



REPUBLIC OF KENYA
MANDERA COUNTY GOVERNMENT

MANDERA COUNTY ANNUAL PROGRESS REPORT
(2016-17)

VISION: regionally competitive and self- reliant Mandera County

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EXECUTIVE SUMMARY

The preparation of County Annual Progress Report 2016-2017 was prepared by consolidation of departmental annual progress report. I am grateful to the leadership provided by the County Economic Planning and Statistics unit for coordination of the whole process of writing the Annual Progress Report.

The Report gives an outline on departmental performance on programmes and reviews expenditure for the period. It highlights challenges encountered and provides recommendations to improve implementation of the county plans and budget in terms of efficiency, effectiveness, timeliness and target for better service delivery.

The report captured only major activities undertaken during the period under review and achievements made, as well as challenges and way forward of each department and agencies of the county government. However, comprehensive information is obtainable from respective departmental reports. The report further made an assessment of the tenders advertised during the period under review. During the period, substantial steps were made in actualizing planned activities by different departments despite challenges inherent in the county development process.

This government continues to commit itself to improving the lives of Mandera County Government residents by ensuring that they get value for money. The challenges outlined will be addressed for improved achievement of county targeted development goals.

IBRAHIM B HASSAN

**CEC-FINANCE AND ECONOMIC PLANNING
MANDERA COUNTY GOVERNMENT**

ACKNOWLEDGEMENT

In its on-going dedication to service delivery to Mandera county residents, the county is making progress in improving its services. The Annual progress Report indicates the Mandera County and its stakeholder's performance, which specifies the achievements made to priority projects and programmes, challenges and lessons learnt for the purpose of improving service delivery in the County. The Annual Report provides integrated performance for all stakeholders within the county to build partnerships and collaboration to ensure integration of service delivery to the citizens and to eliminate duplications of services. The report will inform decision making, learning and replicating best practices and demonstrate results, and strengthen accountability to stakeholders.

We encourage all stakeholders to read the Annual Progress Report to learn more about the Mandera County achievement.

ALINOOR MOHAMED

CHIEF OFFICER – FINANCE AND ECONOMIC PLANNING

CHAPTER ONE: INTRODUCTION

This is the county Annual Progress Report (APR) which reviews the progress made during the 2016/17 financial year. The APR was prepared by the County Ministry of Finance and Economic Planning department in consultation with line county ministries.

The APR summarizes the county performance in the past year and details of all the activities carried out and services offered by the county government and development partners. It gives information and analysis of the achievements and challenges experienced with respect to performance targets, priorities, policies and programmes in Annual Development plan 2016/2017. It is a learning tool that provides a basis for making informed decisions to improve the relevance, methods and improve outcomes of county programmes. The information contained herein envisions fostering ongoing projects, judging the merits of a project works and overallly influence the County strategy and policy.

Legal basis for Monitoring and Evaluation

The Constitution of Kenya 2010, give effect to the right of access to information by citizens as provided under Article 35 of the Constitution.

County Governments Act (CGA) section 47; Provide for the county executive committee to design a performance management plan to evaluate performance of the county public service and the implementation of county policies. The plan shall provide annual performance reports. Section 108; Provide for a five-year County Integrated Development Plan with; clear goals and objectives, an implementation plan with clear outcomes, provisions for monitoring and evaluation and clear reporting mechanisms. Section 113, Giving effect to the County

Integrated Development plan which informs the county budget, used to prepare action plans and provide clear input, output and outcome performance indicators.

The Intergovernmental Relations Act, 2012 in Section 19 of the established a Council of County Governors consisting of the Governors of the 47 counties. Functions of this council are stipulated in Section 20. The council provides a forum for sharing of information on the performance of the Counties in the execution of their functions with the objective of learning and promoting best practice and where necessary initiating preventive or corrective action and receiving reports, and monitoring the implementation of inter-county agreements on inter-county projects.

The Public Finance Management Act, 2012 (PFMA 2012) Section 104, defines the responsibility to monitor, evaluate and oversee the management of public finances and economic affairs of the County Government, including the monitoring of the County Government's entities to ensure compliance with this Act and effective management of their funds, efficiency and transparency and, in particular, proper accountability for the expenditure of those funds; and reporting regularly to the County Assembly on the implementation of the Annual County Budget.

CHAPTER TWO: MINISTRY PERFORMANCE AND RESULTS

Mandera County Government comprise of the following ministries:

FINANCE AND ECONOMIC PLANNING

The ministry is comprised of the following departments; economic planning, budget, supply chain management, Financial Services and Accounts, internal audit, revenue, ICT and Special program. The ministry plays central role in facilitating service delivery in the county.

