

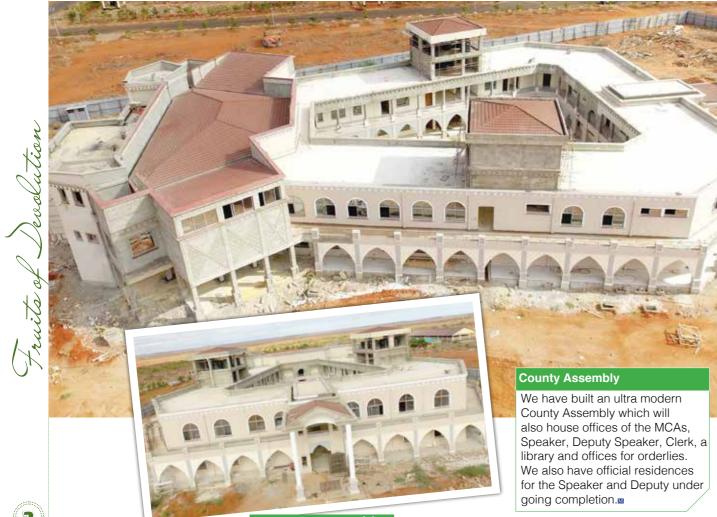


# MANDERA COUNTY GOVERNMENT A county with unlimited opportunities and endless possibilities

Traits of Sevolution 2013-2020 —

»A Journey of Resilience and Gransformation





County Assembly

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#### **HEALTH CARE SERVICE IMPROVEMENT PRE AND POST DEVOLUTION**

efore devolution, Mandera County had one of the worst health indicators with high maternal/infant mortality rate, poor child survival and disease burden compared to the rest of the country.

The sorry state of health services was as a result of inadequate infrastructure, pharmaceutical supplies and access to healthcare due to the number of the primary health care facilities in relation to the sparse nomadic population. Following devolution, Mandera County is a shining example of transformation and improved services to its population. The County has expanded primary health facilities such as dispensaries and health centres to bring services closer to the people and reduce the distance travelled to seek essential medical services. Over the years, the county has recruited and deployed more health care workers, operationalized more health facilities, sub-county hospitals and the county referral hospital standardized.

#### **Health Infrastructure**

Since 2013, the county has achieved the following health infrastructure growth (physical, equipment, transport and ICT) across the County.

- The number of hospitals has been increased from 1 to 7 in the County to improve health services quality.
- The number of referral hospitals has been increased from 1 to 4 thus improving access to specialized and comprehensive medical and obstetric emergency services.
- The number of primary health care facilities (Health centers and dispensaries) has been increased from 17 to 73 while an additional 21 new dispensaries that are complete are awaiting operationalization. This will bring the total number of public health facilities to 101.
- 25 new housing units for healthcare workers have been built to accommodate staff in



## **Milestones in Healthcare**



houses is a challenge.

- built to increase access to skilled deliveries across the County.
- The county government has procured assorted equipment for all health facilities. The equipment include obstetric equipment, radiological, laboratory and theatre equipment; thus improving quality of health services especially in the area of maternal healthcare.
- Construction and completion of 2 modern accident and emergency units in Mandera County Referral Hospital and Elwak hospital, which are now operational.
- 25 motorbikes were procured and distributed to health facilities across the County to facilitate staff mobility to provide
- Automation of Mandera County Referral Hospital records is complete and is now paperless in terms of recording. This will soon be cascaded down to Sub-County hospitals.
- Installation of cold chain system (solar powered fridges for immunization) was done in 56 health facilities across the County.™

#### **GOVERNOR ROBA'S SAY**

It was a case of devolution from the scratch with all odds against us. In 2013 we suffered the worst terror incidences in the county coupled with the worst tribal conflicts between two of our clans. We draw inspiration from the work we have done under very difficult circumstances like terror attacks and climate change challenges, impacts of drought and floods and locust invasion. The total workforce we inherited was 152. We inherited an ailing health system, without doctors, nurses and equipment. We had the worst health statistics including the highest maternal mortality rates in the world. Despite these odds we managed to resiliently transform our county.

We have built, roads, hospitals, markets, colleges, slaughter houses, abattoirs, storm water protection infrastructure, dams, boreholes, fire station, stadium, offices, water projects, planted over 250,000 trees, recruited

sufficient personnel, acquired health equipment, kindergartens, planned our towns among many other projects.

We have improved water supply services and cushioned our pastoralists from losing



H.E. Capt. Ali Ibrahim Roba, Governor, Mandera County

animals. We reel from effect of high costs of goods in Mandera located over 1,200km from Nairobi. For instance a bag of cement in Nairobi is about Ksh600 and the same in Mandera is Ksh1,100. The difference is transport costs. For every building you see in Mandera you can build two in Nairobi Machakos or Kisumu.

Here is our story of a journey of resilience and transformation in pictures.

