieving the overall county goals. The document entails: Strategic priorities for the medium term that reflects the county government's priorities and plans; a description of how the county government is responding to changes in the political, economic, social, technological, ecological and legal externalities; programmes to be delivered with details for each programme covering the strategic priorities to which the programme will contribute, the goods or services to be provided, measurable indicators of performance where feasible and the budget allocated to the programme; payments to be made on behalf of the county government, including details of any grants, benefits and subsidies that are to be paid; a description of significant capital developments; a detailed description of proposals with respect to the development of physical, intellectual, human and other resources of the county, including measurable indicators where those are feasible and a summary budget in the format required by regulations.

The Mandera County Government will dedicate 60 per cent of its annual budget to development. This will be aimed at accelerating transformation through maintenance of stability as well as investing in capital improvement. Resources will be channeled to build key physical infrastructure aimed at facilitating the private sector to expand business, promote productivity and build resilience necessary for employment creation and poverty reduction. Care will be taken to address the major challenges highlighted in the CIDP. The challenges include, inter alia; Insecurity, low productivity and minimal value addition in agriculture, inadequate energy, poor infrastructure, inadequate access to clean drinking water and essential health services, poor quality education, inadequate allocation of resources, and inadequate social facilities.

Outline of the Annual Development Plan 2015/2016

 Section (I) provides an overview of the Annual Development Plan2015/2016. The strategic priorities of the Mandera County Government and the response to changes in the PESTEL environment.

Budget needs for the financial year 2015/16

2. Section (II) outlines the budget needs in Agriculture, Rural and Industrial Development sector, Human Resource Development and Welfare sector, Utilities and Physical Infrastructure Development sector and in the Public Administration and Cohesive Relations Sector.

Review of expected income

3. Section (III) provides an overview of resource mobilization initiatives, the County's revenue sources and the expected cash flow.

Sub sector specific programmes and sub programmes

4. Section (IV) provides an overview in the **thirteen sub sectors** in terms of their programmes and sub programmes in the MTEF Budget for the FY 2015/16.

Conclusion and Recommendations

5. Section (IX) presents a concluding remark summarizing areas of focus in the MTEF FY 2015/16 and the recommendations.

Strategic Priorities of the Mandera County Government

- a) The broad strategic priorities of the Mandera County Government in the FY 2015/16 include;
- (i) Maintaining stability and creating an enabling environment for attraction, growth and sustainability of businesses;
- (ii) Setting up essential frameworks for the county to take off and stay on growth trajectory in line with Vision 2030 and the Constitution of Kenya, 2010;
- (iii) Aligning expenditures with county priorities outlined in the County Integrated Development Plan, 2013-2017;
- (iv) Expanding investments in physical infrastructure to improve access to public transport, energy, water, sanitation, enhancing skills development and access to quality education in the county;

- (v) Improving provision of health care with emphasis on reduction of mortality rates, broadening prevention and treatment and combating malaria and other diseases.
- (vi) Enhancing food security, protecting agro-based livelihoods and commercializing of agricultural and livestock programs
- (vii) Supporting good governance and establishing structures that enhance transparency, accountability and other national values outlined in the constitution;
- (viii) Strengthening public finance management systems and implementing procedures for enhanced access, efficiency and stability in the finance sector; and
- (ix) Undertaking additional measures to improve the entrepreneurial and investment climate in the county.
- b) The aforementioned priorities are consistent with those highlighted in the 2015/16 Budget Circular of the National Treasury. They include achieving macroeconomic stability for sustained growth and development; structural reforms to facilitate business and employment growth; enhancing food security for sustained growth and employment; supporting growth of manufacturing for employment creation; empowering the youth and women for employment creation,; developing youth sports, culture, heritage and talents; modernizing transport and logistics; improving access to adequate, affordable and reliable energy supply; further expanding road networks to facilitate agricultural transformation; making water accessible to households and farmers; building a healthier Kenya; providing quality and relevant education for all Kenyans; scaling up social protection and further entrenching devolution for better service delivery.
- c) The priorities are also consistent with the key pillars of Kenya's long term development plan (Vision 2030) which is clearly to accelerate growth to achieve middle income status with a more inclusive society. The pillars generally entails the agenda of: (i) expanding electricity, transport and communications capacity or more generally infrastructure; (ii) improving Kenya's competitiveness in order to create more jobs; (iii) addressing security challenges; (iv) assuring food security and expanding agricultural opportunities; (v) investing in human capital; (vi) supporting devolution; and

- (vii) strengthening public service delivery while combating waste and corruption.
- d) There is already an acknowledged need to move quickly to the implementation of the First CIDP, including all deliverable targets in sector plans, strategy papers and policies. The objectives of economic growth, equity and poverty reduction as well as improvement in governance are already determined as the primary objects of the expenditure framework for Mandera County.

Economic Growth

e) With regard to the Economic Pillar of Kenya Vision 2030, the Mandera County Government will attempt to achieve a broad-based expansion touching all sectors of its economy. Emphasis will however be made on increasing agricultural productivity, expanding agricultural production and enhancing value addition (manufacturing). Effort will be made to achieve land consolidation, set up development districts and expand investment in infrastructure. Effort will also be made to support growth of wholesale and retail trade.

Equity and Poverty Reduction

f) With regard to social pillar of Kenya Vision 2030, the Mandera County Government is committed to address inequality and reduce poverty by providing significant resources to the social and rural development sectors as well as targeting spending to core poverty initiatives. As a matter of priority, the county government will provide support to needy populations in the form of bursaries, technical training, establishing various funds to Small and Medium Enterprises. The county government will also shift focus from curative to preventive health care and allocate additional resources to facilitate multi-sectoral response to epidemics. Reforms shall be deepened in agriculture to implement the food security strategy as well as the agriculture commercialization strategy. Micro and Small Enterprises (MSE) sector shall also be provided with an enabling environment and resources to increase productivity and employment.

Improving Governance

- g) With respect to governance, the County Government is committed to strengthen governance and anti-corruption measures by developing additional regulations that would reduce opportunities for corruption as well as educating staff and local populations to appreciate the virtues of good governance and the harm caused by corruption to the local social and economic system. The government will equally promote compliance with legislation, regulations and codes of practice with improving the performance through strategy formulation and policy making.
- h) All necessary committees will be expected to play their roles as appropriate to address governance challenges noted particularly in key sectors such as sugar, fisheries and cooperatives. It will be important to determine each committee's performance drivers and establish appropriate measures for determining success. Such committee shall be so constituted as to enhance their contribution to success of the county government.

Response to Changes in PESTEL Environment

The County operates in an environment which affects its operations in a number of ways. These externalities experienced within had a significant impact on the success of the policies and development plans of Mandera County in the last financial year 2013/14. The relevant issues under the political, economic, social, technological, environmental and legal arena are expected to hinder or help the county in achieving her vision of being Healthy and Wealthy and Secure County.

The County Treasury takes cognizance of the opportunities and challenges by developing a plan to address them in order to facilitate and achieve Vision 2030, the Millennium Development Goals (MDGs) as well as implement the CIDP and its target for the FY 2015/16.

The table below presents a PESTEL analysis and how the county plans to respond to factors and issues linked to the various aspect of the external environment.

Category	Issue	Effect	Response
Political	Difficulty in	Performance	County to create
	sustaining	contracting, RRI and	structures for performance
	public sector	strategic planning yet	management/improvement

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resource
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ic are not able County to implement pro-
basic poor policies such as
es social protection
the ever- County to promote
isk of crop conservation and non-
nd loss of rain-fed agriculture
to drought
ase

Social	Dependency	The culture and	County to embark on
		syndrome of	development programme
		dependency continues	that promotes values of
		to permeate the society	work and self-dependence
	High	HIV/AIDS, malaria	County to embark on
	prevalence of	and other diseases	eradication of HIV,
	HIV/AIDS	continue to take a toll	malaria and other diseases
	and other	on the productive	
	diseases	members of the county	
	High poverty	Infrastructure and	County to roll out poverty
	levels	income poverty is still	eradication initiatives with
		rampant in the county	proven success rates
	Increased	There is increased	County to roll out civic
	awareness	public awareness of	education, public
		their rights to be	information and
		served and expectation	participation programmes
		of what the	
		government is	
		supposed to do	
	ICT and the	The public have	County to leverage on e-
	social media	greater access to and	government to engage the
		use ICT platforms to	public
		express themselves	
Technological	Low adoption	Overall productivity	County to promote
		has been kept low	mechanized production
		thanks to use of	and use of modern
		outdated technology	technology
Environment	Un-sustainable	Environmental	County to promote
	practices	degradation and	conservation and improve
		pollution are on the	waste management
		rise	
Legal	Inadequate	The legal framework is	County working on
	legislation	still weak as there	critical bills to
		exists no local laws to	operationalize all
		guide local functions	functions

2. BUDGET NEEDS FOR THE FINANCIAL YEAR 2015/16

Agriculture, Livestock and fisheries

The sector comprises of county departments of agriculture, livestock and fisheries; livestock and fisheries development sub-sector as its backbone. In the MTEF Budget period 2015/16, the focus of the sub-sector is to increase agricultural productivity and output, increase livestock production and productivity, and improve management, conservation, control and development of fisheries. In all, the subsector has been allocated KShs.KShs.536.8 million to achieve this.

Land Housing and physical planning

The lands, housing and physical planning subsector is focused on improving urban planning in all the six (6) sub-counties, Digitalization of land registry and fast-track issuance of title deeds. In all, the sub-sector requires upwards of KShs.144.4 million to meet its budgetary needs.

Trade, investment, industrialization and Cooperative development

With its commitment to accelerate trade, industrialization, the county's trade, investment and cooperatives sub-sector is focused on creating a conducive environment for business and investment by upgrading and creating new markets; promoting selected industrial clusters and factories on Hides and Skins and Water Bottling; consolidating and strengthening cooperative societies and; supporting SMEs development. In all, the ministry has been allocated KShs.458.6 million to fulfill her budgetary needs for the financial year 2015/2016.

Public Service Management and Devolved Unit and County Public service Board

The sector comprises of the county departments of public service management and devolved unit and Count public service Board. The sector drives the second strategic pillar which is to invest in human resource development and improvement in the social welfare of the people of Mandera County. This involves ensuring the most competent staffs are acquired for the skills needed in the County and developing their capacity to perform and deliver better services to the county residents. The sector has been allocated KShs.918.7 million to meet her budgetary needs.

Education, Culture, Sport Gender Youth and Social services

This sector comprises of departments of education, culture and sports as well as gender, youth and social services.

The sector invests heavily on the talents, educations and skills of the youth hence creating the competitiveness of the county at later stage. This sector ensures universal access to quality education and health as well as the promotion of culture, social development and tourism in the county.

The sector has received Kshs 913.6 million to meet the provisions stated in the budget.

Infrastructure Development Sector

The sector comprises of county departments of Roads, Public Works and Transport. As an enabler, the sector is well known for its multiplier effect, and its ability to stimulate growth in other sectors of the economy.

Under the transport and infrastructure sub-sector, the focus is to increase the stock of Marram, tarmac roads; improve access to all wards of the county through marram roads and support infrastructure and improve safety and efficiency of existing modes and means of local transport. In all, the sub-sector needs Kshs 2.4 billion.

Water Energy, Tourism wildlife and Natural Resource.

Under the Water, Sanitation and Natural Resources sub-sector, the focus is on improving on access to water by both human and livestock; expanding water infrastructure. In all, the sub-sector has been allocated KShs1.55 billion to undertake planned interventions for the financial year 2015/2016.

County Assembly

Under the county assembly services sub-sector, the focus is on facilitating effective and efficient representation, legislation and oversight. This requires upwards of KShs.801.5million.