Key policy documents for Planning and Budgeting done included the following: Annual Development Plans, Annual Budgets, County Budget and Review Outlook Papers; County Fiscal Strategy Papers and Annual reports.

The following development projects are being undertaken;

Constructed and completed the County Treasury – This is to provide an ample working environment for the staff that provides facilitative role to the other County Ministries.

2. Proposed Office Block for Procurement Department

3. Constructed County central Stores (Materials and Equipment)

CHALLENGES

- Delay in Disbursement of fund by National Treasury
- Political interference in revenue policy implementations
- Interference with priority needs identified during public participation process after budget approval.

Lessons learnt and way forward

- The county Revenue enhancement program has be carried out

- For effective, efficient and compliance of revenue collection; it requires proper enforcement, mobility and competent staff. This factor depends heavily on facilitation in regards to department budget allocation.
- The county spends lots of money on renting cereal store hence need for construction of a cereal store.
- There is need for revenue enhancement program
- During the public participation process there is need of comprehensive consultation and engagement between the public and technical officers from various departments.

ROADS, PUBLIC WORKS AND TRANSPORT

This sector encompasses three main departments of roads, transport and public works. The main objective of the sector is to facilitate efficient road transport connectivity.

Achievements

During the year under review the ministry made the following achievements:

- Proposed Constructed 8 roads countywide
- Building projects-county Headquarters, Governor's Residence, County Rest House
- Constructed Elwak Airstrip-ongoing
- Construction of 10 number of drifts
- Chain Link Fencing of Rhamu Roads and Public Works Camp
- Bush clearing lower dabale-Rhamu
- Bush clearing from Lulis to Hardawa
- Proposed extension premiter wall to education office Takaba
- Bush clearing Lulis- Yatan
- Construction of drift Elwalk-Elqala
- Bush Clearing from Arabia-Odha
- Chain link fencing –Dobu
- Beautification of Mandera East Youth Polytechnic
- Clearing of Mathenge in Public Works Compuond-Elwak

- Fencing of corner B market

Bush Clearing from DC's Office to Girisa Primary-Rhamu

- Bush Clearing Damog-Goffa in Ashabito
- Bush Clearing in Girisa
- Construction drift Takaba Burmayo road
- Bush clearing in Choqorey
- Construction of drift work 0.5km Mandera South
- Bush Clearing- Fiqo-Khalalio
- Bush clearing between morothile to Guticha
- Bush Clearing Fino-Dawa Duba, Lafey Sub-County
- Bush clearing of Mathenge and Access road to water Supply-Neboi
- Qumbiso bush clearing
- Construction of Dias at Banisa Town
- Construction of Dias at Arabia
- Construction of permanent Dias at Takaba town
- Twin Toilet in Mandera East
- Construction of Drift at Hareri-65M
- Bush clearing in Alungu ward

Challenges

1. There are numerous emergencies which need to be attended to and are not normally budgeted for.
2. Lack of budget for Road Maintenance
3. Delay in completion of projects
4. The cost of managing public works projects is high and has normally been shouldered by the ministry yet they ought to be funded by the client departments from project management items in the Bills of Quantities

Lesson learnt and way forward

1. There is need to do fewer roads but adequately fund them.
2. Project management unit has to be created to assess quality, scope and time of project completion.
3. There is need to settle the pending payments that resulted from the underfunding
4. There is need to adequately budget for emergency works all the financial years.
5. There is need to create project management line item in the department's budget
6. Retention monies for buildings should be put in a separate account for it to be available any time the contractor requests for after the defects liability period ends.

HEALTH SERVICES

The health sector is responsible for promotive, preventive, curative, and rehabilitative services in Mandera County. The sector comprises of the Health Services and the Public Health Services.

Achievements

1. Constructed Elwak and Mandera Emergency Unit
2. Maternity Wing at Elwak and Mandera Referral Hospital
3. Maternity Wing at Mandera Referral Hospital
4. Constructed 27 Dispensaries countywide
5. Construction of Sala Health Centre in Lafey Constituency
6. Construction of 18 number of 6-Bed Maternity & Delivery Block
7. Supply, delivery and installation of medical waste incinerators
8. Supply, delivery and installation of Theater Equipment at Rhamu Sub-County Hospital-Mandera North
9. Construction of Chain-link fence of Kutulo Health Center

