



**REPUBLIC OF KENYA**  
**MANDERA COUNTY GOVERNMENT**

**MANDERA COUNTY ANNUAL PROGRESS REPORT**  
**2017-2018**

***VISION: regionally competitive and self- reliant Mandera County***

**27<sup>th</sup> August 2018**

DIRECTORATE OF ECONOMIC PLANNING AND STATISTICS  
Mandera County Government  
County Treasury  
P.O Box 13 - 70300  
MANDERA

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## **ACKNOWLEDGEMENT**

In its on-going dedication to service delivery to Mandera county residents, the county is making progress in improving its services. The Annual progress Report indicates the Mandera County and its stakeholder's performance, which specifies the achievements made to priority projects and programmes, challenges and lessons learnt for the purpose of improving service delivery in the County. The Annual Report provides integrated performance for all stakeholders within the county to build partnerships and collaboration to ensure integration of service delivery to the citizens and to eliminate duplications of services. The report will inform decision making, learning and replicating best practices and demonstrate results, and strengthen accountability to stakeholders.

We encourage all stakeholders to read the Annual Progress Report to learn more about the Mandera County achievement.

**ALINOOR MOHAMED**

**CHIEF OFFICER – FINANCE AND ECONOMIC PLANNING**

**MANDERA COUNTY GOVERNMENT**

## **EXECUTIVE SUMMARY**

The preparation of County Annual Progress Report (APR) 2017-2018 was prepared using ministries, departments and other development partner's performance. I am grateful to the leadership provided by the County Economic Planning and Statistics unit for coordination of the whole process of writing the APR.

The Report gives an outline on departmental performance on programmes and reviews expenditure for the period. It highlights challenges encountered and provides recommendations to improve implementation of the county plans and budget in terms of efficiency, effectiveness, timeliness and target for better service delivery.

The report captured only major activities undertaken during the period under review and achievements made, as well as challenges and way forward of each department and agencies of the county government. However, comprehensive information is obtainable from respective departmental reports. The report further made an assessment of the tenders advertised during the period under review. During the period, substantial steps were made in actualizing planned activities by different departments despite challenges inherent in the county development process.

This government continues to commit itself to improving the lives of Mandera County Government residents by ensuring that they get value for money. The challenges outlined will be addressed for improved achievement of county targeted development goals.

**IBRAHIM B HASSAN**

**CEC-FINANCE AND ECONOMIC PLANNING  
MANDERA COUNTY GOVERNMENT**

# CHAPTER ONE: BACKGROUND INFORMATION

## 2.2 1.0 INTRODUCTION

The County Annual Progress Report shows activities undertaken by the various county government departments as reflected in their Annual plans. It further outlines progress in implementing the plans, challenges encountered and way forward. The report covers the 2017-2018 Financial year.

## 2.3 1.1 BACKGROUND

## 2.4 1.2 POSITION AND SIZE

### 1.6.1 1.2.1 Area of the County

The table below shows the area of the county by Sub-County

**Table 1: Area of the County by Sub-County**

Sub-County	Banissa	Mandera West	Mandera East	Lafey	Mandera North	Mandera South	TOTAL
Area (KM <sup>2</sup> )	3,356.1	4,778.5	2,797	3,378	5,533.5	6,148.4	<b>25,991.5</b>

*Source: KPHC 2009*

## 1.3 DEMOGRAPHIC FEATURES

### 1.3.1 Population Size and Composition

Table 2 below shows the population and population projections of the County by age group

**Table 2: Population and Population projections**

Age Group	2009 (Census)			2012 (Projections)			2015 (Projections)			2018(Projections)		
	Male	Female	Total	Male	Female	Total	Male	Female	Total	Male	Female	Total
0-4	73,452	71408	144860	82528	80232	162760	92726	90146	182872	100215	97426	197641
5-9	105,648	92882	198530	118703	104359	223062	133370	117254	250624	144142	126725	270867
10-14	117,852	89587	207439	132415	100657	233072	148777	113095	261872	160793	122229	283022
15-19	84,291	52022	136313	94707	58450	153157	106409	65673	172082	115004	70977	185981
20-24	41,824	28024	69848	46992	31487	78479	52799	35378	88177	57063	38235	95298
25-29	21,325	27053	48378	23960	30396	54356	26921	34152	61073	29095	36910	66005
30-34	19,859	27492	47351	22313	30889	53202	25070	34706	59776	27095	37509	64604
35-39	17,806	25749	43555	20006	28931	48937	22478	32506	54984	24294	35131	59425
40-44	21049	18643	39692	23650	20947	44597	26572	23535	50107	28718	25436	54154
45-49	15183	11203	26386	17059	12587	29646	19167	14143	33310	20715	15285	36000
50-54	13628	7614	21242	15312	8555	23867	17204	9612	26816	18594	10388	28982

55-59	7221	3466	10687	8113	3894	12007	9116	4375	13491	9852	4729	14581
60-64	8603	3530	12133	9666	3966	13632	10860	4456	15316	11738	4816	16554
65-69	3166	1464	4630	3557	1645	5202	3997	1848	5845	4320	1997	6317
70-74	4330	2229	6559	4865	2504	7369	5466	2814	8280	5908	3041	8949
75-79	1461	954	2415	1642	1072	2714	1844	1204	3048	1993	1302	3295
80-84	3143	2385	5528	3531	2680	6211	3968	3011	6979	4288	3254	7542
85+ (NS)	102	108	210	115	121	236	129	136	265	139	147	286
<b>TOTAL</b>	<b>559,94</b>	<b>465,81</b>	<b>1,025,75</b>	<b>629,13</b>	<b>523,37</b>	<b>1,152,50</b>	<b>706,87</b>	<b>588,04</b>	<b>1,294,91</b>	<b>763,96</b>	<b>635,53</b>	<b>1,399,50</b>
<b>L</b>	<b>3</b>	<b>3</b>	<b>6</b>	<b>4</b>	<b>2</b>	<b>6</b>	<b>3</b>	<b>4</b>	<b>7</b>	<b>6</b>	<b>7</b>	<b>3</b>

Source: KPHC 2009

## 2.5

### 2.6 Population Projections by Sub-County

The table below shows population projections by sub-county

**Table 3: Population projections by Sub-County**

Sub-County	2009 (Census)			2012 (Projections)			2015 (Projections)			2018(Projections)		
	Male	Female	Total	Male	Female	Total	Male	Female	Total	Male	Female	Total
Mandera	30,208	27,484	57,692	33,941	30,880	64,821	38,135	34,696	72,831	41,215	37,498	78,713
Elwak	13,125	11,243	24,368	14,747	12,632	27,379	16,569	14,193	30,762	17,907	15,340	33,247
Rhamu	14,161	9,876	24,037	15,911	11,096	27,007	17,877	12,467	30,344	19,321	13,474	32,795
Takaba	11,835	9,639	21,474	13,297	10,830	24,127	14,941	12,168	27,109	16,147	13,151	29,298
<b>Total</b>	<b>69,329</b>	<b>58,242</b>	<b>127,571</b>	<b>77,896</b>	<b>65,438</b>	<b>143,334</b>	<b>87,522</b>	<b>73,524</b>	<b>161,046</b>	<b>94,590</b>	<b>79,463</b>	<b>174,053</b>

Source: KPHC 2009

### 1.6.2 1.3.3 Population Density and Distribution

Table 4 below gives area of each sub-county, its projected population and density

**Table 4: Population Density and Distribution**

Sub-County	Area (KM <sup>2</sup> )	2009 (Census)		2012 projections		2015 projection		2018 projection	
		Population	Density	Population	Density	Population	Density	Population	Density
Mandera South	6,180.7	247,619	40	278,216	45	312,595	51	337,842	50

Mandera North	5502	169,675	31	190,641	35	214,198	39	231,498	42
Mandera East	2,797	178,831	64	200,929	72	225,757	81	243,990	87
Lafey	3,377.1	109,856	33	123,431	37	138,682	41	149,884	44
Mandera West	4,778.5	161,701	34	181,682	38	204,132	43	220,619	46
Banissa	3,356.2	158,074	47	177,607	53	199,553	59	215,670	64
<b>TOTAL</b>	<b>25,991.5</b>	<b>1,025,756</b>	<b>39</b>	<b>1,152,506</b>	<b>44</b>	<b>1,294,917</b>	<b>50</b>	<b>1,399,503</b>	<b>54</b>

*Source: KPHC 2009*

## 1.4 POLITICAL UNITS

### 1.6.3 1.4.2 Political Units

**Table 5: Wards in Mandera County**

Sub-County	Ward	Area (KM <sup>2</sup> )
Banissa	Banisa	746.00
	Derkhale	433.60
	Guba	560.80
	Malkamari	1303.50
	Kiliweheri	312.30
Mandera West	Takaba South	1052.2
	Takaba	1108.70
	Lagsure	982.50
	Dandu	791.70
	Gither	843.40
Mandera East	Arabia	1238.0
	Bulla Mpya	219.20
	Khalalio	309.40
	Neboi	50.20
	Township	20.40
	Arabia	1238.0
Lafey	Libehia	1576.60
	Fino	947.10
	Lafey	592.60
	Warankara	957.00
	Alango Gof	263.70
Mandera North	Ashabito	546.60
	Guticha	4058.10
	Marothile	249.40
	Rhamu	147.30
	Rhamu Dimtu	935.20

Mandera South	Wargadud	725.2
	Kotulo	2469.90
	Elwak South	454.30
	Elwak North	359.80
	Shimbir Fatuma	1736.80
<b>TOTAL</b>	<b>30</b>	<b>25,991.5</b>

*Source: IEBC December 2012*

## **1.5 KEY DEVELOPMENT CHALLENGES**

During 2017/2018 period, the county government encountered a myriad of challenges ranging from delays in procurement processes to delays in disbursement of funds from the National Treasury. Prolonged electioneering period experienced in the country during the period under review also adversely affected economic activities in the county. In addition, insecurity has also been the biggest challenge in Mandera County.