Finance, Economic Planning ICT and Special Program

Under finance and economic planning sub-sector, the county is focused on improving resource mobilization, allocation and utilization towards achievement of sustainable and shared prosperity. To this end, the sub-sector needs KShs1.7 billion. Kshs 940 million of these will go to pending bills from 2014/2015 financial year.

Other ministries include Health Services (Kshs 1.55 billion).

3. REVIEW OF EXPECTED INCOME

3.1 Overview of Resource Mobilization Initiatives

The county treasury expects to finance recurrent and development expenditure of the County Government of Mandera from two main sources, namely:

 a) Remittance from National Treasury as per County Allocation of revenue Act 2015

b) Revenues raised locally

The county treasury is working on a range of revenue generation strategies which will enable it to exceed the projected revenue targets. The internal revenue unit is expected to work on expanding ordinary revenue faster than it can be gobbled up by increases in recurrent revenue. Without that, latent opportunities to bring projects in the public realm to fruition may be lost and, the true value of these projects may not be shared. Programmes are being put in place to reign in on recurrent expenditure so that it is kept at sustainable levels. The sources of the revenues that is to finance the 2015-16 budget is captured below

3.2 Revenue Sources

In the financial year 2015/2016, the County Government of Mandera had a revenue target of KShs11,501,416,149 consisting of a grant from national government (GoK) of Kshs 8,955,703,809,internal revenue target of Kshs. 199.2 million and grants of KShs 200.16 million.

Based on economic outlook for FY2014/2015, the projected revenue sources for FY2015/16 include the following:

Revenue summary

Equitable share of Revenue	8,955,703,809
Local Revenue Collections	199,237,816
DANIDA Funds to Rural Health facilities	14,620,000
Roads Maintenance fuel levy	113,767,220
World Bank Funding for Health sector	25,355,000
Free Maternity Reimbursement	46,418,400
Foregone user fees in Health Facilities in rural Area	23,910,336

Given the continued risk to fiscal operations of the county government, cost reduction efforts will clearly play a major role in bringing about a balance in the budget. The county will have to learn to do more, better, with less. And since recurrent expenditure must be covered by ordinary budget, the county treasury will pursue opportunities to boost the collection of internal revenues without raising taxes.

Some of the approaches to be used to help facilitate government cost reduction quickly include:

- a) **Improvement of Revenue collections.** The county treasury will improve its revenue intake in two ways: by applying readily available data mining and analytic techniques and exploring more revenue base
- b) **Optimizing pricing.** The county treasury will leverage on the private sector expertise and public participation when developing pricing strategies for revenue-raising measures.

These revenue-generating opportunities will help the county treasury to close the gaps in its budgets without raising taxes or cutting services. By employing ideas and approaches first perfected in the private sector, the county treasury will ensure its initiatives deliver the most value possible to citizens.

4. SECTOR SPECIFIC PROGRAMMES AND SUB-PROGRAMMES

Overview

This chapter outlines the sector-specific programmes and sub-programmes as captured in the CIDP 2013-2017. The sub sector programmes have been prioritized on the basis of;

- Degree to which the programmes were addressing core poverty interventions;
- Degree to which the programmes were addressing the core mandates of the county departments;
- Expected outputs and outcomes from the programmes;
- Linkage of the programmes with other programmes; and
- Cost effectiveness and sustainability capacity of the Programme.

4.1 Agriculture, Livestock and Fisheries Development

The priority for agriculture, livestock and fisheries development sub-sector is to expand area under farming, Development of infrastructure for rain fed farms, increase production and productivity, strengthen research and use of modern technology, control pests and diseases, improve marketing and quality of products from local farm resources. Some of the medium-term priority projects include, inter alia;

- Regional animal market development
- Development of infrastructure for rain fed farms
- Construction of the regional livestock Market
- Construction of water troughs for livestock at new Boreholes
- Construction of cattle crushes with holding ramps
- Construction of veterinary laboratory
- Constructions of Slaughterhouses
- Establishment of Honey refinery

In the financial year 2015/2016, these projects have been further prioritized and consolidated into sub-programmes and programmes in a matrix as follows:

Programme 1: Improving Food	security		
Sub Programme	Expected	Expected Outcome	Location
	Output		

infrastructure for rain fed farms SP1.2 BP1 farming infrastructure SP1.3 Shantoley farming infrastructure in place SP1.4 Neboi Agricultural Infrastructure SP1.5 Development of infrastructure for rain fed farms place SP1.6 Irrigation development for BP1, Gadudia, Aresa, Shantoley, Hareri, Ardagarbicha Rhamu Dimtu irrigation schemes SP1.7 Construction of Gabbions in Rhamu SP2.1 Construction of the regional livestock Market SP2.2 Construction of SP2.2 Construction of Veterinary Investigative Laboratory- (Phase II) SP1.5 BP1 Improve food production and food security In mprove food production and food security In selected areas SP1.6 Irrigation development for place SP1.7 Construction of Gabbions in Rhamu Dimtu irrigation schemes SP2.1 Construction of Gabbions in Rhamu SP2.1 Construction of the regional livestock Market SP2.1 Construction of the regional livestock Market SP2.2 Construction of Veterinary Investigative Laboratory- (Phase II) Laboratory constructed Laboratory constructe	SP1.1 Development of	Rain fed	Improve food	
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SP1.5 Development of infrastructure for rain fed farms place SP1.6 Irrigation development for place SP1.6 Irrigation development for BP1, Gadudia, Aresa, Shantoley, Hareri, Ardagarbicha Rhamu Dimtu irrigation schemes SP1.7 Construction of Gabbions in Rhamu Dimtu irrigation schemes SP1.7 Construction of Gabbions in Rhamu DR Programme 2: Turning Livestock Sector into an Economically viable Sector SP2.1 Construction of the regional livestock Market SP2.1 Construction of the regional livestock Market SP2.2 Construction of Veterinary Investigative Laboratory- (Phase II) Laboratory Limprove food production and food security Improve food production and food security Spandal food security Ardagarbicha and BP1 Improve irrigation Infrastructure and income generation Rhamu Expected Outcome Output Sp2.1 Construction of the regional market access for livestock and livestock produce SP2.2 Construction of Veterinary Investigative Laboratory- (Phase II) Laboratory constructed diseases via Improve food production and food security Ardagarbicha and BP1 Expected Outcome Infrastructure and income generation Rhamu Rhamu Ardagarbicha and BP1 Regional market access for livestock and livestock and livestock produce Mandera town Mandera town Mandera town Mandera town Mandera town Mandera town	Infrastructure	infrastructure in	1 *	Neboi
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Hareri, Ardagarbicha Rhamu Dimtu irrigation schemes SP1.7 Construction of Gabbions in Rhamu Constructed Improve irrigation Infrastructure and income generation Programme 2: Turning Livestock Sector into an Economically viable Sector Sub Programme Expected Output SP2.1 Construction of the regional livestock Market Fregional livestock Market SP2.2 Construction of Veterinary Veterinary Investigative Laboratory- (Phase II) Ardagarbicha and BP1 Ardagar	BP1, Gadudia, Aresa, Shantoley,	schemes in	1 *	Shantoley, Hareri,
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in Rhamu constructed Infrastructure and income generation Programme 2: Turning Livestock Sector into an Economically viable Sector Sub Programme Expected Output SP2.1 Construction of the regional livestock Market Constructed Description of livestock Market SP2.2 Construction of Veterinary Investigative Laboratory- (Phase II) Laboratory Location Location Mandera town and livestock produce To reduce mortalities associated with diseases via Mandera town Mandera town diseases via	Dimtu irrigation schemes			BP1
Programme 2: Turning Livestock Sector into an Economically viable Sector Sub Programme Expected Output SP2.1 Construction of the regional livestock Market SP2.2 Construction of Veterinary Investigative Laboratory- (Phase II) income generation Expected Expected Outcome Output Advantage Expected Outcome Output Increase market access for livestock and livestock produce To reduce mortalities associated with diseases via Mandera town Mandera town diseases via	SP1.7 Construction of Gabbions	Gabbions	Improve irrigation	
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Sub Programme Expected Output SP2.1 Construction of the regional livestock Market SP2.2 Construction of Veterinary Investigative Laboratory- (Phase II) Expected Outcome Constructed Regional market Increase market access for livestock produce To reduce mortalities Laboratory associated with diseases via Location Location Mandera town Mandera town Mandera town diseases via			income generation	
Output SP2.1 Construction of the regional livestock Market SP2.1 Constructed Regional market constructed market access for livestock and livestock produce SP2.2 Construction of Veterinary Veterinary Investigative Laboratory- (Phase II) Laboratory constructed	Programme 2: Turning Livestoo	k Sector into an E	conomically viable Sect	or
SP2.1 Construction of the regional livestock Market constructed market access for livestock and livestock produce SP2.2 Construction of Veterinary To reduce Veterinary Investigative Investigative Laboratory- (Phase II) Laboratory constructed diseases via Laboratory diseases via Laboratory Investigative Mandera town diseases via	Sub Programme	Expected	Expected Outcome	Location
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for livestock and livestock produce SP2.2 Construction of Veterinary To reduce Veterinary Investigative Investigative mortalities Laboratory- (Phase II) Laboratory associated with constructed diseases via Mandera town Mandera town	SP2.1 Construction of the	Regional market	Increase	
and livestock produce SP2.2 Construction of Veterinary To reduce Veterinary Investigative Investigative mortalities Laboratory- (Phase II) Laboratory associated with constructed diseases via And livestock produce To reduce mortalities Mandera town	regional livestock Market	constructed	market access	
SP2.2 Construction of Veterinary To reduce Veterinary Investigative Investigative mortalities Laboratory- (Phase II) Laboratory associated with constructed diseases via			for livestock	Mandera town
SP2.2 Construction of Veterinary To reduce Veterinary Investigative Investigative mortalities Laboratory- (Phase II) Laboratory associated with constructed diseases via			and livestock	
Veterinary Investigative Investigative mortalities Laboratory- (Phase II) Laboratory associated with constructed diseases via Mandera town			produce	
Laboratory- (Phase II) Laboratory associated with diseases via Mandera town	SP2.2 Construction of	Veterinary	To reduce	
constructed diseases via	Veterinary Investigative	Investigative	mortalities	
	Laboratory- (Phase II)	Laboratory	associated with	Mandera town
prompt diagnosis		constructed	diseases via	
i i			prompt diagnosis	

		and response to	
		out- breaks	
SP2.3 Constructions of	To facilitate	Improved general	
Slaughterhouse in Kutulo and	meat	sanitary	Kutulo and
_		conditions in the	
Lafey	inspection services		Lafey
CDA A C		slaughter houses	
SP2.4 Construction of water	Livestock Water	Improve	
troughs for livestock at new	trough	availability of	
Boreholes	constructed	high quality	All wards
		livestock feeds	
		and water	
SP2.5 Construction of cattle	cattle crush	Improved general	
crush with loading ramps	constructed	sanitary	5 wards
		conditions	
Programme 3: 2014/2015 FY on	Going Projects		
Sub Programme	Expected	Expected Outcome	Location
	Output		
SP3.1 Construct and Equip	Veterinary	To reduce	
Veterinary Investigation	Investigative	mortalities	
Laboratory (Phase I)	Laboratory	associated with	
	constructed	diseases through	Mandera town
		prompt diagnosis	
		and response to	
		out- breaks	
SP3.2 Establishment of Honey	Honey refinery	To have	
refinery	established	a modern	
·		honey	
		extractor and	
		refinery;	Banisa Town
SP3.3 Regional Animal Market	Regional market	Increase	
Development Development	constructed	market access	
20. Hopmon		for livestock	Mandera town
		and livestock	Manacia town
		produce	