10. Construction of 4 Registry, OPD
11. Renovation of Mandera County Referral Hospital Phase II
12. Construction of Theater Block at Banisa Sub-County Hospital
13. Construction of Theater Block at Lafey Hospital
14. Design Work & Supervision of Takaba & MCRH
15. Fencing of Elele Dispensary
16. Fencing of Wargadud Health Centre
17. Chain link fencing at Olla Health Centres
18. Construction of staff House at Olla Health centres
19. Construction of staff House Qofole Dispensary
20. Renovation of Kutulo Health centre
21. Construction staff house in Dandu Health Centre
22. Supply and delivery of mosquito net
23. Fencing Of Bambo Dam
24. Renovation work at Libehiya health centre
25. Supply of furniture to Mandera referral hospital
26. Renovation of Libehiya Health centre
27. Staff Quarters-Did Kuro Dispensary
28. Construction of Staff House at Dobu and Gagaba
29. Renovation of staff House-Derkhale
30. Bur Abor Dispensary Staff House
31. Repair of Neboi Dispensary
32. Renovation and fencing of Choroqo Dispensary
33. Fencing of Choroqo Dispensary
34. Construction of staff Quarter at Burmayo
35. Renovation of Staff House in Elwak
36. Renovation of Hareri Health Centre

37. Fencing of 3 Dispensaries

38. Fencing Aresa dispensary

Challenges

- shortage of anaesthetic specialists
- Shortage of qualified health care workers which cuts across all the cadres
- Inadequate funding support to health information unit in order to generate data
- Most of the health facilities have inadequate equipment such as delivery sets, couches, delivery beds
 - Most health facilities like dispensary are not operational

Lesson learnt and way forward

- Equipping all health Facilities with adequate delivery beds, and drugs
- Operationalize existing Health facilities and centres
- There is need for the county government to employ more health care workers so as to improve service delivery.
- Allocated motor bikes for supervision and mentorship for ease of movement and close supervision.
- Advocacy to the entire community on Reproductive Health Issues.
- Integrate nutrition in school health programmes.
- Promote water sanitation and hygiene in schools Conduct maternal nutrition education through mother to mother support groups and other community groups.
- Promote consumption of diversified diet
- There is need to procure equipment for all the health facilities such as delivery beds, couches, fridges, drugs and other necessary tools to improve service delivery.
- The county government to increase more funds to health sector.
- Fully engage the community and other stakeholders in addressing health issues.

EDUCATION, CULTURE AND SPORT

The ministry has three departments: Education, Culture and Sport

Achievements

Early Childhood Development Education (ECDE)

- Constructed 2 hostels (At ECD Training Centres in Mandera East)
 - Constructed ECD Classes in 134 Public Primary School and 6 model ECD classrooms-
 - Constructed 1 dining hall with kitchen facilities (Youth Polytechnic) in Mandera East
 - Constructed Twin workshop in Mandera East and Mandera South
 - Constructed Community Library in Mandera South, Lafey and Mandera North
 - Constructed Modern Administration block Moi Girls Secondary School and Mandera Secondary School in Mandera East
 - Rehabilitation of Dandu secondary school playground
 - Construction of two twin toilet for children with disabilities at Kamor primary
 - Supplied assorted items for sport in Lafey
 - Rehabilitated Elwak Girls, Dandu Secondary and Elwak Secondary playground
 - Fenced Livestock Staff House in Elwak and Moi Girls secondary school
 - Constructed administrated block in Mandera Secondary school
 - ksh 100 million bursary for the needy
 - Constructed Female Hostel at Mandera Technical Training College, Mandera
- Inadequate funding to cater for ministry's programme especially youth training

Challenges

- Inadequate provision of policy direction in ECDE schools by the National Government
- Poor infrastructure
- Lack of human resources capacity to execute the ECD programme effectively
- Political interference in operating the bursary fund
- Lack of understanding by the public on the National vs County mandate with regards to the ministry of Education
- High staff turnover especially in ECD Schools located in remote areas

- Lack of budgetary commitment in the ministry core functions of ECDE, ICT and Youth training

Way forward

- There is need to streamline the process and procedure of bursary issuance to improve on accountability and transparency and also increase county bursary to Kshs 200M to assist needy students and those in professional courses.
- More efforts should be put to improve, expand and equip all the existing youth polytechnics
- To reach many beneficiaries and expand the coverage, school feeding programme for ECDE should be scaled up.
- Operationalization of County Training Centre for the pre-primary school teachers ,improve the learning conditions in the existing schools by focusing on infrastructure development
- Increased ECDE school assessment and monitoring through employment of Sub County ECDE supervisors and a County ECDE Director;
- Recruitment of more ECD teachers and Instructors for youth polytechnics

AGRICULTURE, IRRIGATION, LIVESTOCK AND FISHERIES

This department comprises of 4 units namely Agriculture, Irrigation, Livestock and fisheries