## **1.6 METHODOLOGY**

This report was generated by incorporating inputs of various departmental heads and county government agencies from their respective reports forwarded to the County Economic Planning Unit. Follow up communications and meetings with the departments for clarification and additions were also conducted to strengthen the content of the report. The departments should be impressed upon to observe the deadline of 10<sup>th</sup> day of August 2018 to allow the Economic Planning Department adequate time to compile county Annual progress reports before 1st of September.

## **1.7 LIMITATION OF THE REPORT**

This report does not incorporate all the literature and narratives contained in the respective departmental reports. It only captures major and key activities and achievements, challenges and way forward of each department. For detailed and comprehensive information, departmental reports will complement.

## 2.7 1.8 Linkage of county Annual progress report to ADP

County Annual progress report is used to track implementation status of the Annual development plan of the previous and inform the coming Annual plan financial year.

### 1.9 Legal Basis

The Constitution of Kenya 2010, give effect to the right of access to information by citizens as provided under Article 35 of the Constitution. Section 47 of CGA 2012 stipulates the county performance management which shall provide; annual progress reports, citizen participation in the evaluation of the performance of county government; and public sharing of performance progress reports. Pursuant also to Public Financial Management Act 2012 104 (1), the County Government is mandated to monitor, evaluate and oversee the management of public finances and economic affairs of the county government. County Government Act 2012 Article 30(j) provide for county to submit annual report on implementation status of the county policies and plans to the county assembly.

## CHAPTER TWO: COUNTY DEPARTMENT PERFORMANCE

### 2.8

#### 2.1. FINANCE, ECONOMIC PLANNING, ICT AND SPECIAL PROGRAM

##### 2.1.1 Department overview

The sector is composed of Planning, Budgeting, Resource mobilization and Asset management. It has eight units, namely, Treasury, Budget, Procurement, Economic Planning and Statistics, Revenue, Internal Audit, ICT and Special Programmes.

##### 2.9 2.1.1 Achievements

- Prepared Key policy documents for Planning and Budgeting. These includes: Annual Development Plans, Annual Budgets, County Budget and Review Outlook Papers; County Fiscal Strategy Paper, Draft CIDP 2018/2022 and Annual reports.
- Construction of county treasury offices at headquarter.
- Construction of 450 IDP housing units tenders awarded.
- Construction of dry cereal stores
- Refurbishment of economic planning and budget offices.
- Construction of twin toilets at planning offices
- Computerized the department functions and operations and adopted IFMIS
- Prepared Finance Bill approved by the CA, established fully fledged revenue offices, and trained revenue staffs.
- Undertaken staff capacity enhancement

##### 2.1.2 Summary of Finance and Economic Planning Programs and projects Achievement FY 2017/18

<b>Programme Name: General Administration and Support Services</b>					
<b>Objective: Improve service delivery</b>					
<b>Outcome: Offer Support services</b>					
<b>Sub Programme</b>	<b>Key outputs</b>	<b>Key performance indicators</b>	<b>Planned Targets</b>	<b>Achieved Targets</b>	<b>Remarks*</b>
1.1 Administration and support services	Improve working environment	Employee satisfaction	All employees	All employees	
<b>Programme Name: Public finance Management</b>					
<b>Objective: Promote prudence in utilization of public funds</b>					

<b>Outcome: Quality financial management</b>					
<b>Sub Programme</b>	<b>Key outputs</b>	<b>Key performance indicators</b>	<b>Planned Targets</b>	<b>Achieved Targets</b>	<b>Remarks*</b>
2.1 Accounting services	Streamline payment and reporting	No. of reports	4	4	
2.2 Resource mobilization	Automated revenue system	No. of Pay bills created	1 M-pesa pay bill	1 M-pesa pay bill acquired	
2.3 Budget Formulation Coordination and management	Availability of statutory budget documents	No of CBROP No of CFSP Annual budget	1-CBROP 1-CFSP 1-Annual budget	1-CBROP 1-CFSP 1-Annual budget	
<b>Programme Name: Economic Planning Management</b>					
<b>Objective: Effective allocation of resources</b>					
<b>Outcome: Accelerate development in the county</b>					
<b>Sub Programme</b>	<b>Key outputs</b>	<b>Key performance indicators</b>	<b>Planned Targets</b>	<b>Achieved Targets</b>	<b>Remarks*</b>
3.1 Economic policy formulation and management	Development policies formulated	No. of ADP No of public participation held	1-ADP 1-PP	1-ADP 1-PP	

<b>Programme Name: Special programs and Disaster Preparedness</b>					
<b>Objective: Reduce disaster shocks and risks</b>					
<b>Outcome: Improve preparedness to disaster interventions</b>					
<b>Sub Programme</b>	<b>Key outputs</b>	<b>Key performance indicators</b>	<b>Planned Targets</b>	<b>Achieved Targets</b>	<b>Remarks*</b>
4.1 Disaster Management	Reduce vulnerability	% of intervention responses to disaster	60%	50%	

#### 2.1.4 Lessons learnt and recommendation

##### Challenges

- Interference with priority needs identified during public participation process after budget approval.
- Delay in disbursement of funds
- Breakdown of IFMIS.
- Slow Internet.
- Inadequate allocation to the department to meet the rising emergencies that require resources

- Misunderstanding by the local community on role of disaster management department not compensate people in terms of disaster but to support them to restore back to normalcy
- Changing dynamics in emergencies making it difficult in the time of response; for instance drought have been the main disaster but today lightning strike is major threat to live and properties
- 

### **Recommendations on way forward**

- The County department of lands, physical planning and urban development to fast-track digital registration to improve land rate revenue .The department should consider waiving penalties on land rates to encourage rate defaulters to pay plot/land rates.
- For effective, efficient and compliance of revenue collection; it requires proper enforcement, mobility and competent staff. This factor depends heavily on facilitation in regards to department budget allocation.
- The department of Trade, Cooperatives and Industry to fast- track the completion of Elwak and Rhamu market to increase revenue collection businesses.
- There is need to empower enforcement officers and facilitate their daily operational cost within the County to enhance revenue collection.
- The revenue department should introduce revenue automation process by automating all county revenue streams including single business permits.
- During the public participation process there is need for comprehensive consultation and engagement between the public and technical officers from various departments.

## **2.2 YOUTH, GENDER AND SOCIAL SERVICE**

### **2.2.1 Department overview**

The sector comprises of programmes aimed at addressing key issues pertinent to youth, gender and provision of efficient and proximate social services across Mandera County.

### **Achievement**

- Trained and sensitized youth and women against violence, drug, substance abuse, peace and integration and vocational training as an income generating activity.

- 9.7million was used on Women empowerment programs
- 9.6million was used on several youth sporting activities
- 9.4million was used to Support to 7 Orphanages Countywide
- 9,6 million was used to Support to persons with disabilities
- 9.4 million was used to support to street and destitute children and Substance abuse person
- Mapping and support for children with disabilities was carried out

### 2.2.2 Summary of Youth, Gender and Social Service Programs and projects Achievement FY 2017/18

Programme: Youth Empowerment					
Objective: To improve work environment					
Outcome: Improve service delivery and better working environment					
Sub Programme	Key outputs	Key performance indicators	Planned Targets	Achieved Targets	Remarks*
Youth infrastructure development	1 Rehab Center	No of Youth rehabilitation centre constructed	1	On-going	
Sports Development	Talents nurtured	No of tournaments	1	1	
Programme Social services development					
Objective: To provide psycho-social support to the traumatized and counseling services to the vulnerable and the aged					
Outcome: Improved social and family welfare					
Sub Programme	Key outputs	Key performance indicators	Planned Targets	Achieved Targets	Remarks*
Social Services	1 Child care Center	No of children's home constructed	1	0	
	PWDs resource center	Number of PWDs resource centres constructed	1	On-going	
	Orphanage centers supported	No orphanage supported	5	5	

		No of street children supported	54	34	
	PWDs Data base	No of mapping under taken	1	1	
	PWDs empowered	No PWDs supported	95	50	
<b>Programme Gender Development</b>					
<b>Objective: To provide Capacity Building and Life Skills for special group to enable them participate in development processes</b>					
<b>Outcome: Informed and empowered special group capable of making well informed decisions</b>					
<b>Sub Programme</b>	<b>Key outputs</b>	<b>Key performance indicators</b>	<b>Planned Targets</b>	<b>Achieved Targets</b>	<b>Remarks*</b>
Gender development	Grants provided	No of women group beneficiaries	20	20	

### 2.9.3 Implementation challenges and lessons learnt

#### Challenges

- Inadequate budget allocation
- 

#### Lessons learnt and Way forward

## 2.10 ROADS, TRANSPORT AND PUBLIC WORK

### 2.3.1 Departmental Overview

This department is vested with the responsibility of providing a holistic and integrated transport system within the county as well as operating and maintaining an efficient, safe and cost effective transport system.