-H.E. Capt. Ali Ibrahim Roba.

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#### **UHC IMPLEMENTATION**

In realization of UHC aspiration that we are committed to as a County, we have since achieved the following;

#### Health Products and Technologies

Mandera County got drawing rights allocation under UHC amounting to Kshs **61,545,692.80** for the 3<sup>rd</sup> and 4th quarter of the financial year 2019/2020. We have so far utilized Kshs **52,063,657.20** with a balance of Kshs **9,482,035.60** as at 14<sup>th</sup> September 2020. KEMSA was out of stock of many essential supplies in the last order that we had placed. We are now planning to use the balance as soon as the stock-out commodities are available in KEMSA through back order system.

- A. Through support from World Bank MDTF (Multi-Donor Trust Fund) project implemented in partnership with HECTA consulting, we have achieved the following:
- Training and Mentorship of Trainer of Trainers (TOTs) on Supply Chain Management and quantification of Health Products and Technologies for Financial year 2020-2021.
- Established Health Products and Technologies governance system where Commodity Security Technical Working Group (CS TWG) were formed and sensitized at the County and Sub-County levels.
   Plans to form Medicines and Therapeutic Committee (MTC) at County, Sub-County levels are at an advanced stage.
- Strengthening Monitoring and Reporting System of Stock Status for RMNCAH Commodities where 27 facility in-charges and Sub County pharmacy in-charges were trained and provided with Samsung tablets with in-built stock control system as a pilot to be cascaded to other facilities in the County.
- B. Through partnership and support from Save the Children International, the Ministry has managed to rationalize excess supplies from facilities with surplus and redistributed to facilities with shortage. The organization also supports Sub-County level Commodity Security Technical Working Group (CS TWG) meetings and on job training for healthcare workers on commodity management in the four Sub-Counties of their operation (Mandera South, Mandera North, Mandera West and Banisa Sub Counties).

#### Human Resources for Health (HRH)

 251 healthcare workers of mixed cadre recruited under UHC and posted to different facilities to provide essential services to Mandera County population. The health workers include 70 UHC interns and 181 UHC contractual staffs. There is need to absorb the as their one-year engagement is about to end while their services are still required in the county.



• On demand creation in order to improve uptake of healthcare services by communities, Mandera County envisaged to establish 52 Community Health Units (Level one healthcare) with corresponding 525 Community Health Volunteers (CHVs) expected to be trained under UHC programme. Unfortunately, this has not been realized due to delays from national MoH and KRCS which was tasked to facilitate the roll out. We will follow up the same as its one of the deliverables to be realized in the signed UHC Inter-governmental Participatory Agreement (IPA) which is expected to be realized.

#### **Health Care Financing**

Mandera County Government has increased health care financing, with an average annual budgetary allocation of Kshs 2.6 billion to address its policy objectives and reduce inequalities in health care provision. Due to this increased budgetary allocation, procurement of medicines and other medical supplies has increased from the previous Ksh.86m to Ksh.145m in the last quarter. The increase was occasioned by high demand following operationalization of renal unit, ICU and CT scan unit which is providing specialist services that could not have been accessed regionally except in Nairobi which is now available and accessible at the door step of the communities in Mandera. Now all the 80 public health facilities are fully stocked with essential medicines and medical supplies throughout the year.



KEMRI COVID-19 Molecular Laboratory



Renal Unit



No.	Health Facilities	2013	2020
1.	Referral Hospitals (Level 5)	1	1*
2.	Sub County Hospitals (level 4)	2	6
3.	Health Centres (Level 3)	19	18
4.	Dispensaries (Level 2)	17	55*
5.	Community Units (Level 1)	2	20

#### **Mandera County Referral Hospital**

MCRH Level 5 is a facility with an ultramodern accident and emergency unit, comprehensive maternal and newborn unit, COVID-19 Molecular Laboratory and an operational dialysis unit.

Mandera County Referral Hospital

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No.	Cadre	2013	2020
1.	Medical officers	2	48
2.	Pharmacists	2	6
3.	Dentists	0	1
4.	Medical Officers- Specialists	0	3
5.	Nurses	30	447
6.	Registered Clinical Officers	17	128
7.	Laboratory Technologists	11	66
8.	Pharm Technologists	6	43
9.	Nutrition and Dietetics	2	97
10.	Health Records Management	3	32
11.	Public Health Officers	12	65
12.	Community Health	28	121
13.	Bio-Medical Engineers	4	7
14.	Radiographers	1	14
15.	Dental Technologists	1	8
16.	Health Administration	2	7
17.	Physiotherapist	1	5
18.	Occupational Therapists	2	3
19.	Trauma/Plaster Technologists	2	4
20.	Support staff	7	10
21.	Others	31	57
	Total	164	1172





MCRH administration block

**Dialysis Patient:** I used to travel to Nairobi for dialysis spending over KSh 30,000 on a return air ticket then pay separately for dialysis. Today, my costs have immensely reduced as I undergo dialysis in Mandera County Referral Hospital. Thanks to Devolution we can access healthcare services cheaply.