Achievements

- Constructed of 5 irrigation canals
- Drilled 4 Boreholes for irrigation
- 4 bush clearing of roads leading to farms hence better accessibility
- Construction of water troughs for livestock at new Boreholes
- Completed regional livestock Market

- Carried out animal census.
- Installation of Hatchery at Bulla Haji
- Construction of 30,000 m³ water pan at Hangatha 'B' farm group. C
- Construction of flood control structure 0.350km gabions dyke at sala along daua river bank. Lafey sub-county
- Supply and delivery of Pesticides and fungicides
- Supply and delivery of Assorted seeds
- Supply and delivery of 6 motorbikes
- Constructions of Office Block for livestock department
- Consultancy for Livestock value chain Analysis
- Consultancy for Livestock Route Mapping
- Feasibility EIA studies for leather tannery
- Construction of office block for resilience Program
- Green House projects in Mandera South
- Construction of 3 cattle Crush
- Berawein flood control Agriculture
- Supply of beehives in Boji Garse
- Rehabilitation of canal at Yabicho
- Renovation of Slaughter House in Mandera East
- Construction of cattle crush at Rhamu Dimtu
- Sensus for Livestock Balace

Challenges

- Old motorcycles keep on breaking down due to the rugged terrain.
- Lack of means of transport for County and Sub-county officers.
- Inadequate facilitation to officer
- Communication to staff and farmers is limited and irregular due to lack of airtime and bundles.
- Low adoption rates by farmers.

- Lack of demonstration materials as it is not catered for in the budget.
- Low staff morale due to stagnation in the same job groups for many years.
- Shortage of technical staff.
- Lack of skills-improvement trainings in the department.
- Lack of training on irrigation agronomy and water management
- Procurement process slow affecting implementation.
- Staff farmer ratio is high.

Lesson learnt and Way Forward

1. Funds for extension services should be utilized as per the workplans.
 2. Purchase extension vehicles for the County and Sub-counties for effective and efficient service delivery to farmers.
 3. Purchase of at least 3 motorcycles for every Ward.
 4. Increase funding for training of staff and farmers.
 5. Replacement of staff who have retired to be done.
 6. Promotion of staff to be done to improve their morale
 7. Funds for extension services should be utilized as per the workplans.
 8. Purchase extension vehicles for the County and Sub-counties for effective and efficient service delivery to farmers.
 9. Purchase of at least 1 motorcycles for every Ward.
 10. Increase funding for training of staff and farmers.
 11. Replacement of staff who have retired to be done.
 12. Promotion of staff to be done to improve their morale.
- Insufficient funds
 - Shortage of staff

- Few motorbikes for fields staff
- Lack of quality fish seeds and feeds within the County for aquaculture development

TRADE, INDUSTRIALIZATION AND COOPERATIVE DEVELOPMENT

The sector is divided into Trade, Investment, Industrialization and Co-operative development units. The department of Trade is the nerve center for revenue generation, wealth creation and creation of employment in the county. It helps in creating investment and good business environment for traders and investors and provides financial access to the self-help groups traders and co-operative society.

Achievements

- Construction of market shade in Morothile
- proposed construction of kutulo market in kutulo ward
- construction and renovation of Fino market in Fino wad
- Jua Kali Sector empowerment Consultancy Services
- Other Development Projects
- Elwak SME Park (Elwak Market)
- Proposed Refurbishment Of Existing old Rhamu Market & and sub-dividing it into Stalls
- Proposed New Market Stalls To Rhamu Esp Market At Rhamu Town In Mandera North Sub-County
- Proposed Refurbishment of old market, Boundary Walling & sub-dividing into Stalls At Mandera Town ESP Market In Mandera East Sub-County
- Construction of Proposed Miraa Market In Mandera Town
- Construction of Proposed Executive Office Block For Ministry Of ICT & Cooperative Development In Mandera East Sub County
- Construction of Proposed New Market Stalls At Khalalio Market In Mandera East Sub-County;
- Construction of Proposed New Market Stalls At Eymole Market In Banisa Sub-County
- Construction of Proposed New Market Stalls At Sala Market In Lafey Sub-County
- Fencing of corner B market

- Mandera County Trade development Funds (Small and Medium Enterprises(SME) Support for Women and Jua Kali Sector)
- Proposed Refurbishment of old market, Boundary Walling & sub-dividing into Stalls At Mandera Town ESP Market In Mandera East Sub-County
- Construction of Proposed Miraa Market In Mandera Town
- Non Interest bearing Co-operative Societies Fund in the 30 wards of Mandera County
- Proposed Construction of Rhamu Dimtu Market, Mandera North
- Proposed construction of market at Borehole 11, Mandera South Sub-County
- Construction of proposed Ashabito market in Ashabito ward
- proposed construction of kutulo market in kutulo ward