#### Achievements

- Construction and completion of 19 both new and on-going road projects
- Construction of 9 drifts countywide
- Bushclearing of 6 roads countywide
- Construction of Governors office

### 2.3.2 Summary of Roads, Transport and Public Works Programs and projects Achievement FY 2017/18

Programme 1: Transport infrastructure					
Objective: Facilitate roads and air transport connectivity					
Outcome: Enhanced income/wealth, ease movement of goods and services					
Sub Programme	Key outputs	Key performance indicators	Planned Targets	Achieved Targets	Remarks*
1.1 Roads network	Roads constructed	Km of tarmac roads constructed	24Km	24Km	
		Km of gravel roads constructed	677km	564km	
		Km of gravel roads rehabilitated	150Km	80Km	
		No of drifts constructed	9	9	
		No of road construction equipment purchased	1	0	
1.2 Airport/Airstrips	Airstrip/Airport constructed and equipped	No. of airport rehabilitated	1	1	
Programme 2: Transport Service					
Objective: Improve transport service delivery					
Outcome: Improve mobility to provide service delivery					
Sub Programme	Key outputs	Key performance indicators	Planned Targets	Achieved Targets	Remarks*
2.1 Transport mobility	Motor vehicles repaired/serviced	No of motor vehicles repaired/serviced	5	5	

### 2.10.3 Implementation challenges and lessons learnt

#### Challenges

- Delay in disbursement of funds
- Procurement system too bureaucratic-centralized procurement causing delays
- Insecurity making it difficult to supervise the projects
- Inadequate technical staff

- Inadequate funding from the department of finance for timely repair and maintenance of earth moving machines
- Inadequate policy and legal framework
- Staff training and capacity building
- Inadequate number of vehicles for supervision of works
- There are numerous emergencies which need to be attended to and are not normally budgeted for.
- The cost of managing public works projects is high and has normally been shouldered by the ministry yet they ought to be funded by the client departments from project management items in the Bills of Quantities

### **Lesson learnt and Way forward**

- There is need to do fewer roads but adequately fund them.
- There is need to settle the pending payments that resulted from the underfunding
- There is need to adequately budget for emergency works all the financial years.
- There is need to create project management line item in the department's budget
- Retention monies for buildings should be put in a separate account for it to be available any time the contractor requests for after the defects liability period ends.

## **2.4HEALTH**

### **2.10.4 Department Overview**

The health sector is responsible for promotive, preventive, curative, and rehabilitative services in Mandera County. The sector comprises of the Health Services and the Public Health Services.

### **Achievements**

### **2.10.5 Summary of Health services Programs and projects Achievement FY 2017/18**

<b>Programme1: Public healthcare</b>
<b>Objective: To improve preventive and promote health services in Mandera County</b>
<b>Outcome:</b>
2. Burden of Non-communicable conditions reduced

3. Reduced incidence of preventable diseases and mortality in Mandera County					
Sub Programme	Key outputs	Key performance indicators	Planned Targets	Achieved Targets	Remarks*
1.1 Environmental health and Disease surveillance	Enhanced public health standards and safety in public facilities	No of buildings plans vetted, approved and report submitted	200	0	Lack of functional structure to coordinate and complement the programme between works and Health
	Reduced cases of food/water-borne diseases	No of premises inspected and have met minimum requirement on hygiene and sanitation	450	200	HR deficit to undertake the exercise at most of the divisional level
	Enhanced safety in public health facilities	No of Public health facilities disposing off HCW appropriately	6	0	No functional incinerator available
	Reduction of food and water borne illnesses	No of food and water samples taken for laboratory analysis	30	15	Mostly for bacteriological analysis during outbreaks
	Reduction of communicable diseases burden by 35%	No of villages declared open defecation free	50	0	Not funded
	Improved access to level 1 health care services	No of functional community Units	50	0	Inadequate fund to establish community units
	Reduced burden of vector borne diseases	% of household reached with IRS	48,000	0	Lack of supplies (Insecticides and equipment) to implement the programme
	Improved knowledge and	No of health care workers	80	60	Successfully implemented

	skills among health care workers on IDSR	trained on IDSR			
	Enhanced community based surveillance	No of Initiations of community based surveillance for early detection of diseases	15	12	Still weak and require strengthening
1.2 Nutrition and Dietetics	Reduced malnutrition status of the vulnerable groups	Formulation and adoption of nutrition policies specific to Mandera county and customization of other relevant national policies	1	0	Policy is yet to be drafted
		Capacity development of health workers on nutrition and dietetics	100	100	Achieved
		Procurement of nutrition products for emergency response	2000	2000	Supported by UNICEF through SCI
1.3 Maternal and Child Health	Improved access to maternal and child health services	% of deliveries conducted by skilled attendants	38%	35 %	County fully invested in establishment of modern maternity wings and Health

					workers recruitment
		% of women of reproductive age receiving family planning services	3 %	4%	County fully invested in LARC training for staffs and availability of FP commodities
		% of pregnant women attending 4 <sup>th</sup> ANC visit	25 %	32%	Both infrastructure and staff capacity improved
		% of fully immunized children	32 %	42%	Investment by the County in health facilities and cold chain system
1.4 Health Promotion	Improved health seeking behaviour among community members	No of Health promotion messages designed, distributed and disseminated	33,000	125,000	County invested in advocacy, communication and social mobilisation for the communities
1.5 Special Programmes (TB/HIV/Malaria)	Reduced burden of TB cases	% of TB cases identified and put on treatment	9.2%	19%	Supported global fund through national TB programme
		% of TB patients screened for HIV	97%	96%	Supported global fund through national TB programme
		% of TB treatment success rate	92 %	90%	Supported global fund through national TB programme
	Decline of HIV related mortality and new infections	% of eligible HIV clients on ARVs,	30 %	28%	County employed 6 VCT counselors for each of the Sub County
		% of HIV+ pregnant mothers receiving	25%	18%	County employed 6 VCT counselors for

		ARVs,			each of the Sub County
	Reduction of malaria and other mosquito borne diseases	% of health facilities reporting and receiving malaria commodities	26	36	Supported by global fund through National Malaria programme
Primary health care services	Improved transport services	# of vehicles procured for Sub County hospitals and CHMT	8	0	Not funded
	Improved access to primary health care services	# of mobile clinics procured and offering services in hard to reach areas	0	0	Not funded
		# of model health centers constructed and equipped	6	4	Completed and now fully functional
		# of new dispensaries constructed and functional	6	0	Constructed but not complete
Programme 2	Medical services				
Objective	Provide equitable clinical services emergency and referrals				
Outcome:	Improved quality health care services				
Sub Programme	Key outputs	Key performance indicators	Planned Targets	Achieved Targets	Remarks*
2.1 County and Sub County Referral Hospitals	Enhanced specialized curative and	No of public health facilities with specialized	4	2	2 Hospitals are about to be fully equipped within the year

	diagnostic interventions	diagnostic services			
		No of fully functional ambulances	12	5	Additional 6 ambulances planned to be procured in the current financial year
		No of hospitals with functional emergency response teams	6	5	Teams have been reconstituted awaiting training on their roles and targets
	Improved Laboratory services for provision of quality care	% of health facilities with functional laboratory services	23 %	45%	Fully funded buy the County
	Improved pharmaceutical warehousing in all sub counties	# of sub counties with equipped warehouses for medical supplies storage	6	0	No funded
	Improved access to diagnostic and radiological services	# of sub county hospitals with radiological units	4	2	Planned for in the current financial year
	Improved access to dental services in all sub county hospitals	# of hospitals with functional dental units	1	2	Planned for in the current financial year
	Improved access to permanent water supply to all hospitals	# of hospitals with permanent portable water source	6	3	Due to unavailability of permanent water sources, water bowsers are engaged as a complementary approach
	Enhanced access to	# of oxygen plants	4	2	Fully funded by the County and

	permanent oxygen supply to all hospitals	established and connected to service delivery areas			the 2 are under construction
	Improve access to mortuary services	# of mortuaries constructed and equips	2	1	Planned for in the current financial year
	Improved access to transportation services	# of trucks purchased and in use	0	0	Not funded
	Improved medical reporting services	# of hospitals with EMR	6	0	Not funded
	Improved ambulance coordination services	1 coordination unit constructed and equipped	1	0	Not funded
	Improved access to health social insurance scheme	# of vulnerable persons benefiting from health insurance scheme	10,000	0	Not funded
	Increased and improved number and capacity of health workforce	# of health workers recruited and number trained on different result areas	934	856	Additional 64 staffs have been interviewed and awaiting deployment by the board
	Improved access to rehabilitative health services	# of rehabilitative units established and offering services	1	0	Not funded