4.2 Genders, Culture and Social Services

Priorities for the sub-sector included mapping, documenting and developing all sites of major interest; establishing basic support infrastructure; promoting and developing local sports, culture and the arts; and coordinating and building capacity of the youth and other marginalized groups to participate in development. Some of the medium-term priority projects include, among others:

- Development of the County Master Plan for Culture and Sports Development
- Establishment of Markets for County Culture and the Arts
- Mapping, Gazzettement, Development and Preservation of Sites of Interests
- Development of programs for youth, women and persons with disabilities
- Construction of social halls

In the financial year 2015/2016, some of these projects and attendant activities have been further prioritized and consolidated into sub-programmes and programmes in a matrix as follows:

Programme 1: Enhancing Genders, Culture and Social Services				
Sub Programme	Expected Output	Expected Outcome	Location	
SP1.1 Youth, Women,	Programs in place	To empower		
and Persons with		Youth, Women, and	All sub-securities	
Disability development		Persons with Disability	All sub counties	
Programs		economically		

4.3 Public Works Roads and Transport

The priorities for the transport and infrastructure sub-sector include expansion of the road network, construction of all-weather murram roads in class D and C roads in the county, routine maintenance of classified roads, installation of road furniture, and construction of airstrip. Some of the medium-term priority projects include:

- Opening up, grading and gravelling of new roads
- Construction of Elwak Airstrips
- Constructions of new Inter Constituency and Inter-ward Roads
- Tarmacking of Mandera town roads
- Construction of county headquarters, governor's residence, county rest house
- Construction of Moi Stadium

In the financial year 2015/2016, some of these projects have been further prioritized and consolidated into programmes and sub-programmes in a matrix as follows:

Sub Programme	Expected Output	Expected Outcome	Location
SP1.1 Construction of B9	Road constructed	Ward roads are	
road (Kutulo-Elwak sec)		developed and	Kutulo-Elwak
to all weather murram		improved to all-weather	section
road)		motorable conditions	
SP1.2 Constructions of	All county roads are	Ward roads are	
new Inter - Constituency	kept in motorable	developed and	
and Inter-ward Roads	conditions	improved to all-weather	Lafey to B9,0
(Lafey to B9, Kutayu to		motorable conditions	Kutayu Boji
Boji Garse, Mandera -			Garse, Mandera -
Khalalio -Khalalio to Sala			Khalalio -
and Takaba - Bolowle			Khalalio to Sala
Road			
SP1.3 Additional	All county roads are	County roads are	
Allocations (Construction	kept in motorable	developed and kept in	Banisa-Eymole,
of inter-ward roads	conditions	motorable conditions	Banisa-Domal,
	conditions	motorable conditions	Kiliweheri-
(Phase 2)Banisa-Eymole,			terkale,lafet-
Banisa-Domal,			waranqara,kutulo-
Kiliweheri-Terkale,lafet-			El ram,Rhamo-
Waranqara,Kutulo-El			Olla,Takaba -
ram, Rhamo-Olla, Takaba			qolofe
- Qolofe (On going)			
SP1.4 Tarmacking of	Improved	County roads are	
mandera town roads	motorability	developed and	Mandera town
(phase 3)		improved to bitumen	Roads
		standards	
SP1.5 Supervision	Roads tarmacked	Improved access to	All sub-counties
works(Tarmacking of		remote areas	
Mandera roads and			
building works			
SP1.6 New Drift works	Inter ward road	County roads are	Throughout the
Phase on Inter Wards		developed and kept in	county in the
Roads		motorable conditions	most needy area

SP1.7 Building projects-	Buildings	Improved	Mandera town
county headquarters,	constructed	accommodation and	
governor's residence,		office facilities	
county rest house			
SP1.8Department of	Elwak Airstrip	Improved	El-wak Airstrip
Transport-Elwak Airstrip		connectivity and access	
		at the sub county level	
		offering alternative	
		mode of transport	
Programme 2: 2014/2015	on-going Projects		
Cul Duo anoma			
Sub Programme	Expected Output	Expected Outcome	Location
SP2.1Tarmacking	Expected Output Improved	County roads are	Location
C		-	Location Mandera town
SP2.1Tarmacking	Improved	County roads are	
SP2.1Tarmacking Mandera Town Road	Improved	County roads are developed and	
SP2.1Tarmacking Mandera Town Road	Improved	County roads are developed and improved to bitumen	
SP2.1Tarmacking Mandera Town Road (On going work)	Improved motorability	County roads are developed and improved to bitumen standards	Mandera town
SP2.1Tarmacking Mandera Town Road (On going work) SP2.2 Ongoing	Improved motorability Elwak Airstrip	County roads are developed and improved to bitumen standards Improved	Mandera town
SP2.1Tarmacking Mandera Town Road (On going work) SP2.2 Ongoing constructions of Elwak	Improved motorability Elwak Airstrip	County roads are developed and improved to bitumen standards Improved connectivity and access	Mandera town

4.4 Public Service and Devolved Units

The priority for the Public Service and Devolved Units Sector enhancing coordination and effective implementation of county programmes prioritized in the budget; enhancing relations with other governments, government agencies and the public. Some of the medium-term priority projects include, among others

Constructions of administrative offices in various wards

In the financial year 2015/2016, these projects and attendant activities have been consolidated into programmes and sub-programmes in a matrix as follows:

Programme 1: Institutional Strengthening for Grassroots Devolution					
Sub Programme Expected Output Expected Outcome Location					
			Elwak Town		

SP1.2 Mandera West Sub-	3 South Sub- County		
County Admin offices (admin offices		Takaba South and
Takaba South and Takaba			Takaba North and
North)			
SP1.4 Lafey Sub-County Admin offices (Alungu and Waranqara) SP1.5 Mandera North Sub-	3 South Sub- County admin offices 3 South Sub- County	Improved leadership and coordination of	Alungu and Waranqara Ashabito,
County Admin offices Ashabito	admin offices	service delivery at the sub-counties, wards	Morodhile and
SP1.6 Mandera East Sub- County Admin office (Khalalio)	1 South Sub- County admin office	and villages	Khalalio
SP1.7 Others are completion of the various on-going enforcement camps as well as Ward Admin offices	Several wards	Improve security and Administration	Various

4.5 Office of the Governor and Deputy Governor

The priority for the Office of the Governor include providing overall leadership and strategic direction for accelerated, inclusive and sustainable transformation, enhancing coordination and effective implementation of county programmes prioritized in the budget; enhancing relations with other governments, government agencies and the public. Some of the medium-term priority projects include, among others;

■ Implementation of various Afforestation Programmes

In the financial year 2015/2016, these projects and attendant activities have been consolidated into programmes and sub-programmes in a matrix as follows:

Programme 1: Use of goods and services					
Sub Programme	Expected Output	Expected Outcome	Location		
SP1.1 Afforestation	Area covered	Improved forest	Mandera town		
Programme		coverage			
SP1.2 Afforestation	Area covered		Mandera town		
at public parks					
Programme 2: 2014/2015 On-going					

Sub Programme	Expected Output	Expected Outcome	Location
SP2.1:Afforestation	Area covered	Improved forest	Mandera town
Programme		coverage	

4.6 Education, Culture and Sports

The priority for the Education, Culture and Sports Sector is increase enrolment rates, reduce drop-out rates and develop the necessary human resources for all learning centres. Some of the medium-term priority projects in the sub-sector include, inter alia:

- Development of the County Master Plan for Education and Development of Human Resources
- Establishment of institutions for training of ECD teachers and vocational instructors
- Establishment of County Bursaries and Scholarships Fund (managed from ward levels)
- Improvement of facilities of existing ECD canters and village polytechnics (community colleges)
- Establishment of vocational institutions) and technical training institutions
- Strengthening Centres of excellence for ECD, primary and secondary education
- Provision of water services at learning institutions

In the financial year 2015/2016, some of the projects and activities have been prioritized and consolidated in to sub-programmes and programmes for funding in a tabular format as follows:

Programme1: Improving Access to Educations					
Sub Programme	Expected Output	Expected Outcome	Location		
SP1.1 Construction of 50	50 pit latrines	Improved teaching and			
pit latrines (at ECD	constructed	learning environment at	All sub-counties		
Centres)		ECD level			
SP1.2 Construction of 2	2 hostels	Improved teaching and			
hostels (At ECD Training	constructed	learning environment	Mandera East		
Centres in Mandera East)					
SP1.3 Construction of 1	1 dining hall	Improved hygiene level	Mandera East		
dining hall with kitchen	constructed				
facilities (Mandera East)					
SP1.4 Construction of	underground &	Improved access to safe	Mandera town		

underground & elevated	elevated water	and clean water		
water tanks (Technical	tanks constructed			
,	tanks constructed			
institute)				
SP1.5 Construction of 2	2 ablution blocks	Improved teaching a	nd	Mandera
ablution blocks (Gents &		learning environmen	t	Technical
ladies) at Mandera				Institute
Technical Institute				
	Furniture and	Improved teaching a	nd	All sub-counties
SP1.6 Supply of ECD	Equipments	learning environmen	t at	
furniture and Equipments	supplied	ECD level		
SP1.7 Construction of	Underground &	Improved access to safe		Takaba
underground & elevated	elevated water	and clean water		
water tanks at youth	tanks constructed			
polytechnics (Takaba)				
	all needy students	Improved enrolment	to	All sub-counties
SP1.7 County Bursary		education Centres		
SP1.8 Investing in TVT	Improved learning	Improved education	level	Mandera
Centres in Mandera	environment			Technical
Technical Training Institute				Training Institute
(Equipping of the Centre)				
Programme 2: 2014/2015 F	Y Ongoing Projects	1		ı
Sub Programme	Expected Output	Expected	Locati	ion

Sub Programme	Expected Output	Expected	Location
		Outcome	
	Construction of	Improved learning	All sub-counties
SP2.1 Construction of ECD	134 Public	environment	
Classes in 134 Public	Primary School		
Primary School and 6	and 6 model ECD		
model ECD classrooms- On	classrooms		
going Projects	completed		
SP2.2 Constructions of 2	2 Hostels and	Improved	Mandera Technical
Hostels and Admin Block	Admin Block	accommodation	Training Institute
at Mandera Technical		and learning	
Training Institute (On		environment	
going)			
SP2.3 Completion of Moi	Functional and	Improved access to	Mandera Moi Stadium

stadium (On Going)	high quality	sports and	
	stadium	recreational	
		facilities	
SP2.4 3 Buses for co-	3 buses procured	Improved	Elwak Secondary
curriculum activities in all		curriculum	School, Moi Girls and
the sub-Counties		activities	Sheikh Ali High School
	all needy students	Improved	All sub-counties
SP2.5 Bursary for Needy		enrolment to	
students		education Centres	

4.7 Health Services and Sanitations

The priorities for the health sub-sector included increasing immunization coverage and reducing mortality rates; enhancing MCH and reproductive health services; improving coordination and community access to affordable quality health services; reducing the burden of communicable and non-communicable diseases; and reducing morbidity associated with poor hygiene and sanitation. Some of the medium-term priority projects for the sector include, among others:

- Construction of Modern Maternity Wings, MCH, OPD and IPD blocks
- Construction of Modern Accommodation for Health Staff
- Equipment of Health Facilities
- Expansion of the Medical Training Services
- Enhancing staffing and staff motivation of staff.