-Mohamed Abdirahman alias Khatarow the first patient of dialysis in Mandera.



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Fruits of Devolution

### **DEPUTY GOVERNOR'S SAY**

We have planted over 250,000 trees as part of our mitigation against climate change. We support our youth and persons with disabilities with equipment to earn incomes. We have given bursaries to needy students to access education. We have invested in street lights to keep our people safe. We are proud devolution has impacted lives positively and improved services.

-H.E. Mohamed Ahmed Arai



H.E. Mohamed Ahmed Arai, Deputy Governor, Mandera County

#### SOLAR STREET LIGHTS IN MANDERA COUNTY FUNDED BY THE COUNTY





	Location	No. of poles
1.	Mandera Town	397
2.	Mandera town, shafshafey extension poles	150
3.	Elwak	327
4.	Takaba	327
5.	Rhamu	270
6.	Lafey	250
7.	Banisa	250
8.	Kutulo	160
9.	Morothile	80





## Water, Energy, Environment, Natural Resources and Climate Change

We are committed to achieving Sustainable Development Goal no. 6 by ensuring availability and sustainable management of water and sanitation for all, including our animals, because we are pastoralists...

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	Activity	2013	2020	Positive Change
1.	Successfully drilled boreholes	69	179	110
2.	Waterpans above 60,000m³	0	38	38
3.	Waterpans above 10,000m³	86	206	120
4.	Infiltration galleys and wells	15	24	9
5.	Underground tanks	90	230	140
6.	Urban wells	1	6	5
7.	Institutional wells	2	7	5







#### Mandera Municipality

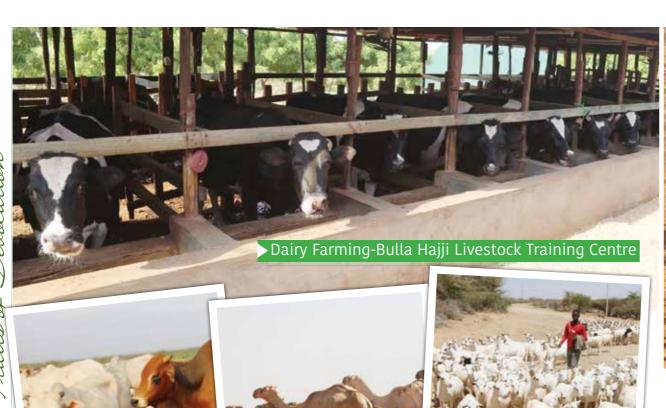
We are inspired by devolution and we are strategically institutionalizing it. We have two Municipalities Mandera Municipality and Elwak Municipality. Mandera Municipality is a triangular business hub with a lot of opportunities and has turned to be the greenest town in the Northern region under devolution. It also facilitates cross border trade with Somalia and Ethiopia. We have established Mandera Water and Sewerage Company and Elwak Water and Sewerage Company to connect more residents, our markets, hospitals, Mosques and schools to water. As pastoralist, watering points are crucial in our agenda.



#### Markets and capacities

No.	Market	Before Devolution	After Devolution
1.	New Rhamu Market	0	56
2.	Refurbished existing old Rhamu Market	0	58
3.	Old Rhamu Market	55	55 refurbished
4.	Mandera Bulla Jamhuria Market	184	184 refurbished
5.	Banisa Market	16	16 refurbished
6.	Eymole Market	0	24
7.	Mandera Buspark	62	62 refurbished
8.	Takaba Market	10	4 with shade
9.	Khalalio Market in Mandera East Sub-County	0	24 stalls
10.	Sala Market in Lafey Sub-County	0	24 stalls
11.	Lafey Market stalls and open shade	24	24 refurbished
12.	Wargadud Market	0	16
13.	Refurbished Fino market in Fino ward	0	7
14.	Mandera town ESP market	0	203 modern stalls and 32 open table shade.
15.	Mandera Youth Market	0	58 modern stalls market with fully fledged restaurant, mosque and ablution block
16.	Kutulo Market	0	24 stalls
17.	Elwak SME Park Regional Market	0	216 ultra-modern stalls, 128 open table shade, and parking lot for over 200 vehi- cles, modern rows of toilets including for PWD and fire fighting equipment
18.	Borehole 11 Market	0	16 stalls with shade
19.	Ashabito Market	0	24
20.	Rhamu Dimtu Market	0	16 stalls with shade
	TOTAL STALLS	351	1,111







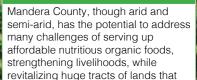
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affordable nutritious organic foods, strengthening livelihoods, while revitalizing huge tracts of lands that were bushes occupied by *Prosopis* juriflora, popularly known as Mathenge weed. Our farmers have proved it can be done.™





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