Challenges

- Cooperatives audit services were never offered due to lack of staff in the department
- Lack of standards and standard equipment's in weight and measures department affecting assizing of machines
- Elwak Market construction delayed due to community being hostile
- Inadequate human resource in the department in all departments
- Non transfer of trade license function to the department affected its ability to regulate trade and monitor trade progress
- Enforcement of weight and measures acts were difficult without support staff
- Insufficient Funds to the ministry affected its operations greatly until some targets were never met

Way forward

- Budgetary allocation for recruiting more staff in the departments
- Increase budget allocation for the department to implement major programmes
- Need for women empowerment programmes
- Establishment of trade development fund
- Establishment of cooperative fund

LAND, PHYSICAL PLANNING, HOUSING AND URBAN DEVELOPMENT

The sector consists of four departments namely Lands, Housing, Physical Planning and survey. The activities of the departments involve utilizing the land resources to realize the socio-economic and cultural needs of the community.

Achievements

- Land Survey in Mandera Town, Elwak and Kutulo
- Construction of Land Registry in Mandera Town
- Perimetre Wall Fencing of Survey offices in Mandera Town
- Construction of twin toilet at Gov't HQs-MDR Town
- Chain Link Fence at GOK House no. 34 & 36
- Rehabilitation of Staff House in Mandera County Referral Hospital
- Construction and Completion of Chain link works at Bulla Jamuria Hostels

Challenges

- Disbursements of funds to counties need to be done early in order for projects to commence in time
- Community mobilization need to be adequately done to ensure sustainability of projects
- lack of proper survey in the major towns
- lack of land registry automation

WATER, ENERGY AND ENVIRONMENT

The sector presently has the following sub-sectors: Energy, Environmental & tourism development; natural resources Management and, water and sewerage services.

Achievements

- 70,000M3 Mega dam on Lag Kutulo at Kutulo(Mandera south)
- fencing of Wante Dam
- construction of Ogode underground water Tank
- fencing of Qalanqalesa Dam
- Desilting of Harchini in Banisa Sub County
- piping of water from Arabia Boys to Arabia girls

- Fencing of Choqorey Earth Pan/Dam
- construction of warsamal underground water tank
- construction of underground water in Tuli Elwalk South
- construction of underground water tank in mukutano in mandera South
- desilting of earth pan in Bulla Panga in Mandera West
- fencing of Qumbiso earth pan
- 60,000M3 Mega dam on Lagsure at Shimbir Fatuma (Mandera south)
- New 60,000M3 at Qordobo Abero (Banisa Sub County)
- New 60,000M3 at Anno (Mandera South Sub County)
- New 60,000M3 at Kalim (Banisa Sub County)
- New 60,000M3 at Dabasiti (Mandera south Sub County)
- New 60,000M3 Libahiya (Mandera East Sub County)
- Expansion of existing Ola Earthpan by 30,000m3
- Expansion of existing Choroqo Earthpan by 30,000m3
- Construction of underground water tank at various settlement
- Solar Street Lighting in Busle
- Extension of Solar Street Lighting in Elwak
- Constructions of 6 new 100,000M3 Mega dam in five sub-counties
- Drilling of borehole at Sarman, Rhamu Dimtu, Ogorwein, Kobandaqa in Mandera North sub-county
- Construction of 6 60,000m3 Dams in 6 subcounties
- Design, drilling and Constructions of Borehole and Piping of Water from Dabasiti to Elwak
- Afforestation at El Qala
- Equiping and Commission of Darweed Borehole
- County-wide Under ground Water Resource Mapping (Aquifer mapping)
- New 60,000m3 at Merrille in Banisa - Sub-County
- Drilling of borehole at Dololo, Wariitho, Tuuli & Ababosone in Mandera South sub-county
- 100,000M3 Mega dam for Lag warera (Takaba)
- Drilling of Fino II borehole at Fino, Sala & Bambo in Lafey sub-county