In the financial year 2015/2016, some of these projects and operationalizing activities have been prioritized and consolidated into sub-programmes and programmes in a tabular format as follows:

Programme 1: Bringing Health Closer to ordinary people				
Sub Programme	Expected Output	Expected Outcome	Location	
SP1.1 Theatre equipment	Purchase and supply	Improved access to		
for Lafey and Banisa	of medical	quality health care in	Lafey and Banisa	
	equipment to health	local health facilities		
	facilities			
SP1.2 Oxygen Plant for	Purchase and supply	Improved access to	Lafey and Banisa	
Lafey and Banisa	of Oxygen Plant to	oxygen in local referral		
	health facilities	health facilities		

		Outcome		
Sub Programme	Expected Output	Expected	Loca	tion
Programme 2: 2014/2015	FY on Going Projects			
facilities		local health facilities		
of the on-going health	facilities	quality health care i	n	All sub-counties
SP1.7 Operationalization	Operational health	Improved access to		
Wings and 4 OPDs)				
Centres, 18 Marternity				
Dispensaries, Health	and 4 OPDs			
Projects (24 New	Marternity Wings			
Constructions - On going	Centres, 18	local health facilitie	S	
developments -	Dispensaries, Health	quality health care in		All sub-counties
SP1.6 Infrastructural	24 New	Improved access to		
Centre	health facilities	health services		Elwak
SP1.5 Elwak Diagnostic	Improved access to	Improved access to		
wing	healthcare facilities	healthcare services		Elwak
SP1.4 Elwak Marternity	Improved maternal	Improved maternal		
furnishing		local health facilitie	S	
Health facilities and	services	quality health care in		All sub-counties
SP1.3 Completion of	Improved healthcare	Improved access to		

Sub Programme	Expected Output	Expected	Location
		Outcome	
SP2.1 Construction of 18	18 6-bed capacity	Improved access	
6-bed capacity Maternity	Maternity Unit and	to maternal care	All wards except
Unit and delivery room in	delivery room	service	Mandera, Elwak,
all the wards except	constructed		Takaba, Banisa, Rhamu
Mandera, Elwak, Takaba,			and Lafey
Banisa, Rhamu and Lafey			
SP2.2 Construction of 23	23 new	Improved access	
new dispensaries/ Health	dispensaries/ Health	to health services	All sub-counties
Centres in Various	Centres constructed	and reduced	
Settlements Across the		incidences of	
County		morbidity	
SP2.3 Construction of	18 staff houses	Improved access	Selected rural health
staff Housing at 18 Rural	constructed	to health services	facilities
health Facilities		and reduced	
		incidences of	

	infections	

4.8 Trade, Investments, Industrialization, and Cooperative Development

The priorities for the sub-sector include creating an enabling environment for investment, promoting industrial development, consolidating and strengthening cooperative societies and supporting development of micro, small and medium enterprises. Some of the medium-term priority projects include, among others:

- Development of the master plans for trade, industrial and cooperatives development
- Establishment of county corporations/agencies for trade development, and investment promotion
- Construction of markets and industries to boost trade and income
- Provision of non-interest bearing loans to Small and Medium Enterprises(SME)
 Support for Women and Jua Kali Sector

In the financial year 2015/2016, some of these projects and their operationalizing activities have been further prioritized and consolidated into sub-programmes and programmes in a tabular format as follows:

Programme 1: Boosting Trade and Industrializations			
Sub Programme	Expected Output	Expected Outcome	Location
SP1.1 Construction of	1 market renovated	Improved trade for	Rhamu-Dimtu
Rhamu-Dimtu Market		improved revenue	Market
		generation	
SP1.2 Additional	Completion of	Improved trade for	Kalalio,
Allocations for ongoing	Kalalio, Eymole,	improved revenue	Eymole, Sala,
projects (Kalalio,	Sala, Rhamu A and	generation	Rhamu A and B
Eymole, Sala, Rhamu A	B and Extension of		and Wargadud
and B and Extension of	Wargadud Market		Market
Wargadud Market)			
SP1.3 Construction of	1 market constructed	Improved trade for	Ashabito ward
proposed Ashabito		improved revenue	
market in Ashabito ward		generation	

SP1.4 Proposed	1 market constructed	Improved trade for	kutulo ward		
construction of kutulo		improved revenue			
market in kutulo ward		generation			
SP1.5 Proposed	1 market constructed	Improved trade for	Kutulo ward		
construction of Borehole		improved revenue			
11 market in Kutulo		generation			
ward					
SP1.6 Construction and	1 market constructed	Improved trade for	Fino wad		
renovation of Fino		improved revenue			
market in Fino wad		generation			
SP1.8 Additional	Ongoing projects	Improved trade for	Mandera		
provisions for ongoing	competed	improved revenue	township		
projects-juice factory		generation			
SP1.9 Proposed	1 market constructed	Improved trade for	Kiliwe Hiri		
construction of Kiliwe		improved revenue	market		
Hiri market		generation			
SP1.11 Elwak SME	1 market constructed	Improved trade for	Elwak Market		
Park (Elwak Market)		improved revenue			
		generation			
SP1.16 Construction of	1 market constructed	Improved trade for	Borehole 11		
medium size market at		improved revenue	market		
Borehole 11		generation			
Programme 2: 2014/201	Programme 2: 2014/2015 on-going Projects				
Sub Programme	Expected Output	Expected Outcome	Location		
SP2.1 Construction of a	Juice processing	Improved trade for			
juice processing plant in	plant constructed	improved revenue	Mandera		
Mandera		generation	township		
SP2.2 Mandera County	KShs.86 million to	Improved wealth and	County Wide		
Trade development	be disbursed as loans	business creation			
Funds (Small and	to SMEs				
Medium					
Enterprises(SME)					
Support for Women and					
Jua Kali Sector)					
SP2.3 Non-Interest	KShs.28.6 million to	Improved wealth and			

bearing Co-operative	be disbursed	business creation	
Societies Fund in the 30			All wards
wards of Mandera			
County			

4.9 Water, Energy, Environment, Natural Resources, Tourism and Wildlife

The priority for water and environment sub-sector include capacity building of communities on sustainable management of water resources, enforcement of regulations and standards, harnessing underground and surface water capabilities using modern technologies, accelerating development and improving maintenance of water resources. Some of the medium-term priority projects include, inter alia;

- Rehabilitation and extension of existing water infrastructure
- Conservations and development of water resources
- Constructions of dams and earth pans for rain water harvesting
- Drilling and equipping of boreholes using modern technologies

In the financial year 2015/2016, some of these projects have been further prioritized and consolidated into sub-programmes and programmes in a tabular format as follows:

Sub Programme	Expected Output	Expected	Location
		Outcome	
SP1.1 Drilling and equipping of	Boreholes drilled		All wards
Boreholes and related civil	and equipped	Access to water	
works - On going		by both human	
SP1.2 Extension of Kutulo	Kshs 6.86	and livestock	Kutulo
Water Supplies	million to be		
	spent on		
	Extension of		
	Water supply		
	done		
SP1.4 Design, drilling and	Borehole drilled		Dabasiti - Elwak
Constructions of Borehole and	and piping done	Increased access	
Piping of Water from Dabasiti to	(Kshs.42 million)	to water for	
Elwak		domestic and	
SP1.5 Design work for	Improved water	industrial use;	Mandera Town
Commercial water re-piping for	infrastructure-	Increased access	

Sub Programme	Expected Output	Expected	Location
		Outcome	
Mandera Town water	Kshs 35.62	to portable water	
Infrastructure	million	for domestic and	
SP1.6 Design work for	Water treatment	agricultural use	Mandera Town
Commercial Water Treatment	plant constructed-		
Plant for Mandera Town	Kshs 21.9 million		
Constructions of piping from	Piping done-		Darweed -Takaba
Darweed to Takaba	Kshs 15 million		
SP1.7 Constructions of Water in	Improved water		Darweed Settlement
Darweed Settlement	supply at an		
	allocation of Kshs		
	12.2 million		
SP1.8 Constructions of piping	Piping works at		Darweed to Afalo
from Darweed to Afalo	an allocation of		
	Kshs 10.06		
	million		
SP1.9 Extension of Water piping	Piping works at		Darweed- Bula
from Darweed to Bula Mpya	an allocation of		mpya
	Kshs 25.15		
SP1.10 Equipping and	Borehole		Darweed
Commission of Darweed	equipped at an		
Borehole	allocation of Kshs		
	7.9 million		
SP1.11 Supply, Install and	Commissioned		Wangai Dahan
Commissioning of Reverse	reverse osmosis		
Osmosis for Wangai Dahan	plant at an		
Borehole	allocation of		
	21.56 million		
SP1.12 Supply, Install and	Water reserves in		Elwak
Commissioning of Reverse	place at an		
Osmosis for Elwak Borehole	allocation of Kshs	Increased access	
	14.4 million	to water for	
SP1.13	Rural water	domestic use;	All wards
Rehabilitation/Construction of	projects complete	Increased access	

Sub Programme	Expected Output	Expected	Location
		Outcome	
rural water supplies (for ongoing		to portable water	
Projects)		for domestic	
County-wide Underground	Aquifer mapping		County-wide
Water Resource Mapping	done allocation		Six sub-counties
(Aquifer mapping)	Kshs 68.6 million		Six sub-counties
SP1.14 Construction of one	6 60,000m ³ earth		In all the 6 sub-
60,000m ³ earth pan in each of the	pan constructed at		counties
6 sub-counties	an allocation of		
	kshs 147 million		
SP1.15 Extension of water	Water supply	Increased access	Lafey
supply in Lafey	extension done	to water for	
SP1.16 New water supply at Bur	Water supply	domestic and	Bur Abor
Abor	extension done	industrial use;	
SP1.17 New 30,000m ³ earth pan	30,000m ³ earth	Increased access	Goljo in Derkale
at Goljo in Derkale Ward	pan constructed	to portable water	Ward
SP1.18 2 New 60,000m ³ earth	60,000m ³ earth	for domestic and	Fino and Merille
pan (Fino and Merille)	pan constructed	agricultural use	
SP1.19 100,000m ³ Mega dam	Mega dam		Takaba
for Lag warera (Takaba)	constructed		

Sub Programme	Expected Output	Expected	Location	
		Outcome		
SP1.20 Solar street lighting	Street lighting	Enhanced	Six sub counties	
(Phase II -In all the six Sub-	completed	security	SIA Sub counties	
Counties - currently on going)	Completed	security		
Programme 2: 2014/2015 on-going Projects				
SP2.1 Ongoing Water Projects	Completion of		County wide	
GDO O O O O	ongoing projects			
SP2.2 Solar street lighting		Enhanced	Six sub counties	
(Phase I -In all the six Sub-	lighting	security		

Sub Programme	Expected Output	Expected	Location
		Outcome	
Counties)			

4.10 Finance and Economic Planning

The priority for the finance and economic planning sub-sector include providing overall policy and strategic direction for socio-economic transformation, enhancing coordination and implementation of programmes in the CIDP; enhancing economic management and ensuring prudent management of financial resources. Some of the medium-term priority projects include, among others;

- Development of Master Plan/Strategy for Resource Mobilization and Investment
- Domestication of laws and manuals for operationalization of county treasury functions
- Construction and equipping of treasury offices
- Cascading/Domestication of the National Integrated Monitoring and Evaluation System (NIMES)
- Cascading of the Integrated Financial Management System (IFMIS) to subcounties
- Computerization and Internet Linking of Sub-County Information and Documentation Centres
- Mapping and Capturing of all County Assets and Revenue Streams
- Digitalization of Revenue Collection
- Establishment of Revenue and Investment Management Entities
- Capacity building of spending units on Governance, PBB, PFMA and other regulations.