### **2.10.6 Challenges and Lessons learnt**

## **2.11 AGRICULTURE, IRRIGATION AND LIVESTOCK**

### **2.11.3 Summary of Agriculture, Irrigation and Livestock Programs and projects Achievement FY 2017/18**

**Table 6: Summary of Sector/ Sub-sector Programmes**

<b>Programmes: Administration and support service/Extension Support services /Promotion of crops/Irrigation development</b>					
<b>Objectives:</b> <b>To Improve service delivery ,working environment and motivate staff</b> <b>To enhance efficiency in extension service delivery</b> <b>To increase agricultural productivity and outputs</b> <b>To improve food security in the drylands</b> <b>To promote sustainable land use and environmental conservation</b> <b>To promote market access and product development</b>					
<b>Outcomes:</b> <b>Effective and efficient service delivery</b> <b>Improved extension services</b> <b>Increased productivity,food security and incomes</b> <b>Increased area under irrigated food production</b> <b>Improved access to market</b>					
<b>Sub Programme</b>	<b>Key outputs</b>	<b>Key performance indicators</b>	<b>Planned Targets</b>	<b>Achieved Targets</b>	<b>Remarks*</b>
<b>RECURRENT</b>					
Compensations to Employees	-All staff paid salaries and allowances	No of staff paid	100%	100%	All staff were paid salaries
Administrative and Extension support services	-All utility bills paid - Building and station maintained -Office equipment maintained -Enhanced staff productivity -Improved staff output -Office activities operationalised	No of utility bills paid No of office equipment maintained -% Increase in production -No of office activities operationalized -M&E report	100%	60%	-Most of the utility bills were paid -Office equipments were maintained
Agricultural Mechanisation services	-Plant, machinery and equipment overhauled	No of Plant, Machinery and Equipment rehabilitated	100%	50%	Frequent breakdowns of the tractors and plants

	-Equipment and machinery hired	-No of plants hired -Area bush cleared			
County annual Show and exhibition	Conduct one show and exhibition within the County and participate in one regional ASK show.	1 County show and exhibition held	100%	0	Not achieved
Increase and enhance agricultural productivity through support to farmers-	-Purchase of farm equipments. -Purchase of farm inputs- seeds, seedlings, agrochemicals and fertilizers.	2,400 farmers supported with assorted farm inputs	100%	25%	There was inadequate recurrent funds
Promotion of fruit production	-Purchase of assorted fruit tree seedlings for distribution to farmers -Farmers training	1,500 farmers supported	100%	20%	There was inadequate recurrent funds
Promotion of Sustainable land use practices and environmental management-	-River bank conservation using biogenetic material. -Establishment of Agro-forestry nursery.	10 km riverbank protected 6 AF nurseries	100%	25%	There was inadequate recurrent funds
Enhance adoption of Traditional High Value Crops- cowpeas, greengrams, sorghum, millet, sweetpotatoes, cassava	-Procurement of assorted seeds, -2 bulking sites developed in Mandera East and North	12,000 farmers	100%	25%	There was inadequate recurrent funds

	-Farmers training				
Promotion and improvement of Soil fertility	-On-farm trials -soil sampling and testing -Purchase of soil testing kits	5000 farms	100%	20%	There was inadequate recurrent funds
Promotion of vegetable value chain(Kales, tomatoes, onions,capsicum) and oil crops(Simsim and sunflower)	-Procurement of initial farm inputs - Farmer capacity building on vegetable and oil crop production.	2000 farmers	100%	20%	There was inadequate recurrent funds
Capacity building of staff and farmers	Technical staff training outside Kenya Staff and farmers tour to dry-lands outside Mandera. Farmers training through FFS, demonstrations and Field days	100 staff and 1200 farmers	100%	20%	There was inadequate recurrent funds to train farmers and staff
Value addition in vegetables and cereals	-Purchase of value addition equipments -Training of groups	3000 farmers	100	30%	There was inadequate recurrent funds
Demonstration farms	Payment for leased farms	Farmer training enhanced	100%	100%	Achieved
<b>DEVELOPMENT</b>					
Purchase of motor vehicles and 3motor cycles (tuktuks)	Enhanced food security	2 Hard top landcruizers, 1 pick-up and 3 tuktuks procured -Improved mobility	100%	0	Inadequate funds

Mechanisation of Agriculture	Enhanced food security	1 D7 , 1 lorry and 30 ox-ploughs procured Area ploughed	100%	10%	Inadequate funds
Promotion of integrated Water harvesting and dry-land technologies for increased agricultural productivity	Water pan excavation/ underground tanks, -Provision of assorted farm inputs. -Staff training -Farmer training -Construction of on farm water harvesting structures.	6,000 persons change their life style from nomadism to agropastoralism  Overs 10,000 animals both livestock and wild get feed	100%	30%	Inadequate funds
<b>IRRIGATION</b>					
Improve performance and management of developed irrigation systems and infrastructures	Improved Food security, increase area under food production	5,000 Farm families better their livelihood  Employment generation  1,000 acres of farm land brought under irrigation	100%	30%	Inadequate funds
Promote / implement irrigation extension and capacity building.	Skills and management responsibility. Inculcate and creation ownership responsibilities. Formation of IWUA,s.	3,000 farmers trained on :- Self-sustaining schemes farmers owned concept of small scale irrigation schemes	100%	20%	Inadequate funds
Accelerate development of	Sub county/ constituency	6 –GIS Maps Developed	6	6	

untapped irrigation potential	based GIS Maps				
Proposed Didguchi and Koromey , Duse, Banyolley, Bokollow and Chachane Irrigation scheme	Food security Opening up more land for food production Weeding of the farm farms from the invasive species of prosopis juliflora spp.(Neboi, Fiqow,Aresa, Hareri,Girissa,)	2,700 HH,s settled 13,750 persons benefits and livelihoods improved Employment creation Invasive weeds eradicated and 1,100 ha under irrigation.	100%	20%	Inadequate funds
Promote and implement flood mitigation structures	Mitigates and reduce severity of floods along the Daua basin	Reduced impacts on human,animal crop destruction Reduced environmental catastrophe's,	100%	20%	Inadequate funds
Implementation of Daua River development Plan	Improved Food security, increase area under food production and increase land under irrigation, To harness the great potential for economic development through exploitation of water resources to support intervention aimed at improving livelihoods.	Construction of a multi -purpose dam for irrigation, hydropower water supply, tourism, fisheries and flood protection. Water shed management and construction of abridge connecting Kenya and Ethiopia.	100%	0	Requires major funding from IGAD

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#### 2.11.4 Implementation challenges and lessons learnt

Some of the key lessons learnt include:

#### 2.11.5 EDUCATION

##### 2.11.6 Summary of Education Programs and projects Achievement FY 2017/18

Sub programme	Key outputs	Key performance indicators	Planned target	Achieved target	remarks
Water Installation Mandera Youth Polytechnic	500 Students	Access to Clean Water	500 Students	Not met	Not funded
Water Installation Fino Youth Polytechnic	200 Students	Access to Clean Water	200 Students	Not Met	Not funded
Water Installation Rhamu Youth Polytechnic	300 Students	Access to Clean Water	300 Students	Not met	Not funded
Water Installation Elwak Youth Polytechnic	400 Students	Access to Clean Water	400 Students	Not met	Not funded
Water Installation Takaba Youth Polytechnic	450 Students	Access to Clean Water	450 Students	100%	funded
Water Installation of ECDE/MTTC ECDE College, MTTC	800 Students	Access to Clean Water	800 Students	50%	funded
Construction of 2No hostels Male & Female MYP	160 accommodated	Accommodation	160 accommodated	Not met	Not funded
Construction of 2No hostels Male & Female ECDE/MTTC	160 accommodated	Accommodation	160 accommodated	100%	funded
Construction of 2No hostels Male & Female MTTI	200 accommodated	Accommodation	200 accommodated	100%	funded
Construction of Dining hall MYP EAST	500 Student s	Improve food hygiene	500 Student s	Not met	Not funded
Construction of 1No Dining hall MTTC NEBOI	600 accommodated	Improve food hygiene	600 accommodated	Not met	Not funded

Construction of 28 No classess MTTC,FINO YP, RHAMU YP,TAKABA YP,ELWAK YP,BANISA YP	840 Students accommodated	Improve learning quality	840 Students accommodated	50% met	funded
Construction of 7 No administration block FINO YP., EI-WAK YP,TAKABA YP,BANISA YP,RHAMU YP,ECDE	All department accommodated	Effective administrations management	All department accommodated	20% met	funded
Construction of 14No Classes MTTC,ECDE MANDERA EAST (NEBOI)	800 students	Improved learning and teaching	800 students	40% met	funded
Construction of 81 No classrooms for ECDE Centres  ALL SUB-COUNTIES	4500 pupils accommodated	Improve Quality learning	4500 pupils accommodated	60%	funded
1No Underground water tank BANISA YOUTH POLYTECHNIC	200 students provided with clean water	Access to clean water	200 students provided with clean water	100%	funded
1No Underground water tank ELWAK YOUTH POLYTECHNIC	200 students provided with clean water	Access to clean water	200 students provided with clean water	Not met	Not funded
1No Underground water tank Rhamu YOUTH POLYTECHNIC	200 students provided with clean water	Access to clean water	200 students provided with clean water	Not met	Not funded
Installation of solar FINO YOUTH POLYTECHNIC	200 students	Improve learning and teaching	200 students	Not met	Not funded
ECDE Electricity connection ECDE COLLEGE	Improve quality education	Improve learning and teaching	Improve quality education	Not met	Not funded