- Drilling of borehole at Qumbiso, Sarohindi & Hussein Haret in Mandera East sub-county
- New 60,000M3 Fino in Lafey Sub-County
- Construction of 30,000m3 earth pan at Kabo II in Lafey sub-county
- Construction of 20,000m3 earth pan at Hardawa in Banisa sub-county
- Construction of 30,000m3 earth pan at Kotkoto in Mandera West sub-county
- Construction of 20,000m3 earth pan at Tarbey in Banisa sub-county
- Construction of 20,000m3 earth pan at QotQot in Banisa sub-county
- Construction of 60,000m3 earth pan in Derhkale in Banisa sub-county
- Construction of 60,000m3 earth pan in Gither in Mandera west sub-county
- Construction of 20,000m3 earth pan at Donkhay in Mandera west sub-county
- Construction OF 20,0003 at Lanqura In Mandera north sub-county
- Construction of 60,000m3 earth pan at Kiliweheri in Banisa sub-county
- Construction of 60,000m3 earth pan at Dandu 4 in Mandera west sub-county
- Construction of 20,000m3 pan at ArdaGarse in Banisa Sub-county
- Construction of 20,000m3 at Diribor pan in Banisa sub-county
- Construction of 20,000m3 at AwachoSambur pan in Mandera west sub-county
- Construction of 30,000m3 at Waranqara in Lafey sub-county
- Construction of 20,000m3 earth pan at Dayday in Mandera North sub-county
- Construction of 20,000m3 earth pan at SukelaDhodhay in Mandera West sub-county
- Construction of 20,000m3 earth pan at Masho in Mandera west sub-county
- Construction of 20,000m3 earth pan at Dobu in Mandera west sub-county
- Construction of 20,000m3 earth pan at Sheikh Barrow Lafey sub County
- Construction of 20,000m3 earth pan at Qarsa Dima Mandera West- sub County
- Construction of 20,000m3 earth pan at Gololbia Mandera West
- Construction of Earthpan at Ogonicho
- Construction of Earthpan at Bisique dam
- Rehabilitation of Darabadadi borehole in Mandera North sub-county
- Rehabilitation of Banisa water supply in Banisa Sub-county
- Rehabilitation of Chachapole water supply in Mandera south sub-county
- Rehabilitation of Gadudia / Banane water supply in Mandera East sub-county
- Rehabilitation of Khalaliyo water supply in Mandera East sub-county

- Rehabilitation of Kobadadi water supply in Mandera south sub-county
- Rehabilitation of El-golicha shallow wells in Mandera south sub-county
- Rehabilitation of Elele water supply in Mandera south sub-county
- Rehabilitation of Hareri water supply in Mandera east sub-county
- Rehabilitation of Kutulo water supply in Mandera south sub-county
- Rehabilitation of lafey water supply in Lafey sub-county
- Rehabilitation of Libihiya water supply in Lafey sub-county
- Rehabilitation of Rhamu water supply in Mandera north sub-county
- Rehabilitation of Wangai-Dahan/ Takaba water supply in Mandera west sub-county
- Rehabilitation of Borehole 11 water supply in Mandera South sub-county
- Rehabilitation of QarsaDamu water supply in Mandera south sub-county
- Rehabilitation of Kaamorliban water supply in Mandera East sub-county
- Rehabilitation of Arabia water supply in Mandera East sub-county
- Rehabilitation of Rhamu dimtu water supply in Mandera North sub-county
- Improvement of water supply system in Shaf-shafey and Kamor in Mandera East sub-county
- Rehabilitation of Ashabito borehole water supply in Mandera North sub-county
- Improvement of water supply in Warankara, Lafey Sub-county
- Rehabilitation and upgrading of Alongo Water Supply, Lafey Sub-County
- Rehabilitation of Fino Water Supply, Lafey Sub-County
- Rehabilitation of Wargadud Water Supply, Mandera South Sub-County
- Construction of Sala II water supply, Lafey Sub-county
- Supply of Solar Equipments for 4 No. Boreholes (Karomey farm, Mandera Boys Sec, Mdr County Hq site, Lafey Boys)
- Solar Street Light in key Ward Headquarters
- Installation of Solar Powered Street Lighting - Takaba Town
- Installation of Solar Powered Street Lighting - Rhamu Town
- Installation of Solar Powered Street Lighting - Elwak Town
- Installation of Solar Powered Street Lighting - Mandera Town
- Installation of Solar Powered Street Lighting - Lafey Town
- Installation of Solar Powered Street Lighting - Banisa Town
- Design work for Commercial water repiping for Mandera Town water Infrastructure