In the financial year 2015/2016, some of these projects and operationalizing activities have been prioritized further and consolidated into sub-programmes and programmes in a tabular format as follows:

Programme 1: Enhancing Administrative Capacity					
Sub Programme Expected Output Expected Outcome Location					
SP1.1:Constructions of	1 Central	Improved	Mandera Town		
Central Procurement	procurement store	procurement and	Headquarter		
Stores at county		planning at			

Headquarter (Ongoing	headquarter	
project)		

4.11 Lands, Housing Developments and Physical Planning

The priority of the Lands, Housing Developments and Physical Planning Sector is to facilitate effective physical planning and housing development. Some of the medium term priority projects of the sub-sector include:

- Land survey Mandera, Elwak and Kutulo
- Spatial planning
- Construction of Land Registry in Mandera and Elwak
- Demarcation of Roads in the new county Headquarter
- Construction of residential houses

In the financial year 2015/2016, some of these projects and operationalizing activities have been prioritized further and consolidated into sub-programmes and programmes in a tabular format as follows:

Programme 1: Enhancing Administrative Capacity				
Sub Programme	Expected Output	Expected Outcome Location		
SP1.1Construction of	Land registry office	Improved service	Mandera Town,	
land registries		delivery	Elwak	
SP1.2 Land Survey in	3 well planned	Physical planning and	Mandera Town,	
Mandera Town, Elwak	towns	Survey done	Elwak and Kutulo	
and Kutulo				
SP1.3 Demarcation of	Well Demarcated	Improved Access roads	New County	
road at New County	Roads		Headquarter	
HQ				

4.12 County Assembly Services

The priority of the county assembly service sub-sector is to facilitate effective representation, legislation and oversight by upholding and ensuring adherence to constitutional principles. Some of the medium term priority projects of the sub-sector include:

- Rehabilitation and expansion of the County Assembly;
- Recruitment and development of professional talents to improve service delivery;
- Enhancing education and exposure of the members to best practices in representation, legislation and oversight;
- Operationalization of all assembly committees and ward offices to enable improved representation, legislation and oversight of the executive.

In the financial year 2015/2016, some of these projects have been re-prioritized and remodeled into sub-programmes and programmes in matrix as follows:

Programme 1: Enhancing Administrative Capacity of the Assembly				
Sub Programme	Expected Output	Expected Outcome	Location	
SP1.1: County	Completion of Phase	Improved working		
Assembly Head	11	environment for assembly		
quarter (Phase II)		operations and service	Mandera Town	
		delivery		
SP1.2 Construction of	New Offices	Improved representation,		
new office at current	constructed	legislation and oversight	Mandera Town	
location of Assembly				
SP1.3 Construction of	Headquarters	Improved representation,		
County Assembly	constructed	legislation and oversight	Mandera Town	
Head quarter				
SP1.4 Perimeter	Perimeter fencing	Improved representation,		
fencing /cafeteria	and cafeteria	legislation and oversight	Mandera Town	
	constructed			
SP1.5 Speakers	Construction		Mandera Town	
Residence	completed			

5. MONITORING AND EVALUATION FRAMEWORK

Just as is at the National level, the County Government will put in place a County Monitoring and Evaluation System that is linked to the National Integrated Monitoring and Evaluation System (NIMES), whose main aim is to improve the effectiveness and quality of tracking of implementation of the county programmes and sub-programmes. Monitoring and evaluation shall be decentralized to lower levels so that information from devolved units shall be fed into the Sectoral reports and consolidated to produce county-level reports. The monitoring and evaluation matrix for the various sub-sectors is shown below.

5.1 Agriculture, Livestock and Fisheries Development

	Programme 1: Improving Food security				
Sub Programme	Monitoring	Monitoring	Time	Cost (Kshs)	
	Indicators	Tools	Frame		
SP1.1 Development of	No. of rain fed	Site visits, M&E			
infrastructure for rain fed	farms covered	reports			
farms			12 months	8,460,000	
SP1.2 Development of	No. of rain fed	Site visits, M&E			
infrastructure for rain fed	farms covered	reports	12 months		
farms				8,460,000	
SP1.3 Development of	No. of rain fed	Site visits, M&E			
infrastructure for rain fed	farms covered	reports	12 months		
farms				8,460,000	
SP1.4 BP1 farming	Infrastructure		12 months		
infrastructure (Sala)	developed			8,460,000	
SP1.5 Shantoley farming	Infrastructure		12 months		
infrastructure (Mado)	developed			6,860,000	
SP1.6 Building	Infrastructure		12 months		
Gabions/dykes along river	developed				
bank in aresa farms				9,800,000	
SP1.7 Water pump for	No. of rain fed	Site visits, M&E	12 months		
irrigation farms	farms covered	reports		3,500,000	
SP1.8 Irrigation	No. of irrigation	Site visits, M&E	12 months		
development for BP1,	schemes developed	reports; resource			
Gadudia, Aresa, Shantoley,		registers		21,000,000	

	Indicators	Tools	Frame	
Sub Programme	Monitoring	Monitoring	Time	Cost (Kshs)
Programme 3: 2014/2015 F	Y on Going Project	S		
Boreholes				5,625,200
troughs for livestock at new	constructed	reports		
SP2.4 Construction of water	No. of troughs	Site visits, M&E	12 months	
and Lafey		registers		27,440,000
Slaughterhouse in Kutulo		reports; resource		
SP2.3 Constructions of		Site visits, M&E	12 months	
Laboratory- (Phase II)		registers		25,076,833
Veterinary Investigative		reports; resource		
SP2.2 Construction of		Site visits, M&E	12 months	
livestock Market		registers		21,980,000
Construction of the regional		reports; resource		
SP2.1 Completion of the		Site visits, M&E	12 months	
	Indicators	Tools	Frame	
Sub Programme	Monitoring	Monitoring	Time	Cost (Kshs)
Programme 2: Turning Liv	 estock Sector into a	 n Economically viab	le Sector	
irrigation at Alaati	developed	reports		0,400,000
-		·	/ monus	8,200,000
irrigation at Golbo Robi SP 2.2 Water Pan for	developed Infrastructure	reports Site visits, M&E	7 months	3,700,000
SP 2.2 Water Pan for irrigation at Golbo Pobi	Infrastructure	Site visits, M&E	7 months	3,900,000
Earth Pan - Dandu SD 2 2 Water Pan for	developed	reports	7 months	3,800,000
SP 2.1 Har Haro irrigation –	Infrastructure	Site visits, M&E	7 months	2 000 000
farms at Arda Garbicha	Tra francis in the	Cita minita NAOF	7	8,400,000
infrastructure for rain fed	developed	reports		0.400.000
SP2.0 Development of	Infrastructure	Site visits, M&E	7 months	
Gabions in Rhamu	constructed	reports		9,500,000
SP1.9 Construction of	Gabions	Site visits, M&E	12 months	
schemes				
Rhamu Dimtu irrigation				
Hareri, Ardagarbicha				

SP3.1 Construct and Equip	Number of	Site visits, M&E		
Veterinary Investigation	Laboratory	reports;	12 months	19,600,000
Laboratory (Phase I)	constructed and	Financial		
	equipped	returns; resource		
		registers		
SP3.2 Establishment of	Honey refinery	Site visits, M&E		
Honey refinery	established	reports;	12 months	10,084,200
		Financial		
		returns; resource		
		registers		
SP3.3 Regional Animal	Market developed	Site visits, M&E	12 months	48,020,000
Market Development		reports;		
		Financial		
		returns; resource		
		registers		

5.2 Genders, Culture and Social Services

Programme 1: Enhancing Genders, Culture and Social Services				
Sub Programme	Monitoring	Monitoring	Time	Cost (Kshs)
	Indicators	Tools	Frame	
SP1.1 Youth, Women, and	No. of Programs	Site visits, M&E		
Persons with Disability	developed	reports;		
development Programs		Financial		
		returns; resource		
		registers	12 months	74,069,286

5.3 Public Works Roads and Transport

Sub Programme	Monitoring	Monitoring	Time	Cost (Kshs)
	Indicators	Tools	Frame	
SP1.1 Construction of B9	No. of Km of road	Site visits;	12 months	
road (Kutulo-Elwak sec	constructed	inspection		
1)	No. of culverts	reports/M&E		
	installed	reports		100,038,400

SP1.2 Construction of B9	No. of Km of road	Site visits;	12 months	
road (Kutulo-Elwak sec	constructed	inspection		
2)	No. of culverts	reports/M&E		
	installed	reports		89,689,600
SP1.3 Constructions of	No. of Km of road	Site visits;		
new Inter - Constituency	constructed	inspection		
and Interward Roads	No. of culverts	reports/M&E		
(Lafey to B9, Kutayu to	installed	reports		
Boji Garse, Mandera -				
Khalalio -Khalalio to				
Sala)			12 months	241,888,000
SP1.4 Additional	No. of Km of roads	Site visits;		
Allocations (Construction	constructed	inspection		
of inter-ward roads	No. of culverts	reports/M&E		
(Phase 2)Banisa-Eymole,	installed	reports		
Banisa-Domal,				
Kiliweheri-terkale,lafet-				
waranqara,kutulo-El				
ram,Rhamo-Olla,Takaba				
- qolofe (On going)			12 months	137,984,000
SP1.5 Tarmacking of	No. of Km	Site visits;		
mandera town roads	tarmacked	inspection		
(phase 3)	No. of culverts	reports/M&E		
	installed	reports	12 months	418,933,536
SP1.6 Supervision	No. of Km	Site visits;		
works(Tarmacking of	tarmacked	inspection		
Mandera roads and	No. of culverts	reports/M&E		
building works	installed	reports	12 months	68,992,000
SP1.8 New Drift works	No. of Km	Site visits;		
Phase on Inter Wards	tarmacked	inspection		
Roads	No. of culverts	reports		
	installed	M&E reports	12 months	46,600,960

SP1.9 Building projects-	No. of projects	Site visits;		
county headquarters,	completed	inspection		
governor's residence,		reports		
county rest house		M&E reports	12 months	224,224,000
SP1.10 Department of	No. km constructed	Site visits;		
Transport-Elwak Airstrip	110. Kill constructed	inspection		
Transport-Liwak Ansurp		reports		
			12 months	50 010 2 000
CD1 11 N	NI CIZ	M&E reports	12 monuis	50,019,2,000
SP1.11 New	No. of Km	Site visits;		
Construction, repair, bush	tarmacked	inspection		
clearing of inter-wards	No. of culverts	reports		
Roads	installed	M&E reports	12 months	155,254,302
	Programme 2: 2014/	2015 on-going Pro	jects	
Sub Programme	Monitoring	Monitoring	Time	Cost (Kshs)
	Indicators	Tools	Frame	
SP2.1 Ongoing	No. of Km	Site visits;	6 months	42,001,252
constructions of Elwak	tarmacked	inspection		
Airstrips		reports		
		M&E reports		
SP2.2 On-going	No of drifts	Site visits;		
constructions of 20 drifts	completed	inspection	12 months	95,504,986
on various roads in the		reports		
County		M&E reports		
SP2.3 Materials and	Equipment bought	Site visits;		
equipment requirements		inspection	6 months	7,064,417
for the proposed		reports		, , , ,
architectural/quantities studio (Roads		M&E reports		
Maintenance levy)		Trice Tepolis		
CD2 4 Co	NT 1	G.,		
SP2.4 Construction of Inter-Ward Roads and B9	No. km constructed	Site visits;		124,203,441
Repair Police and By		inspection	12 months	127,203,771
		reports		
I		M&E reports		1