123 No toilets for MTTC,ECDE,Schools youth Polytechnics ECDE,MTTC,YOUTH POLYTECHNICS	3690 improved heath/sanitation	Improve Sanitations	3690 improved heath/sanitation	30%	funded
2No Graduation Squares MTTC,ECDE COLLEGE	800 students	Improved P/E and outdoor play activities	800 students	Not met	Not funded
Construction of 5 labs MTTC,ECDE	800 students	For quality learning of science subjects	800 students	Not met	Not funded
Construction of Twin workshop for Takaba Vocational Training Takaba Vocation training Centre	120 STUDENT	For quality learning of technical courses	120 STUDENT	Not met	Not funded
Construction of 2No Computer laboratories MTTC,ECDE	800 students	For quality learning	800 students	Not met	Not funded
Construction of 4No workshops MTTC,ECDE	800 students	Improved teaching and vocational training	800 students	50%	funded
Construction of 12No security houses MTTC,ECDE	800 students	Provide security for two college	800 students	Not met	Not funded
2No Ablution block for ECDE ECDE NEBOI	200 students	Improve sanitation	200 students	100% met	funded
Construction of 6No staff quarters ECDE COLLEGE	HOD	Improve/ provide accommodation to teaching staff	HOD	Not met	Not funded
Chain Link Fencing of Rhamu Vocational training Centre Rhamu VTC	300 trainees	Avoid enchroachment	300 trainees	Not met	Not funded
Fencing of the ECDE College Compound ECDE COLLEGE	800 students	Avoiding encroachment	800 students	Not met	Not funded
5No Public Sports field with Amnesities ALL SUB-COUNTIES	500 Youth	Improved Youth Employment	500 Youth	Not met	Not funded

Development of 6No Cultural sites ALL SUB-COUNTIES	3000 Community	Improve and Create Community integrate , identification and preservation of Cultural site	3000 Community	Not met	Not funded
Construction of 1No Museum MANDERA EAST	3000 Somalis	Preservation of Somali Culture ,artifacts	3000 Somalis	Not met	Not funded
1No ECDE Model Class MANDERA DEB	60 Pupils	Improve Quality learning for ECDE Pupils	60 Pupils	Not met	Not funded
20 No underground water tanks with kitchen annex for ECDE SFP ALL SUB-COUNTIES	600 Pupils	Improve Schools Enrolment	600 Pupils	Not met	Not funded
Tools and Equipments for Vocational Training centres ALL SUB-COUNTIES	650 trainees	Improve quality training in VTCs	650 trainees	50% met	funded

This section should provide information on payment of Grants, benefits and subsidies made by the county government during plan period

## **Water, Energy and Environment**

### **2.12 Overview**

The sector presently has the following sub-sectors: Energy, Environmental & tourism development; natural resources Management and, water and sewerage services.

### **Achievements**

- Increased accessibility to clean and affordable water for domestic, commercial and livestock uses Reduced the average walking distance from 25Km in 2013 to 9.8Km
- Drilled and equipped 10 new boreholes
- Constructed 50 new earth pans and dams with capacity of between 20,000M<sup>3</sup> and 110,000M<sup>3</sup>
- Developed 34 new rural water supply schemes

- Rehabilitated 60 existing rural and urban water supply schemes – availing additional 7,180,000 litres of water daily for domestic and livestock
- Provided an extra net annual water storage capacity of 1,825,000M<sup>3</sup>
- Facilitated drought emergency water trucking services in 120 active water trucking sites and underground water storage tanks ranging from 300,000 to 600,000 litres
- Mandera town Tree Planting
- Extension of Elwak water distribution system
- Construction of 20,000M<sup>3</sup> Earth Pna at Hardimtu dams
- Extension of water supply system from Neboi to Mandera TTI
- Equipping of 11 newly drilled boreholes
- drilling and equipping of a borehole at Towfiq village in Rhamu
- Drilling and equipping of strategic boreholes (2 site in Banisa and 1 in Mandera West)
- Undergroundwatertank at Kanebsoi in gither ward
- Undergroundwatertank at Lag Karo gither ward
- construction of 20,000m<sup>3</sup> earth pan at Argesa Awara in mandera west-Sub county
- construction of 20,000m<sup>3</sup> earth pan at Chiracha in Banisa -Sub county
- construction of 20,000m<sup>3</sup> earth pan at Duse in Kutulo-Sub county
- Expansion of the current Qofole Dam to 60,000M<sup>3</sup> (mandera West)
- Expansion of the Current Bachile Dam to 50,000M<sup>3</sup> in Mandera West
- construction of 30,000m<sup>3</sup> at Diid Kooba (mandera West)
- construction of 30,000M<sup>3</sup> at ardha boji (mandera west )
- Construction of 30,000m<sup>3</sup> earthpan at Daka Qaresa (Banisa Sub-County)
- construction of 30,000m<sup>3</sup> at Funan Teso (mandera West)
- construction of 60,000m<sup>3</sup> at waranqara (lafey-sub-county)
- Expansion of the current Sake dam to 60,000M<sup>3</sup> (mandera West)
- Drilling of Dandu and Darwedh (Liability)
- Construction of Masonary tank Darwedh - Takaba water supply
- Rehabilitation of Gagaba Water Pan
- Disilting of Harchini Pan - Banisa
- Construction of Water Kiosk at Alungu
- Supply of Genset at Chachabole
- Drilling of Kutulo Borehole - Done

- Pipining of water in Hullo

### 1.6.7. Summary of Water, Energy and Environment Programs and projects Achievement FY 2017/18

Programme 1:Water Resource Management					
Objective: Provide clean and adequate water					
Outcome: Increase households with access to clean water					
Sub Programme	Key outputs	Key performance indicators	Planned Targets	Achieved Targets	Remarks*
P1. Rural water supplies	Households accessing water	No of water supply rehabilitated	1	1	
		No of water supplies extended	3	3	
P2.Boreholes drilling and equipping	Households accessing water	No of boreholes drilled and equipped	5	5	
P3. Water Conservation Structures	Households accessing water	No of Dams constructed	1	1	
		No of pans constructed	9	9	
		No of dams expanded	5	5	
		No of Dams de-silted	1	1	

### 2.12.3 Implementation challenges and lessons learnt

- Lack of policy to guide development of the subsector. Declining water resources availability due to low rainfall and climate change is also another challenge.
- Unplanned New settlement has been a challenge as they tend to be far from water sources.
- Low investment in water storage resulting in increased water insecurity
- Limited support from National water projects.
- Budgeting of donor funds which were never received
- Ground water yields are low and many times contains salts and other elements in excess of WHO recommendation

- g. Sustainability of installed projects is a big challenge
- h. Slow disbursement of funds from treasury cause delay in completion of water projects

**i. Lessons learnt and way forward**

To solve water problems, there is a need for the department to embark on sustainable gravity water supply systems and upgrade the boreholes from hand pumps to solar power. This will improve sustainability of the projects and reduce maintenance cost.

Environment conservation also should be enhanced to promote water supply systems. Reforestation programs need to be implemented countywide and in major towns. In order to improve on protection and conservation of environment, some areas has to be stoped from the pastrolaist. Moreover, Environmental Impact Assessment of the county projects needs to be enhanced as a measure to ensure environmental conservation across Mandera County.

## **2.6. Trade, Co-operative and Industrilisation**

### **2.6.1 Overview**

The sector is divided into Trade, Investments, Industrialization and Co-operative development units. The department of Trade is the nerve centre for revenue generation, wealth creation and creation of employment in the county. It helps in creating investment and good business environment for traders and investors and provides financial access to the self-help groups traders and co-operative society.

### **2.6.2 Achievements**

- provision of entrepreneurial programs for youth and women
- training of mandera jua kali sector
- promotion registration and educating of cooperative accounting records
- Cooperative extension, registration, consultancy and advisory sevicees
- Construction of new stalls
- Refurbishment and sub divding into stalls
- Construction of miraa markets stalls
- Construction of Executive offices for the ministry

- Construction of Eymole markets stalls
- Construction of Sala markets stalls
- Construction of Rhamu Dimtu markets stalls
- Proposed Construction of Rhamu Dimtu Market, Mandera North
- Elwak SME Park (Elwak Market) on-going
- External work at Elwak SME park
- Mirra market Balance
- Completion of Building that will house the County Radio - On going project
- Jua Kali Sector Development consultancy
- Completion of Wargadud Market
- Conducting entrepreneurship for youth
- Renovation of bus park market

### 2.6.2 Summary of Trade, Cooperative and Industrialisation Programs and projects Achievement FY 2017/18

Programme 3: Industrial Development					
Objective: Promote Growth of County Economy					
Outcome: Increased Industrial Activities and improved livelihood					
Programme/Projects	Key Outputs	Key performance indicators	Planned Targets	Achieved Targets	Remarks
Industrial infrastructure	Develop industrial park	Industrial park developed			
	Business environment for SMEs	No. of Jua Kali shades developed	3	8	
	Training of SME's	Amount of Fund used	100	50	
	Mapping of industrial profile updated	Industrial profile updated			
Mandera Bus park Shopping Complex (SME Park)	Completed complex shops	No of shopping complex constructed			

Establishment of Trade Development Fund		No of traders registered			
Expansion of Weight and Measures Services	Acquisition of County weights and measures working standards	No of clients served			
Branding and Marketing of County Investments opportunities		No of targeted investors			
Policies and Legislation (SME Policy Framework)		SME policies legislated			
Development of Mandera Industrial Profile and Resource Mapping	Mapping of industrial profile	No Industrial Profile and Resource Mapping developed			
Spatial plan Industrial Zone		No of plan developed			
Completion/ Renovations and Operationalisation of Constituency Industrial Development Centers (CIDs)		No of CIDs renovated			
<b>Programme 4: Cooperative Development</b>					
<b>Objective:</b> Have vibrant cooperatives that contribute to the GDP					
<b>Outcome:</b> Cooperative development and marketing					

Programme/Projects	Key Outputs	Key performance indicators	Planned Targets	Achieved Targets	Remarks
Cooperative development, education and extension Services		No. of new cooperatives registered No. of cooperative societies revived			
Co-operative Financing services	Disburse funds to cooperative societies	No. of cooperatives funded	60 million		