- Water reticulation in Mandera town
- Design work for Commercial Water Treatment Plant for Mandera Town
- Construction of Commercial scale Water Treatment Plant In Mandera Town
- Mandera Town Water Reticulation (Repiping and Metering all households)
- Other water infrastructure throughout the County
- Constructions of piping from Darweed to Takaba
- Piping of Water in Darweed Settlement
- Constructions of piping from Darweed to Afalo
- Construction of underground water tank at Gesrebeki
- Construction of Gulani water tank
- Tree planting in Derkale
- Renovation of underground water at iresomo
- Construction of elevated water at Banisa
- Rehabilitation of Hardimtu water pan
- Fencing and water shade at Fincharo water supply
- Borehole cleaning and rehabilitation at Eltul Mandera South
- Construction of underground water tank at Kobdedertu
- Awal Yatane Water Tank
- Rehabilitation of Borehole at Yabicho
- Supply of Solar in Dandu Secondary School
- Construction of underground water tank at Argesa Awara
- Pumb house in Falama
- Afforestation in Kutulo
- Rehabilitation of Elwalk shallow well at Guyo Mado
- Repair of underground water tank at Dandu
- Solar Gagaba Dispensary
- Damsa water supply
- A forestation at Libehiya
- Water supply pipes
- Fencing of Gari Dam
- Tree planting in Komor Seconday School- Mandera East
- Rehabilitation of Underground Water Tank at Urile

- Construction of Water Tank- Mandera Town
- Afforestation of Arabia Town
- Desilting of earth pan at wachu Dima
-
- Construction of underground water tank at morothile
- Construction of underground water tank at Dambalagale
- Extension of Water piping from Darweed to Bula mpya

CHALLENGES

- Lack of policy to guide development of the subsector. Declining water resources availability due to catchment degradation and climate change is also another challenge.
- Increased pollution of water sources caused by commercial farming.
- Low investment in water storage resulting in increased water insecurity
- Limited funds allocation to MADAWASCO in Mandera town.
- Budgeting of donor funds which were never received
- Sustainability of installed projects is a big challenge

Lessons Learnt and Way Forward

- To solve water problems, there is a need for the department to embark on sustainable gravity water supply systems and upgrade the boreholes from hand pumps to solar power. This will improve sustainability of the projects and reduce maintenance cost.
- Environment conservation also should be enhanced to promote water supply systems. Reforestation programs need also to be enhanced in the County forests. In order to improve on protection and conservation of environment, some of the forests need to be gazetted. Moreover, Environmental Impact Assessment of the county projects needs to be enhanced as a measure to ensure environmental conservation.

PUBLIC SERVICE AND DEVOLVE UNIT

Departments under this ministry include: Human Resource Management, Administration, security, legal, records, protocol and liaison

ACHIEVEMENT:

- Phase II Kamor Enforcement Camp
- Proposed Enforcement Camp at BuraMayo, Mandera South Sub county
- Proposed Enforcement Camp at SukelaTinfu, Mandera North Sub county
- Proposed Enforcement Camp at El-ram, Mandera South Sub county
- Proposed Enforcement Camp at Aresa, Mandera East Sub county
- Proposed Ward Administration Office in Rhamu town Mandera North Sub-County
- Proposed Ward Administration Office in RhamuDimtu Mandera North Sub-County
- Proposed Ward Administration Office in ShimbirFatuma in Mandera South sub-County
- Proposed Ward Administration Office in Kutulo in Mandera South sub-County
- Proposed Ward Administration Office in Wargadud in Mandera South
- Proposed Ward Administration Office in Derkhale in Banisa Sub-County
- Proposed Ward Administration Office in Kiliwehiri in Banisa Sub-County
- Proposed Ward Administration Office in Dandu in Mandera West Sub-County
- Proposed Ward Administration Office in Lagsure in Mandera West Sub-County
- Proposed Ward Administration Office in Arabia Town in Mandera East
- Proposed Ward Administration Office in Libahia in Lafey sub-County
- Construction of Lafey Sub-County HQ
- Other development projects
- Phase II of BP1 Enforcement Camp
- Proposed renovation to existing Offices at Rhamu Mandera North
- Renovation of Rhamu town Admin office
- Lafey sub county staff House-Unit 1
- Lafey sub County staff house-Unit 2
- Staff House In Dandu AP Camp

CHALLENGES

- In adequate funding that incapacitated most of planned human resource management activities
- Unprofessionalism among human resource staff in terms of confidentiality of HR information
- unaudited payroll department
 - Challenge of transportation for ward administration who do not have vehicles
 - Small budgetary allocation for civic education programme hindered the rolling out of civic education programme in the 30 wards in Mandera county
 - Lack of training for civic educators
 - Inadequate space for main county registry
 - Inadequate budgetary allocation to purchase mobile shelves
 - Lack of skills by most of county staff on how to use a classification scheme and index

Way forward

- There is need for capacity building among members on public servant code of regulation

- Need for additional funds for the department to carry its mandate accordingly
- County training procedures should be adhered by all county staff intending to go for training.
- Need to fast track the completion of on-going construction of ward offices
- Need to purchase motorbikes to facilitate ward administrators movements
- Need to fully establish civic education unit in the county
- Strengthen county registry with adequate storage space and equipping with shelves

YOUTH, GENDER AND SOCIAL SERVICE

The sector comprises of programmes aimed at addressing key issues pertinent to youth, gender and provision of efficient and proximate social services across Mandera County.