SP2.5 Tarmacking	No. of KM	Site visits;	12 months	
Mandera Town Road (On	tarmacked	inspection		160,107,301
going work)		reports		
		M&E reports		
SP2.6 Construction of	No. km constructed	Site visits;	12 months	89,981,200
Rhamu Olla Road		inspection		
		reports		
		M&E reports		
SP2.7 Construction of	No. km constructed	Site visits;	12 months	126,137,298
Takaba-Qofole Road		inspection		
		reports		
		M&E reports		
SP2.8 Supervision	No of project	Site visits;	12 months	10,976,000
works(County Flagship	completed	inspection		
Projects; Moi stadium, County Headquarter,		reports		
County Assembly,		M&E reports		
Governor's Residence)				
Bush Clearing in Corner	Access road	Site visits;	6 months	
В	provided	financial reports		
		M&E reports		2,400,000
Bush Clearing in	Access road	Site visits;	6 months	
Koromey	provided	financial reports		
		M&E reports		2,500,000
Bush Clearing from	Access road	Site visits;	6 months	
Banisa to mader Awal	provided	financial reports		
Duba		M&E reports		3,500,000
Bush Clearing between	Access road	Site visits;	6 months	
Choroqo and Tarbe	provided	financial reports		
		M&E reports		4,000,000
Bush Clearing between	Access road	Site visits;	6 months	
Dandu and Kubi Allo	provided	financial reports		
		M&E reports		3,600,000

Bush Clearing between	Access	road	Site visits;	6 months	
Elwak and El-qalla	provided		financial reports		
			M&E reports		3,750,000
Bush Clearing between	Access	road	Site visits;	6 months	
Gather and Sigirso Ida	provided		financial reports		
			M&E reports		3,800,000
Bush Clearing between	Access	road	Site visits;	6 months	
Guticha and Lag Qura	provided		financial reports		
			M&E reports		3,500,000
Bush Clearing between	Access	road	Site visits;	6 months	
Harsanga and Elele	provided		financial reports		
			M&E reports		3,900,000
Bush Clearing between	Access	road	Site visits;	6 months	
Koban Daka and Darab	provided		financial reports		
Adadi			M&E reports		3,500,000
Bush Clearing between	Access	road	Site visits;	6 months	
Mathabuta and Sukela	provided		financial reports		
			M&E reports		3,800,000
Bush Clearing between	Access	road	Site visits;	6 months	
Khalalio and Gadudia	provided		financial reports		
Road			M&E reports		3,000,000
Bush Clearing between	Access	road	Site visits;	6 months	
Dirib Bor and Wara	provided		financial reports		
			M&E reports		3,800,000
Bush Clearing between	Access	road	Site visits;	6 months	
Choroqo and Tarbe	provided		financial reports		
			M&E reports		4,000,000
Bush Clearing between	Access	road	Site visits;	6 months	
Bambo and Waranqara	provided		financial reports		
			M&E reports		3,900,000
Bush Clearing at	Access	road	Site visits;	6 months	
Shafshafey	provided		financial reports		
			M&E reports		3,500,000

Construction of new	Access	road	Site visits;	6 months	
dridft Lag Adhi – Girisa	provided		financial reports		
Rhamu			M&E reports		3,850,000
Bush Clearing at BP1	Access Road		Site visits;	6 months	
	provided		financial reports		
			M&E reports		3,000,000
Mathenge Bush Clearing	Access Road		Site visits;	6 months	
in Bulla Mpiya	provided		financial reports		
			M&E reports		2,300,000

5.4 Public Service and Devolved Units

Sub Programme	Monitoring	engthening for Gras Monitoring	Time	Cost (Kshs)
	Indicators	Tools	Frame	
SP1.1 Mandera South	1No. of offices	Site visits;		
Sub- County admin offices (Elwak North and Elwak South)	constructed	inspection reports M&E reports	12 months	24,010,000
SP1.2 Mandera West Sub-County Admin offices (Takaba South and Takaba North)	No. of offices constructed	Site visits; inspection reports M&E reports	12 months	22,440,000
Other currently on-going ward offices and enforcement camps	No. of offices constructed	Site visits; inspection reports M&E reports	12 months	93,782,241
Provision of Security Services to the County Government Headquarter and other Key County Government Installations	Level of security	No of successful breaches	12 months	12,206,000

5.5 Department of Environment

Programme 1: Use of goods and services						
Sub Programme	Monitoring Monitoring Time Cost (Kshs)					
	Indicators	Tools	Frame			

SP1.1 Afforestation	Area covered	Site visits;					
Programme		inspection					
		reports	12 months				
		M&E reports	12 monuis	21,560,000			
	Programme 2: 2014/2015 On-going						
Sub Programme	Monitoring	Monitoring	Time	Cost (Kshs)			
	Indicators	Tools	Frame				
SP2.1: Afforestation	Area covered	Site visits;	12 months	14,700,000			
Programme		inspection					
		reports					
		M&E reports					

5.6 Education, Culture and Sports

Pro	Programme 1: Improving Access to Educations				
Sub Programme	Monitoring	Monitoring	Time	Cost (Kshs)	
	Indicators	Tools	Frame		
SP1.1 Construction of 50	No. of pit latrines	Site visits;			
pit latrines (at ECD	constructed	inspection			
Centres)		reports	12		
		M&E reports	12 months	12,862,500	
SP1.2 Construction of 2	No. of hostels	Site visits;			
hostels (At ECD	constructed	inspection			
Training Centres in		reports	12 months		
Mandera East)		M&E reports	12 monuns	20,580,000	
SP1.3 Construction of 1	1 dining hall	Site visits;			
dining hall with kitchen	constructed	inspection			
facilities (Mandera East)		reports	12 months		
		M&E reports	12 monuns	10,290,000	
SP1.4 Construction of	underground &	Site visits;			
underground & elevated	elevated water	inspection			
water tanks (Technical	tanks constructed	reports	12 months		
institute)		M&E reports	12 months	4,116,000	
SP1.5 Construction of 2	No. of ablution	Site visits;			
ablution blocks (Gents &	blocks constructed	inspection			
ladies) at Mandera		reports	12		
Technical Institute		M&E reports	12 months	2,744,000	

	No. of furniture and	Site visits;			
SP1.6 Supply of ECDE	Equipments	inspection			
furniture and	supplied	reports	12 th		
Equipments		M&E reports	12 months	17,150,000	
SP1.7 Construction of	Underground &	Site visits;			
underground & elevated	elevated water	inspection			
water tanks at youth	tanks constructed	reports	12 months		
polytechnics (Takaba)		M&E reports	12 monuis	4,459,000	
	No. of beneficiaries	Site visits;			
		financial reports	12 months		
SP1.7 County Bursary				33,000,000	
SP1.8 Investing in TVT	No. of equipment	Site visits;			
Centres in Mandera	supplied	financial reports			
Technical Training	Funds disbursed	M&E reports			
Institute (Equipping of					
the Centre)			12 months	20,300,000	
Programme 2: 2014/2015 FY Ongoing Projects					
Sub Programme	Monitoring	Monitoring	Time	Cost (Kshs)	
į.					
	Indicators	Tools	Frame		
SP2.1 Construction of	Indicators No. of ECD	Tools Site visits;	Frame		
SP2.1 Construction of ECD Classes in 134			Frame		
	No. of ECD	Site visits;	Frame		
ECD Classes in 134	No. of ECD classrooms	Site visits; financial reports			
ECD Classes in 134 Public Primary School	No. of ECD classrooms	Site visits; financial reports	Frame 12 months		
ECD Classes in 134 Public Primary School and 6 model ECD	No. of ECD classrooms	Site visits; financial reports		137,200,000	
ECD Classes in 134 Public Primary School and 6 model ECD classrooms- On going	No. of ECD classrooms	Site visits; financial reports		137,200,000	
ECD Classes in 134 Public Primary School and 6 model ECD classrooms- On going Projects	No. of ECD classrooms completed	Site visits; financial reports M&E reports		137,200,000	
ECD Classes in 134 Public Primary School and 6 model ECD classrooms- On going Projects SP2.2 Construction of	No. of ECD classrooms completed No. of Hostels and	Site visits; financial reports M&E reports Site visits;		137,200,000	
ECD Classes in 134 Public Primary School and 6 model ECD classrooms- On going Projects SP2.2 Construction of various ongoing projects	No. of ECD classrooms completed No. of Hostels and Admin Block	Site visits; financial reports M&E reports Site visits; financial reports		137,200,000	
ECD Classes in 134 Public Primary School and 6 model ECD classrooms- On going Projects SP2.2 Construction of various ongoing projects (2 twin workshops, 1	No. of ECD classrooms completed No. of Hostels and Admin Block	Site visits; financial reports M&E reports Site visits; financial reports		137,200,000	
ECD Classes in 134 Public Primary School and 6 model ECD classrooms- On going Projects SP2.2 Construction of various ongoing projects (2 twin workshops, 1 Education office, 3	No. of ECD classrooms completed No. of Hostels and Admin Block	Site visits; financial reports M&E reports Site visits; financial reports			
ECD Classes in 134 Public Primary School and 6 model ECD classrooms- On going Projects SP2.2 Construction of various ongoing projects (2 twin workshops, 1 Education office, 3 community libraries, 2	No. of ECD classrooms completed No. of Hostels and Admin Block	Site visits; financial reports M&E reports Site visits; financial reports		137,200,000	
ECD Classes in 134 Public Primary School and 6 model ECD classrooms- On going Projects SP2.2 Construction of various ongoing projects (2 twin workshops, 1 Education office, 3 community libraries, 2 administration blocks, 1	No. of ECD classrooms completed No. of Hostels and Admin Block	Site visits; financial reports M&E reports Site visits; financial reports	12 months		
ECD Classes in 134 Public Primary School and 6 model ECD classrooms- On going Projects SP2.2 Construction of various ongoing projects (2 twin workshops, 1 Education office, 3 community libraries, 2 administration blocks, 1 fencing, 2 Hostels, 1 staff quarters,	No. of ECD classrooms completed No. of Hostels and Admin Block	Site visits; financial reports M&E reports Site visits; financial reports	12 months		
ECD Classes in 134 Public Primary School and 6 model ECD classrooms- On going Projects SP2.2 Construction of various ongoing projects (2 twin workshops, 1 Education office, 3 community libraries, 2 administration blocks, 1 fencing, 2 Hostels, 1	No. of ECD classrooms completed No. of Hostels and Admin Block constructed	Site visits; financial reports M&E reports Site visits; financial reports M&E reports	12 months		

		M&E reports		
SP2.4 3 Buses for co-	No. of buses	Site visits;		
curriculum activities in	procured	financial reports	12 months	
all the sub-Counties		M&E reports		30,000,000
SP2.5 Bursary for Needy	No. of beneficiaries	Site visits;		
students		Financial reports	12 months	117,000,000
SP 2.6 Construction of	ECD classes done	Site visits;		
ECD classes at Masho,		Financial reports	6 months	
Batha Buta, Waledo,				
Elsafara,				5,700,000
SP2.7 Construction of	Toilet constructed	Site visits;		
Toilet at Haji Gira		Financial reports	6 months	
Primary school at				
Banisa, Shimbir Fatuma				
primary (ECD) and				
Tamara primary school				3,600,000
SP 2.7 Completion of the	Office block	Site visits;		
Youth Office at Mandera	completed	Financial reports	6 months	
Polytechnic				7,500,000

5.7 Health Services and Sanitations

Programme 1: Bringing Health Closer to ordinary people				
Sub Programme	Monitoring	Monitoring	Time	Cost (Kshs)
	Indicators	Tools	Frame	
SP1.1 Theatre	No. of equipment	Site visits;		
equipment for Lafey	supplied	financial reports	12 months	
and Banisa		M&E reports	12 months	20,580,000
SP1.2 Oxygen Plant for	Oxygen Plant	Site visits;		
Lafey and Banisa		financial reports	12 months	
		M&E reports		17,150,000
SP1.3 Completion of	Percent of work	Site visits;		
Health facilities and	done	financial reports	12 months	
furnishing		M&E reports		11,963,840
SP1.4 Elwak Maternity	Maternity wing	Site visits;		
wing	constructed	financial reports	12 months	15,778,000