### 2.7.3. Implementation Needs/Challenges and Interventions

#### Challenges

- Delay in the release of budgetary allocation for development and to run departmental programs hampered achievement of departmental goals.
- General staff capacity, the department faced challenges of inadequate training resources to equip staff with the requisite skills to effectively deliver on its mandate.
- Licensing of pool tables and funfair games were affected by mushrooming of Chinese gambling machines. The Department couldn't crackdown these machines as there is a court injunction. This affected revenue collection as most operators preferred the machines hence were not willing to renew their pool tables and funfair licences.
- Licensing of Casinos is a National function. Revenue from the casinos goes to KRA as VAT. Counties are expected to charge premises fees to the casinos according to Gazette notice of 8th September, 2017.
- Betting Control officers working at night in the casino are not ferried home due to lack of a reliable driver residing near the town. They are yet to be paid their meals allowances totaling to over two million shillings.
- In the weights and Measures section, traders are not conversant with proper procedures of using weighing scale and therefore require sensitization

- The department does not have actual number of scales in the County and therefore it cannot predict the amount of revenue expected to be collected precisely.
- Inability to verify underground tanks because the vehicle assigned to the Weights and Measures cannot pull the prover tank
- Capacity building to the Co-operative movement
- 
- Ensure compliance with co-operative legislation
- 

### **Recommendations**

1. Streamlining departmental procurement processes to enhance access to funds for implementation of projects/programmes.
2. Adequate allocation of resources for achievement overall departmental goals.
3. Counties should push through the Governors' summit to be allowed by the National Government to license and regulate these machines in order to generate more revenue. At the moment they are operating without licenses due to the court injunction.
4. Counties should push through the Governors' summit to be allowed to license sports betting shops which are currently licensed from the national office of Betting control.
5. The Counties should push to be allowed a percentage of the casino license fees and also a percentage of the revenue collected from casinos to cater for their expenses of supervision.
6. Sensitization programs be organized to train traders on proper use of Weights and Measures equipment
7. Facilitation be accorded to the Weights and Measures to purchase lead and discs
8. Provision of a vehicle that is able to pull the prover tank
9. An extra vehicle to be provided to the Weights and Measures section to enable them perform their duties effectively and efficiently.
- 10.
-

## **2.7. Institutional capacity (O.O.G, CS, Devolution, CPSB, County Assembly, Finance and Socio-Economic planning)**

### **2.8.1. Overview Institutional capacity**

### **2.8.2. Summary of Institutional capacity Programs and projects Achievement FY 2017/18**

<b><i>Institutional capacity</i> Programme/Projects</b>	<b>Key Outputs</b>	<b>Key performance indicators</b>	<b>Planned Targets</b>	<b>Achieved Targets</b>	<b>Remarks</b>

## **CHAPTER THREE: CHALLENGES, LESSONS LEARNT AND WAY FORWARD**

### **2.13 3.1. Overall Implementation challenges**

This part highlights the major development challenges that the county faces and are the key factors influencing or affecting county development that hinder the implementation of the set programmes. Among them being;

#### **2.2.1 Insecurity**

Insecurity, terrorism and inter-clan conflicts has been a major challenge to the county government and this has resulted to a negative impact to the county development, the county government has made frantic efforts to tackle these together with national government through peace building and recruitment of National Police Reservist (NPR). This has made the county government divert resources meant for development purposes to security votes.

#### **2.2.2 Water Scarcity**

This is lack of sufficient available water resource to meet the demand of water usage within the county possess a major economic challenge to both pastoralism and farming which are the major economic activities in the coun

### **2.14 3.3. Recommendations**

Based on the annual report, the following are recommended to enhance service delivery and performance:

- There has been delay in implementation of some county projects. We recommend that each department to have project team made of representation from: client department, supply chain, public works, M&E, and supplier for the team to be accountable to project implementations. There is need for this team follow up on speedup implementation of ongoing projects to realize its benefits before starting new ones
- The supply chain management with chief officers to ensure all county project tendering for financial year to be done timely within the first quarter of the financial year to ensure timely completion of the projects
- The Accounting Officers/ Chief officers to ensure departments' work plans and budget implementation is followed as approved to meet the intended targets
- The County Human Resource Management should take lead to strengthen, coordinate and operationalize county appraisal system. They should develop county policy guidelines that stipulates rewards and sanctions to performance
- The Chief Officers to strengthen and promote internal departmental monitoring of project activities to ensure timely and credible reports
- There is need to streamline the process and procedure of bursary issuance to improve on accountability and transparency by empowering the ward bursary committee. All Bursary beneficiaries should be placed on the public notice board in each ward and at village level for transparency.
- The ward specific fund should uphold the principle of equity as opposed to the current equality principle. The essence is to ensure fairness in resource allocation and efficient and effective resource use.
- There is a need for the County Secretary to establish a policy to guide in coordination of county services at the different levels, that is, meetings at county

level, sub county level to the village levels. This will promote sharing of up to date data and credible information between the different levels and across departments.

- There is need to streamline county records classification, general correspondences and filing system.
- The use of personal emails to transact official business should be discouraged and ICT Director should avail official mails to all departments and officers for official use.
- Departments in liaison with Human resource unit should ensure there is clear succession management plan to avoid succession gaps within departments which affects institutional memory and administrative data.
- The revenue department in coordination with county ICT section to strengthen revenue automation process by automating all county revenue streams that is single business permit, renewals and all devolved function units.
- Ward specific projects should be implemented as per priority identified during public participation. The head of Economic planning and County budget should strictly ensure approved community needs identified during public participation are not manipulated
- Acquisition of land for project has been stabling block delaying implementation of county projects. We recommend that county government to allocate funds to priority projects which the community has agreed in written agreement to donate land for the project.

- The preparation of bill of quantities (BQS) should be a consultative process with relevant department for comprehensive documentation on the client need and perspective. Recommend consideration of toilets and water harvesting structures in all new housing constructions.
- The enhance vocational training in the county, we recommend creation of youth fund subsidy

In order to enhance field service delivery of the decentralized units, funds should be decentralized to sub-counties. This is mostly on recurrent expenditures to facilitate field officers.

Need to fast-track the completion of ongoing irrigation schemes as priority to boost food production in the county

## ANNEXES

### A:Capital project status 2017/2018

#### 2.1.1 Office of the Governor and Deputy Governor

Directorate	No. of projects in the previous plan	No.of projects implemented	Percentage implementation status	Total project cost (Kshs)

#### 2.1.2 Department of Finance

Department	No. of projects in the previous	No. of	Percentage	Total

	plan	projects implemented	implementation status	project cost (Kshs)
<b>Finance</b>	Construction of store at special program office	1	100%	2,900,000
	IDP Housing programs	About 450 units	Awarded and in progress	300,000,000
	Proposed county central stores (Dry cereals)	2	50%	4,800,000
	Proposed county central stores(materials and equipment)	1	50%	7,600,000
	Construction of twin toilet at planning office, renovation of revenue office at MCRH	2	100%	1,300,000
	Refurbishment of budget office	1	100%	3,500,000
<b>TOTAL</b>				<b>320,100,000</b>

### 2.1.3 Department of Water, Sanitation and Natural

#### Resources 1.0. REVIEW OF 2017/18FY ANNUAL DEVELOPMENT PLAN

No	PLANNED DEVELOPMENT PROGRAMMES	ITEMS	DESCRIPTION OF PROJECTS PLANNED FOR IMPLEMENTATION	IMPLEMENTATION STATUS (%)	ESTIMATED PROJECT COSTS (KES)
1.0	Construction & Rehabilitation of Rural Water Supplies	1.1	Extension of Elwak water distribution system	30%	20,000,000
		1.2	Rehabilitation and Extension of water supply system from Neboi to Mandera TTI	30%	20,000,000
		1.3	Lagwarera - Wangai Dahan Water supply	100%	6,000,000
			<b>Sub-Total</b>	<b>Kshs</b>	<b>46,,000,000</b>

2.0	Drilling & Equipping of Boreholes	2.1	Drilling & Equipping of a borehole at Towfiq village in Rhamu	30%	10,111,122
		2.3	Drilling & Equipping of 1 strategic borehole in Mandera West	30%	13,000,000
		2.4	Equipping and piping in Darwedh settlement (Under provided)	100%	5,000,000
		2.5	Drilling of Dandu & Darwedh Boreholes	100%	6,800,000
		2.6	Drilling of 2 Boreholes at Elkuro	100%	8,800,000
		2.7	Drilling of Kutulo Borehole	100%	5,900,000
			<b>Sub-Total</b>	<b>Kshs</b>	<b>63,611,122</b>
3.0	Construction & Rehabilitation of Water Conservation Structures, (Pans, Dams & UGTs)	3.1	Construction of 20,000M3 Earth Pan at Hardimtu dams	5%	10,000,000
		3.2	construction of 20,000m3 earth pan at Argesa Awara in mandera west	5%	10,000,000
		3.3	construction of 20,000m3 earth pan at Chiracha in Banisa	30%	10,000,000
		3.4	construction of 20,000m3 earth pan at Duse in Kutulo-Sub county	30%	10,000,000
		3.5	Expansion of the current Qofole Dam to 60,000M3 (Mandera West)	30%	15,000,000
		3.6	Expansion of the Current Bachile Dam to 50,000M3 in Mandera West	30%	17,000,000
		3.7	construction of 30,000m3 at Diid Kooba (Mandera West)	30%	15,500,000
		3.8	construction of 30,000M3 at ardha boji (Mandera west )	30%	15,000,000
		3.9	Construction of 30,000m3 earth pan at Daka Qaresa in Banisa	30%	15,000,000
		3.10.	construction of 30,000m3 at Funan Teso (Mandera West)	30%	15,500,000
		3.11	construction of 60,000m3 at		

			waranqara (lafey-sub-county)	30%	31,000,000
		3.12	Expansion of the current Sake dam to 60,000M3 (Mandera West)	30%	15,000,000
		3.13	Expansion and disilting of Abba Jida Dam	30%	10,500,000
		3.14	Expansion of Sigirso Idda dam	30%	8,000,000
		3.15	Construction of 30,000m3 Boji Garse Dam	30%	13,000,000
			<b>Sub-Total</b>	<b>Kshs</b>	<b>210,500,000</b>
			<b>TOTAL FOR WATER &amp; N/RESOURCES</b>		<b>331,111,122</b>