ACHIEVEMENTS

- Implemented Youth development programs
- Implemented women empowerment programs
- Implemented Persons with disabilities(PWD) support programs

CHALLENGES

- Inadequate funding for projects;
- Inadequate staff within the Department hampering service delivery.
- Inadequate funds for social empowerment programs

LESSON LEARNT AND WAY FORWARD

Youths in many forums have expressed a concern of being left out in county programs. A civic education program should be designed to target the youths to ensure that they fully participate in the public forums of selecting county priorities. There is a need for more youth friendly programmes to ensure that youth issues are mainstreamed into the development agenda of the county.

CHAPTER3: COUNTY MONITORING AND EVALUATION CHALLENGES

Data used in the preparation of this report were obtained mainly from

- County departments. Key among the problems were the following:
- inconsistencies in some data collected;
- difficulties posed to the capacities of ministries and departments in responding to the different monitoring and evaluation needs and reporting requirements of different stakeholders;
- inadequate financial and human resources to conduct of monitoring

and evaluation activities at the various departments

Lessons Learnt and Way Forward

- Monitoring and evaluation is still weak in the county, there is need for Institutionalisation of monitoring and evaluation in each department and sensitization on importance of evidence based decision making. There is need for Development of monitoring and Evaluation framework in the county.

CHAPTER4: RECOMMENDATION AND CONCLUSION

Based on the annual report, the following are recommended to enhance service delivery and performance:

- the county has to create an office that deals with deradicalisation programs countywide
- There is need for establishing Delivery unit that reports to the Governor on the progress of the county projects.
- The county has to construct offices and cereal stores in order to cut down on the cost of renting private facilities.
- Strengthen monitoring and evaluations in departments for effective monitoring and evaluations of projects
- The county has to priorities on maternity health care by constructing maternity centers across the county.
- Advocate for Strong use of monitoring and evaluation reports in decision making and allocation of resources in departments
- Although Resources are not enough, there is need to strengthen Equity distribution of projects according to needs in each ward in the county;
- Departments need to be trained on proper record keeping to enable them maintain proper project files records with requisite critical project documents for smooth project supervision and implementation;
- Training need to be conducted by departments on preparation of performance management, annual work plans and appraisal by all employees;
- There is need for all departments to allocate funds to incomplete projects before initiating new ones to realize the intended objectives;
- The supply chain management with chief officers to ensure all county project tendering for financial year to be done timely within the first quarter of the financial year to ensure timely completion of the projects.
- The Accounting Officers/ Chief officers to ensure departments' work plans and budget implementation is followed as approved to meet the intended targets

- The County Human Resource Management should take lead to strengthen, coordinate and operationalize county appraisal system. They should develop county policy guidelines that stipulates rewards and sanctions to performance
- The Chief Officers to strengthen and promote internal departmental monitoring of project activities to ensure timely and credible reports
- There is need to streamline the process and procedure of bursary issuance to improve on accountability and transparency by empowering the ward bursary committee. All Bursary beneficiaries should be placed on the public notice board in each ward and at village level for transparency.
- The ward specific fund should uphold the principle of equity as opposed to the current equality principle. The essence is to ensure fairness in resource allocation and efficient and effective resource use.
- There is a need for the County Secretary to establish a policy to guide in coordination of county services at the different levels, that is, meetings at county level, sub county level to the village levels. This is will promote sharing of up to data and credible information between the different levels and across departments.
- There is need to streamline county records classification, general correspondences and filing system.
- The use of personal emails to transact official business should be discouraged and ICT Director should avail official mails to all departments and officers for official use.
- Departments in liaison with Human resource unit should ensure there is clear succession management plan to avoid succession gaps within departments which affects institutional memory and administrative data.

- Ward specific projects should be implemented as per priority identified during public participation. The head of county budget should strictly ensure approved community needs identified during public participation are not manipulated
- The county should enhance revenue collection through sensitization of the staff and undertaking revenue enhancement programs.
- Acquisition of land for project has been stabling block delaying implementation of county projects. We recommend that county government to allocate funds to priority projects which the community has agreed in written agreement to donate land for the project.
- The preparation of bill of quantities (BQS) should be a consultative process with relevant department to include EIA
- The enhance vocational training in the county, we recommend creation of youth fund subsidy
- In order to enhance field service delivery of the decentralized units, funds should be decentralized to sub-counties. This is mostly on recurrent expenditures to facilitate field officers.
- Need to fast-track the completion of ongoing water projects as priority to mitigate drought in the county