		M&E reports		
SP1.5 Elwak Diagnostic	Elwak Diagnostic	Site visits;		
Centre	Centre	financial reports	12 months	
		M&E reports		24,010,000
SP1.6 Supply and	No of items	Physical count	12 months	5,981,625
delivery of incinerator	delivered	and deliveries		
SP1.7 Supply, delivery	No of items	Physical count		
and installation of	delivered	and deliveries		
Theater Equipment at	delivered	and deriveries		
Rhamu Sub-County			12 months	
Hospital-Mandera North				8,973,500
TVOILII				0,773,500
SP1.8 Construction of Chain-link fence of	The fencing done	Site visits;		
Kutulo Health Center		financial reports	3 months	4,835,913
		M&E reports		1,000,510
SP1.9 Repair and	Housing provided	Site visits;		2 000 000
renovation of ola staff house		financial reports	3 months	3,000,000
nouse		M&E reports		
SP1.10 Construction of	Dispensary	Site visits;		
Dispensary at Kubi in	constructed	financial reports	3 months	4,500,000
Morothile		M&E reports		
SP1.11 Slaughter	Facility constructed	Site visits;		
slabs/sock pit/ and toilet		financial reports	3 months	3,900,000
in Wargadud		M&E reports	2 monus	
SP1.12 Electrical	Re-wiring done	Site visits;		
rewiring of Elwak		financial reports	3 months	10,000,000
Hospital		M&E reports	5 monuis	
SP1.13 Constructions of	Toilets constructed	Site visits;		
4 twin toilets at bulla		financial reports	2 months	2 000 000
Dana and Kordobo		M&E reports	3 months	3,000,000
shaman in Elwak		12P 3163		
SP1.14 Construction of	Dispensary	Site visits;		
Harer Dispensary	constructed	financial reports	3 months	4,000,000
		M&E reports		

Sub Programme	Monitoring	Monitoring	Time	Cost (Kshs)
	Indicators	Tools	Frame	
SP2.1 Construction of	No. of Maternity	Site visits;		
18 6-bed capacity	Unit and delivery	financial reports		
Maternity Unit and	rooms constructed	M&E reports		
delivery room in all the				
wards except Mandera,				
Elwak, Takaba, Banisa,			12 months	188,802,711
Rhamu and Lafey				
SP2.2 Construction of	No. of dispensaries/	Site visits;		
23 new dispensaries/	Health Centres	financial reports		
Health Centres in	constructed	M&E reports		
Various Settlements				113,328,406
Across the County			12 months	
SP2.3 Construction of 4	No. of staff houses	Site visits;		
OPD, 2 theaters and	constructed	financial reports	12 months	
phase two renovation of		M&E reports		148,374,795
MCR Hospitals				
	1			1

5.8 Trade, Investments, Industrialization, and Cooperative Development

Programme 1: Boosting Trade and Industrializations					
Sub Programme	Monitoring	Monitoring	Time	Cost (Kshs)	
	Indicators	Tools	Frame		
SP1.1 Construction of	Market constructed	Site visits;	12 months		
Rhamu Dimtu Market		financial reports			
		M&E reports		10,976,000	
SP1.2 Additional	No. of markets	Site visits;	12 months		
Allocations for ongoing	completed	financial reports			
projects (Kalalio,		M&E reports			
Eymole, Sala, Rhamu A					
and B and Co-op Office					
Block)				61,840,582	
SP1.3 Construction of	market constructed	Site visits;	12 months		
proposed Ashabito		financial reports			
market in Ashabito		M&E reports		10,276,000	

SP1.5 Proposed market constructed Site visits; 12 months Borehole 11 market in kutulo ward M&E reports SP1.6 Proposed market constructed Site visits; 12 months construction of Dandu market M&E reports SP1.7 Proposed market constructed Site visits; 12 months SP1.7 Proposed market constructed Site visits; 12 months SP1.7 Proposed market constructed Site visits; 12 months construction of Arabia financial reports	76,000 76,000
market in kutulo ward SP1.5 Proposed market constructed Site visits; 12 months construction of Borehole 11 market in kutulo ward SP1.6 Proposed market constructed Site visits; 12 months construction of Dandu financial reports M&E reports 10,97 SP1.6 Proposed market constructed Site visits; 12 months construction of Dandu financial reports M&E reports 9,800 SP1.7 Proposed market constructed Site visits; 12 months construction of Arabia	<u>, , , , , , , , , , , , , , , , , , , </u>
SP1.5 Proposed market constructed Site visits; 12 months Borehole 11 market in kutulo ward M&E reports SP1.6 Proposed market constructed Site visits; 12 months construction of Dandu financial reports market M&E reports SP1.7 Proposed market constructed Site visits; 12 months construction of Arabia financial reports Site visits; 12 months financial reports Site visits; 12 months financial reports financial reports financial reports financial reports	<u>, , , , , , , , , , , , , , , , , , , </u>
construction of Borehole 11 market in kutulo ward SP1.6 Proposed construction of Dandu market SP1.7 Proposed construction of Arabia market construction of Arabia financial reports M&E reports 12 months 9,800 Site visits; 12 months financial reports Site visits; 12 months	76,000
Borehole 11 market in kutulo ward SP1.6 Proposed market constructed Site visits; 12 months financial reports market M&E reports 9,800 SP1.7 Proposed market constructed Site visits; 12 months construction of Arabia	76,000
kutulo ward SP1.6 Proposed market constructed Site visits; 12 months construction of Dandu market M&E reports SP1.7 Proposed market constructed Site visits; 12 months construction of Arabia market constructed Site visits; 12 months financial reports	76,000
SP1.6 Proposed market constructed Site visits; 12 months financial reports M&E reports SP1.7 Proposed market constructed Site visits; 12 months construction of Arabia market constructed Site visits; 12 months financial reports	76,000
construction of Dandu market M&E reports 9,800 SP1.7 Proposed construction of Arabia market constructed construction of Arabia financial reports 12 months financial reports	
market M&E reports 9,800 SP1.7 Proposed market constructed Site visits; 12 months financial reports	
SP1.7 Proposed market constructed Site visits; 12 months financial reports	
construction of Arabia financial reports),000
market in Arabia word M&E remarks 14.00	
market in Arabia ward M&E reports 14,00	00,000
SP1.8 Construction and market constructed Site visits; 12 months	
renovation of Fino financial reports	
market in Fino wad M&E reports 2,711	,940
SP1.9 Proposed market constructed Site visits; 12 months	
construction of corner financial reports	
B market in town ship M&E reports 9,800	,000
SP1.10 Jua Kali 1 market constructed Site visits; 12 months	
empowerment financial reports	
consultancy services M&E reports 9,000	,000
SP1.11 Additional Factory completed Site visits; 12 months	
provisions for ongoing financial reports	
projects-juice factory M&E reports 34,30	00,000
SP1.12 Proposed Market constructed Site visits; 12 months	
construction of Kiliwe financial reports	
Hiri market M&E reports 9,800	,000
SP1.13 Elwak SME Market constructed Site visits; 12 months	
Park (Elwak Market) financial reports	
M&E reports 39,20	
Programme 2: 2014/2015 on-going Projects)0,000
Sub Programme Monitoring Monitoring Time Cost)0,000
Indicators Tools Frame	(Kshs)

SP2.1 Construction of a	Juice processing	Site visits;	12 months	
juice processing plant	plant constructed	financial reports		
in Mandera		M&E reports		36,260,000
SP2.2 Mandera County	No. of SMEs	Site visits;	12 months	
Trade development	supported	financial reports		
Funds (Small and		M&E reports		
Medium				
Enterprises(SME)				
Support for Women and				
Jua Kali Sector)				86,000,000
SP2.2 Construction of	Market Construction	Site Visits,	12 months	
Mirra Market		Financial		33,862,500
SP.2.3 Conversion/	Market	Site Visits,		
Construction of ESP in	Constructions	Financial	12 months	
Mandera East				22,475,000
SP2.4 Non-Interest	No. of wards	Site visits;		
bearing Co-operative	supported	financial reports	12 months	
Societies Fund in the 30		M&E reports		
wards of Mandera				
County				28,600,000

5.9 Water, Energy Environment Wild life, Tourism and Natural Resources

Programme 1: Improving Water Infrastructure				
Sub Programme	Monitoring	Monitoring	Time	Cost (Kshs)
	Indicators	Tools	Frame	
SP1.2 Extension of Kutulo	No. of houses	Site visits;	12 months	
Water Supplies	supplied	financial reports		
		M&E reports		6,860,000
SP1.3 Extension of	No. of houses	Site visits;	12 months	
Wargadud Water Supplies	supplied	financial reports		
		M&E reports		6,860,000
SP1.4 Design, drilling and	Borehole drilled and	Site visits;	12 months	
Constructions of Borehole	no. of km piped	financial reports		
and Piping of Water from		M&E reports		
Dabasiti to Elwak				42,000,000

Prog	gramme 1: Improving	Water Infrastruc	ture	
Sub Programme	Monitoring	Monitoring	Time	Cost (Kshs)
	Indicators	Tools	Frame	
SP1.5 Design work for	No. of km piped	Site visits;	12 months	
Commercial water re-		financial reports		
piping for Mandera Town		M&E reports		
water Infrastructure				35,620,985
SP1.6 Design work for	Water treatment	Site visits;	12 months	
Commercial Water	plant constructed	financial reports		
Treatment Plant for		M&E reports		
Mandera Town				21,866,121
Constructions of piping	No of km Piped	Site visits;	12 months	
from Darweed to Takaba		financial reports		
		M&E reports		15,090,635
SP1.7 Constructions of	No. of houses	Site visits;	12 months	
Water in Darweed	supplied	financial reports		
Settlement		M&E reports		12,216,244
SP1.8 Constructions of	No. of km Piped	Site visits;	12 months	
piping from Darweed to		financial reports		
Afalo		M&E reports		10,060,437
SP1.9 Extension of Water	Piping works	Site visits;	12 months	
piping from Darweed to	complete	financial reports		
Bula mpya		M&E reports		25,151,091
SP1.10 Equipping and	Borehole equipped	Site visits;	12 months	
Commission of Darweed		financial reports		
Borehole		M&E reports		7,904,629
SP1.11 Supply, Install and	Borehole completed	Site visits;	12 months	
Commissioning of Reverse	_	financial reports		
Osmosis for Wangai Dahan		M&E reports		
Borehole				21,558,078
SP1.12 Supply, Install and	Borehole completed	Site visits;	12 months	
Commissioning of Reverse	_	financial reports		
Osmosis for Elwak		M&E reports		
Borehole				14,372,052