#### 2.1.4 Department of Education, Culture and Sports

Department	No Of Projects In The Previous Plan	No Of Projects Implemented	Percentage Of Implementation Status	Total project cost
Education	17 ECD classrooms	13	100%	19,650,000
Education	Construction of toilets at ECD centres	1	100%	560,000
Education	Construction of underground water tank at ECD Teachers training college	1	100%	1,539,825
Education	Proposed Construction of	2	100%	

	2NO of 10,000 elevated plastic tanks at ECD Training college			1,750,000
Education	Construction of 2 ablution blocks (Gents & ladies) at Mandera Teaching Training Institute	2	100%	1,920,800
Education	Construction of underground & elevated water tanks at youth polytechnics (Takaba)	2	100%	1,560,650
Education	Investing in TVT centres in	1	100%	

	Mandera Technical Training Institute (Equipping of the Centre)			14,210,000
Education	Construction of County Education Office Mandera East	1	100%	2,177,195
Education	Construction of Twin workshop Mandera East	1	100%	257,823
Education	Construction of Community Library Mandera South	1	100%	525,480
Education	Construction of Twin workshop Mandera South	1	100%	257,223
Education	Construction of Modern Administration block Moi Girls Secondary School-Mandera East	1	100%	416,627
Education	Construction of Modern Administration Block Mandera Secondary School –Mandera East	1		438,143
Education	Construction of ECD Classes in 134 Public Primary School and 6 model ECD classrooms-On going Projects	1	100%	28,399,000
Education	Construction of Female Hostel at Mandera Technical Training College – In Mandera East	1	100%	867,827
Education	2 ECD classroom at Elram	1	100%	2,100,000
Education	ECD classroom at Arestino	1	100%	1,050,000
Education	600 Chairs for Moi Stadium	1	100%	2,450,000
Education	7 Biodigester for technical college	7	100%	7,000,000

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Education	Sports activities for institutions	1	100%	1,750,000
Education	Fencing of MTTI	1	100%	4,692,765
Education	Building of the main entrance at MTTI	1	100%	2,330,265

Education	Mandera East Youth Polytechnic equipment	1	100%	699,944
Education	Supplies of tools and equipment to Mandera East youth Poly	1	100%	2,730,000
Education	Mandera East Youth Polytechnic equipment	2	100%	139,976
Education	Supplies of sport goods	2	100%	1,226,575
Education	Supplies of ECD materials to Banisa model ECD	1	100%	700,000
Education	Supplies of sport goods	1	100%	1,226,575
Education	Supplies of ECD materials to Mandera East model ECD	2	100%	1,400,000
Education	Administration block for MSS and Moi girls		100%	5,600,000
Education	The completion of the fencing of the Moi Stadiums existing debt	2	100%	12,000,000
Education	Completion of Mandera Technical Training Institute (existing liability)	1	100%	14,200,000
Education	Carbro works at Moi stadium		100%	4,000,000
Education	Construction of ECD classroom at Dimu		100%	1,200,000
Education	Fencing of New Education office		100%	5,000,000
Education	Mandera Technical Training Institutes 2 workshops		100%	60,000,000
Education	Supply of sanitary pad/towel to Elwak North primary	1	100%	2,500,000
Education	Supply of ECD Desk at iresuki	1	100%	3,500,000
<b>TOTAL</b>				<b>269,851,201</b>

### 2.1.5 Department of Roads, Public Works and Transport

S/No	Project Name	Status Of Implementation	Project cost
1	Construction of B9 road (Dabacity - Elwak sec 2) (RMLF)	100%	7,389,005
2	Construction of B9 road (Kutulo-Dabacity 1) from Road Maintenance levy	100%	9,100,000
3	Lafey - B9 Road from Road maintenance levy	100%	29,158,041
4	Kutayu - Boji Garse Roads from	100%	16,000,000
5	Mandera - Khalalio Roads from	100%	21,842,432
6	Khalalio - Sala Roads From	100%	19,170,321
7	Takaba - Bolowle Road	100%	11,573,823
8	Kutulo - Elram	100%	8,840,789
9	Burashum - Takaba from	100%	3,401,424
10	Mandera Town Tarmac Road Lot 1 by Fronteer Eng	70%	205,186,093
11	Mandera Town Road Tarmac Road II (Lafey)	77%	181,125,720
12	Lafey - Waranqara Road from RMLF	100%	58,091,780
13	Banisa - Domal Road from RMLF	100%	23,000,000
14	Rhamu- Olla Road	100%	22,005,581
15	Takaba - Qofolle Road	100%	11,894,552
16	Materials and equipment requirements for the proposed architectural/quantities studio (Roads Maintenance levy)	100%	1,817,638
17	Guba Olla Road	100%	1,538,930
18	Fino - Lafey	100%	1,636,786
19	Qoqaye - Wargadud Road	100%	2,590,000
20	Bush clearing - Fincharo dolol	100%	-
21	Engiconsult for Mandera Tarmack Roads	100%	49,335,600
22	Road Supervisions	100%	14,000,000
23	Supervision of Mandera Flagship Project	100%	21,000,000
24	Construction of Diaz at Libahiya	100%	3,565,000
25	Consultancy for the Airport	100%	17,500,000
26	30m Drift at Waranqara	100%	2,729,608
27	Drift chained at Ledhi 0+40km	0%	8,295,000
28	30m Drift on Takaba Burashum Road	100%	3,498,144
29	Drift chain at 0+48km on Takaba -	100%	3,297,393

	Qofole Road		
30	Drift Chain at 16.8KM on Lafey	100%	2,278,955

31	Bush clearing along the lagga in Busle	100%	2,000,000
32	Supply of tyres	100%	750,000
33	Construction of a drift at Domal	100%	3,000,000
34	Supply of tyres	100%	1,483,000
35	Drift on Qalanqalesa - Qarsa damu Roads	100%	4,497,389
36	Drift on Qarsa damu - Warotho Roads	100%	3,399,539
37	Bush clearing between Eymole and Darken Saden	100%	3,000,000
38	Bush clearing between Iyan Abikula and Kobdedertu	100%	3,000,000
39	Construction of at Lagwarera between Gambela and Takaba town	100%	3,000,000
40	Bush clearing at Shekoley farm	100%	3,000,000
41	bush clearing at sarman langura	100%	800,000
32	Proposed construction of permanent dais at lafey town	100%	3,995,965
33	Fencing of Neboi Dispensary	100%	3,900,000
44	Construction of market stall Wargadud	100%	2,200,000
45	Construction Lafey Dias	100%	3,500,000
46	RMLF for 2017/2018 to be incurred as per the condition of the grant	100%	264,319,822
47	Bush clearing qotqoto - Kukub	100%	2,500,000
48	Repair and renovation of offices at works department	100%	20,000,000
49	Carbro work and External works at Works office	50%	20,000,000
50	Completion of the Fencing Elwalk Airstrip - existing liability	100%	4,500,000
51	Qumbu's junction to Sala	50%	27,000,000

## 2.1.6 Department of Lands, Housing Development and Urban Development

Department	No. of projects in the previous	No. of projects implemented	Project name	Total project cost (Kshs)
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	plan			
	1	1	Construction of land registry Manderla East (Existing liability)	2,484,257
	2		Planning of Elwak and Kutulo town	17,783,810
	1	1	Planning of Manderla town	
				14,685,307
	1		Construction of perimeter wall for Survey office (Pending Bill)	1,454,744
	1	1	Proposed Grading of streets in Kutulo town	4,976,400
	1	1	Proposed demarcation of public land countywide	15,000,000
	1	1	Demarcation of Roads and realignment in Busle and Duse area	10,000,000
	1	1	Regularization of building approvals and its enforcement	5,000,000
	1	1	Purchase 15 motorbikes for enforcement officers in ministry of lands	1,800,000
	2	1	Completion of Cadastral survey for Manderla town, Elwak and Kutulo	20,000,000
	1	1	Construction of sub-county land office-Elwak	20,000,000

### 2.1.7 Department of Public Service Management and Devolved Units

Department	No. of projects in the previous plan	No. of projects implemented	Percentage implementation status	Total project cost (Kshs)
Public Service and Devolved Units	Sub-County Headquarter for Kutulo Sub-County	1	Awarded	40,000,000
	Sub-County Headquarter for Elwak Sub-County	1	Awarded	40,000,000
	Purchase of 1 Fire Fighters Vehicle	1	To be implemented last quarter/ 4 <sup>th</sup> quarter of 2017/2018 fy	46,200,000
	Construction of Fire	1	Advertised	

	station			15,000,000
	Purchase of 2 Sanitation Equipment's( Skip loaders) Garbage	1	50%	30,000,000
	Collector			
	Operationalization of 13 Wards Offices (furniture's and Solar)	1	100%	9,000,000
	Proposed fencing of Mandera Rest House( Enforcement Office block)	1	Awarded	15,000,000