Pro	gramme 1: Improving	Water Infrastruc	ture	
Sub Programme	Monitoring	Monitoring	Time	Cost (Kshs)
	Indicators	Tools	Frame	
SP1.13 County-wide	Aquifer mapping	Site visits;	12 months	
Underground Water	done	financial reports		
Resource Mapping		M&E reports		
(Aquifer mapping)				68,600,000
SP1.14 Constructions of 6,	6 60,000m ³ earth	Site visits;	12 months	
60,000 M3 Earth Pan in the	pan constructed	financial reports		
6 sub-counties		M&E reports		147,000,000
SP1.16 New water supply	No. of household	Site visits;	12 months	
at BurAbor	supplied	financial reports		
		M&E reports		8,430,000
SP1.17 20,000m3 earth	Earth Pan	Site visits;	12 months	
pan in Arabia	Constructed	financial reports		
		M&E reports		8,430,000
SP1.20 2 New 60,000m ³	60,000m ³ earth pan	Site visits;	12 months	
earth pan (Fino and	constructed	financial reports		
Merille)		M&E reports		49,000,000
SP1.21 100,000m ³ Mega	Mega dam	Site visits;	12 months	
dam for Lag warera	constructed	financial reports		
(Takaba)		M&E reports		68,600,000
SP1.22 BP1 water Supply	Water supplied	Site visits;	6 months	
		financial reports		
		M&E reports		12,000,000
SP1.23 Construction of	Earth Pan	Site visits;	6 months	
20,000m3 Earth Pan at	Constructed	financial reports		
Qiyam - Banisa		M&E reports		12,000,000
SP1.24 Construction of	Earth Pan	Site visits;	6 months	
20,000m3 Earth Pan at	Constructed	financial reports		
Busle - Burduras		M&E reports		12,000,000
SP1.25 Construction of	Earth Pan	Site visits;	6 months	
20,000m3 Earth Pan at	Constructed	financial reports		
Danicha		M&E reports		12,000,000
SP1.26 Construction of	Earth Pan	Site visits;	6 months	12,000,000

	gramme 1: Improvin		1	T
Sub Programme	Monitoring	Monitoring	Time	Cost (Kshs)
	Indicators	Tools	Frame	
SP1.27 20,000m3 Earth	Constructed	financial reports		
Pan at Damog - Ashabito		M&E reports		
SP1.28 Construction of	Earth Pan	Site visits;	6 months	
20,000m3 Earth Pan at	Constructed	financial reports		
Dug Dera, Derkhale		M&E reports		12,000,000
SP1.29 Construction of	Earth Pan	Site visits;	6 months	
20,000m3 Earth Pan at	Constructed	financial reports		
Itlale		M&E reports		12,000,000
SP1.30 Construction of	Tank constructed	Site visits;	6 months	
elevated water tank in Fino		financial reports		
		M&E reports		14,000,000
SP1.31 Construction of	Tank constructed	Site visits;	6 months	
underground water tank at		financial reports		
Afalo, Lagsure		M&E reports		4,000,000
SP1.32 Construction of	Tank constructed	Site visits;	6 months	
underground water tank at		financial reports		
Arrot, Elwak South		M&E reports		3,000,000
SP1.32 Construction of	Tank constructed	Site visits;	6 months	
underground water tank at		financial reports		
Arrot, Elwak South		M&E reports		3,000,000
SP1.33 Construction of	Tank constructed	Site visits;	6 months	
underground water tank at		financial reports		
Dhonkey, Lagsure		M&E reports		5,000,000
SP1.34 Construction of	Tank constructed	Site visits;	6 months	
underground water tank at		financial reports		
Har Buyo, Dandu		M&E reports		3,000,000
SP1.35 Construction of	Tank constructed	Site visits;	6 months	
underground water tank at		financial reports		
Khalalio Health Centre		M&E reports		4,000,000
SP1.36 Construction of	Tank constructed	Site visits;	6 months	
underground water tank at		financial reports		
Fincharo, Elwak South		M&E reports		4,000,000

SP1.37 Construction of	Monitoring Indicators Tank constructed	Monitoring Tools Site visits;	Time Frame	Cost (Kshs)
SP1.37 Construction of			Frame	
	Tank constructed	Site visits;		
			6 months	
underground water tank at		financial reports		
Warido,		M&E reports		4,000,000
SP1.38 Construction of	Tank constructed	Site visits;	6 months	
underground water tank		financial reports		
and Toilet at Arabia,		M&E reports		
Health center				4,000,000
SP1.39 Construction of	Tank constructed	Site visits;	6 months	
underground water tank at		financial reports		
Masho		M&E reports		3,500,000
SP1.40 Disilting and	Earth Pan expended	Site visits;	6 months	
expansion of Bachile Earth		financial reports		
Pan		M&E reports		3,900,000
SP1.41 Disilting and	Earth Pan expended	Site visits;	6 months	
expansion of Har Dimtu		financial reports		
Earth Pan		M&E reports		12,000,000
SP1.42 Disilting of	Earth Pan expended	Site visits;	6 months	
Choqorey dam, Did Kuro		financial reports		
		M&E reports		4,000,000
SP1.43 Disilting and	Earth Pan expended	Site visits;	6 months	
expansion of 20,000m3		financial reports		
Earth Pan at Har Qora in		M&E reports		
QalanQalesa				12,000,000
SP1.44 Disilting and	Earth Pan expanded	Site visits;	6 months	
expansion of earth Pan at		financial reports		
Urile Eymole		M&E reports		12,000,000
SP1.45 Expansion of water	Water supply	Site visits;	6 months	
supply of at Morothile	expanded	financial reports		
		M&E reports		10,500,000
SP1.46 Fencing of	Borehole fenced	Site visits;	6 months	
Waranqara, Bambo and		financial reports		
Gari bore hole		M&E reports		8,100,000

Programme 1: Improving Water Infrastructure				
Sub Programme	Monitoring	Monitoring	Time	Cost (Kshs)
	Indicators	Tools	Frame	
SP1.47 Filling of Quarry	Quarry site filled	Site visits;	6 months	
Hole at Kamor		financial reports		
		M&E reports		2,500,000
SP1.48 Kamor Liban Bore	Borehole fenced	Site visits;	6 months	
hole Fencing		financial reports		
		M&E reports		2,000,000
SP1.49 Khahari water	Water supp	oly Site visits;	6 months	
supply in lafey	improved	financial reports		
		M&E reports		3,500,000
SP1.50 Lafey East Water	Water supp	oly Site visits;	6 months	
Extension	improved	financial reports		
		M&E reports		2,000,000
SP1.51 Lafey North Water	Water supp	oly Site visits;	6 months	
Extension	improved	financial reports		
	1	M&E reports		3,500,000
SP1.52 Piping of water	Water supp	oly Site visits;	6 months	
supply to Duduble	improved	financial reports		
		M&E reports		9,800,000
SP1.53 Piping of water	Water supp	oly Site visits;	6 months	
supply to Khalalio Health	improved	financial reports		
center		M&E reports		3,000,000
SP1.54 Renovation of	Water supp	oly Site visits;	6 months	
water tank at Lagsure	improved	financial reports		
		M&E reports		3,000,000
SP1.55 Repair and	Water supp	oly Site visits;	6 months	
Renovation of water tank at	improved	financial reports		
Sarman		M&E reports		2,000,000
SP1.56 Under Ground	Water supp	oly Site visits;	6 months	
water tank at Bolowle	improved	financial reports		
		M&E reports		4,000,000
SP1.57 Under Ground	Water supp	oly Site visits;	6 months	
water tank at Choroqo	improved	financial reports		4,000,000

Prog	gramme 1: Improvin	g Water Infrastruc	ture	
Sub Programme	Monitoring	Monitoring	Time	Cost (Kshs)
	Indicators	Tools	Frame	
		M&E reports		
SP1.58 Under Ground	Water supply	Site visits;	6 months	
water tank at Kabo in	improved	financial reports		
Lafey		M&E reports		1,000,000
SP1.59 Under Ground	Water supply	Site visits;	6 months	
water tank at Muradtelo	improved	financial reports		
		M&E reports		4,000,000
SP1.60 Support	Environmental	Site visits;	6 months	
Conservancies	improvements	financial reports		
		M&E reports		2,133,000
SP1.61 Under Ground	Water supply	Site visits;	6 months	
water tank at Waledo	improved	financial reports		
		M&E reports		3,000,000
SP1.62 Extension of water	Water supply	Site visits;	6 months	
Supply in Bur Abor	improved	financial reports		
		M&E reports		11,985,000
SP1.63 Extension of water	Water supply	Site visits;	6 months	
Supply at Kutulo	improved	financial reports		
		M&E reports		11,960,000
SP1.64 Construction of	Water supply	Site visits;	6 months	
Earth Pan in Arabia	improved	financial reports		
		M&E reports		11,880,000
SP1.65 Rehabilitation of	Water supply	Site visits;	6 months	
Borehole 11 Water Supply	improved	financial reports		
11 •		M&E reports		10,969,392
SP1.66 Solar street lighting	% of works	Site visits;	12 months	, ,
(Phase II -In all the six	completed;	financial reports		262,166,681
Sub-Counties - on going)	No. of sub counties	M&E reports		
2 2)	with street lights			
P	rogramme 2: 2014/20	 15 on-going Project	 ts	
Sub Programme	Monitoring	Monitoring	Time	Cost (Kshs)
	Indicators	Tools	Frame	COOU (EMDIEU)
		20020		

Programme 1: Improving Water Infrastructure				
Sub Programme	Monitoring	Monitoring	Time	Cost (Kshs)
	Indicators	Tools	Frame	
SP2.1 Various ongoing	% of works	Site visits;	12 months	
water projects including	completed;	financial reports		
water infrastructure		M&E reports		
improvements,				
constructions of new earth				
pans, Disliking of the				365,834,475
existing ones				
SP2.2 Drilling and	Number of	Site visits;	12 months	
Equipping of Boreholes	boreholes drilled and	financial reports		48,385,950
	equipped	M&E reports		

5.10 Finance, Economic Planning, ICT and Special programs

P	Programme 1: Enhancing Administrative Capacity						
Sub Programme	Monitoring	Monitoring	Time	Cost (Kshs)			
	Indicators	Tools	Frame				
SP1.1: Constructions of	Central procurement	Site visits;	12 months	38,276,321			
Central Procurement	store	financial reports					
Stores at county		M&E reports					
Headquarter and office							
block (Ongoing project)							
SP1.2 Settlement of	Pending Bills paid		6 months	939,520,000			
pending bills							
SP1.3 Resettlement of	Number of house	Site visits;	12 months	150,000,000			
IDPs	hold settled	financial reports					
		M&E reports					
SP1.4 County wide	Internet connections	Site visits;	6 months	14,700,000			
Internet connectivity		financial reports					
		M&E reports					

5.11 Lands, Housing Developments and Physical Planning

Programme 1: Enhancing Administrative Capacity						
Sub Programme	Monitoring	Monitoring	Time	Cost (Kshs)		
	Indicators	Tools	Frame			

SP1.1 Construction of	Area of Land	Site visits;		
land registries and	surveyed	financial reports	12 months	
fencing of Survey offices		M&E reports		
in Mandera Town				
				14,700,000
SP1.2 Land Survey in	No. of km	Site visits;		
Mandera Town, Elwak	Demarcated	financial reports	12 months	
and Kutulo		M&E reports		63,000,000
	Residential houses	Site visits;		
SP1.3 Demarcation of	constructed	financial reports	12 months	
road at New County HQ		M&E reports		14,000,000

5.12 County Assembly Services

Sub Programme	Monitoring	Monitoring	Time	Cost (Kshs)
	Indicators	Tools	Frame	
SP1.1: County Assembly	% of complete work	Site visits;		
Head quarter (Phase II)		financial reports	24 months	
		M&E reports		34,000,000
SP1.2 Construction of new	% of complete work	Site visits;		
office at current location of		financial reports	12 months	
Assembly		M&E reports		20,000,000
SP1.3 Construction of	% of complete work	Site visits; M&E		
County Assembly Head		reports	12 months	
quarter				92,500,000
SP1.4 Perimeter fencing	% of complete work	Site visits;		
/cafeteria		financial reports	12 months	
		M&E reports		8,000,000
SP1.5 Speakers Residence	% of complete work	Site visits;		
		financial reports	12 months	
		M&E reports		15,000,000