### 2.1.8 Department of Health Services

Projects in the previous plan	No. of projects implemented	Percentage implementation status	Total project cost (Kshs)
<b>NEW DEVELOPMENT PROJECTS 2017/2018</b>			
Theatre equipment for Lafey and Banisa	2	Not yet	15,000,000
Oxygen plant at Elwak	1	Awarded	8,650,000
Oxygen at Mandera County Referral Hospital	1	Awarded	8,650,000
Construction of Kutayu Maternity wing	1	Awarded	4,000,000
Construction of Place for washing the dead at Elwak	1	Awarded	1,200,000
Construction of Dispensary at Qurahmadhow	1	80%	6,000,000
Drilling of new borehole,	1	Awarded	

piping to MCRH, underground water tank, elevated metallic tank and water reticulation with MCRH			30,000,000
Incinerator at Rhamu Sub County Hospital.	1	80%	4,000,000
Construction of theater in Dandu	1	Awarded	23,000,000

Construction of maternity in Takaba sub county hospital.	1	Awarded	23,000,000
Construction of 6 new dispensaries. (Bachile, Hullo, Ires teno, Harwale, Arda Garbicha, Har dimtu and Tawfiq)	1	Awarded	35,000,000
Office block for Ministry of health at MCHR	1	Awarded	21,000,000
Dental equipment's for 6 Sub County Hospitals.	6	50%	30,000,000
Eye equipment's for 6 sub County Hospitals.	1	50%	30,000,000
Accident and Emergency for Elwak and Mandera County Referral Hospital (Phase II)	2	80%	50,000,000
Repair and Renovation of Kutulo District Hospital	1	Not yet	12,000,000

## 2.1.9 Department of Agriculture, Livestock Production, Irrigation and Fisheries

Department	No of projects in the previous plan	No. Of Projects Implemented	Percentage of implementation status	Total project cost( Kshs.)
<b>Agriculture, Livestock production, Irrigation &amp; Fisheries</b>	Construction of No. 6 underground watertanks, supply and delivery of No.6 pumping Generators 5HP and delivery and installation No.10 Green Houses in Mandera North and east.	6	100%	2,800,000
	construction of 700m concrete canal, stilling basin, DB at	1	100%	2,856,392

	Aresa			
	Approved 21% variation on construction of 700m concrete canal ,stilling basin, and pump house at Aresa irrigation scheme	1	100%	1,015,960

	Construction of 400 m canal, pump house, stilling basin and DB at Shantoley	1	100%	2,377,200
	Under taking survey and design water and sanitation project at Koromey		100%	987,000
	Bush clearing of 373Acres of Farm land at Shantoley Scheme		100%	3,788,272
	Construction of 1 km irrigation canal , stilling basin and pump house at Rhamu Dimtu		100%	3,521,565
	Construction of 600m concrete canal at Gadudia		100%	5,780,777
	Livestock census		100%	1,350,000
	purchase of No. 2 farm tractors, No.4 ploughs		100%	816,200
	Topo survey and design of Koromey, Bokollow, Chachane, Banyoley Irrigation scheme		100%	4,200,000
	Construction and commissioning of No. 2 boreholes for irrigated crop production in Fino and Lafey wards and trapezoidal bunds IN Waranqara, Alungu, and sala in lafey sub county		100%	1,043,312
	Demonstrative water harvesting project Yatani farming unit and Kitchen Garden support 10 groups in Banissa		100%	164,453

Construction of 30,000m <sup>3</sup> water pan at Hargatha 'B' farm group, Mandera west		100%	681,336
construction of Bp1 457M and 450M canal at Bp1 Irrigation Scheme		100%	223,567
Construction of Berwein farm ,		100%	

600m canal, perimeter fence and apump house at BP1 scheme			284,423
Construction of Flood control structures 0.35km gabions dyke at sala along daua river bank		100%	326,079
Construction of Hareri 400M canal , pump house and irrigation pump set		100%	228,107
Construction of Khalalio 400M canal , pump house and irrigation pump set		100%	209,907
Construction of Aressa 400M canal , pump house and irrigation pump set		100%	550,655
Supply and delivery of pesticides and Fungicides		100%	1,547,525
Supply and delivery of assorted seeds		100%	4,455,541
Supply and delivery of 6 Motor bikes		100%	107,100
Construction of Kalicha 400M canal , pump house and irrigation pump set		100%	194,310
Construction of Girissa 400M canal , pump house and irrigation pump set		100%	217,264
Extension of 150m canal at Hareri		100%	1,750,036
Repair and rehabilitation of Gadudia scheme		100%	680,572
Supply of 2 no.2 piston engine to sala and Khalalio		100%	1,633,419

Supply of 1 no.2 piston engine to Rhamu dimtu		100%	816,710
Construction of gabions measuring 60x2x2m at Rhamu Dimtu		100%	3,500,000
Construction of 156cm underground water tank Tayur Farmers in Banisa		100%	1,480,573
Distilling of Guul Janay water pan Mandera west		100%	2,726,761
Construction of underground		100%	

water tank at Boriya Bima Mandera south			1,944,753
Bush clearing 65 acres at Aressa farms		100%	1,750,000
Construction of Shantoley central farm access road from lag Adhi to Daua River		100%	2,484,720
Extension of 250M suspended canalat Rhamu Dimtu Irrigation Scheme		100%	3,999,096
Construction of sheds for tractors		100%	2,415,000
Extension of Agriculture offices at Rhamu sub-county HQs		100%	1,621,035
Construction of 75m3 water tanks for bee keeping group-mata arba group		100%	700,000
Consultancy for developing livestock Policy		100%	1,385,975
Construction of a cattle crush with loading ramp		100%	2,450,000
Construction of cattle crush with loading ramp		100%	1,772,400
Construction of cattle crush with loading ramp		100%	2,730,000
Construction of hay store at Al Furqan		100%	258,283
Consultancy for earth pan at		100%	

Sake			1,260,000
Expansion of zero grazing unit at Dairy farm		100%	1,225,000
Supply of aquaculture kits at the fish hatchery		100%	856,660
Supply of aquaculture kits		100%	1,071,000
Supply of dairy meal blocks		100%	1,023,050
Supply of fish feeds to fish hatchery		100%	1,381,100
Supply of re-usable equipment for vet use.		100%	343,700
Supply of re-usable equipment for vet use.		100%	2,010,341

Supply of usable equipment for vet lab.		100%	700,000
Consultancy for livestock border post inspection unit		100%	210,683
Shallow well and masonry tank at Bulla Haji Farm		100%	510,549
Renovation of Dandu office		100%	63,945
Installation of Hatchery at Bulla Haji		100%	782,330
Consultancy for Livestock value chain Analysis		100%	594,628
Consultancy for Livestock Route Mapping		100%	33,600
Feasibility Studies and EIA for leather tannery		100%	788,630
Construction of office block for resilience program		100%	945,000
Agricultural Sector Development Support Program (ASDSP)		100%	4,200,000
Completion of the Construction of the regional livestock Market		100%	76,725,527
Feasibility EIA studies for leather tannery		100%	6,813,906
Construction of office block		100%	

	for resilience Program			5,238,386
	Agricultural Sector Development Support Program (ASDSP)		100%	4,200,000
<b>Total</b>				<b>96,765,187</b>

#### 2.1.10 Department of Youth, Gender and Social Service

<b>Department:</b>	<b>No Of Projects In The Previous Plan:</b>	<b>No Of Projects Implemented:</b>	<b>Percentage Implementation Status:</b>	<b>Total Project Cost (Ks:</b>
<b>Youth, Gender &amp; Social Service</b>	Setting up one children's home in Mandera East	1	Not yet	20,000,000
	Persons with disabilities' resource centre	1	Awarded	12,000,000
	Mandera County rehabilitation center	1	Awarded	20,000,000
<b>Total</b>				<b>55,500,000</b>

#### 2.1.11 Department of Trade, Investments, Industrialization and Cooperative Development

<b>Department:</b>	<b>No Of Projects In The Previous Plan:</b>	<b>No Of Projects Implemented:</b>	<b>Percentage Implementation Status:</b>	<b>Total Project Cost(Ks:</b>
	Cooperative Societies program based Support-Buying Equipment's, Training e.t.c	1	100%	8,400,000
	Establishment of weight and measure department/equipment	1	Not yet/postponed	14,000,000
	Mandera County Trade Development Fund	1	Postponed to 2018/2019 due to legislative challenges	60,200,000

	Non-Interest bearing Co-operative Societies Fund in the 30 wards of Mandera County		<b>Postponed 2018/2019 due to legislative challenges</b>	20,020,000
	Fencing of the old mirra Market and ablution block		<b>Awarded</b>	15,000,000
<b>Total</b>				<b>117,620,000</b>

B: TENDER ADVERTS 2017/2018

## 1. Mandera County Government Tenders

Procuring Entity: Mandera County Government

Tenders Available Summary:

- Proposed Construction of Maternity Wing at Takaba Hospital
- Supply, Delivery, Installation, Testing and Commissioning Of Oxygen Plants
- Proposed Construction of Fire Station, Mechanical Workshop, Electrical Workshop

Closing Date: 27<sup>th</sup> February 2018

	shop at Mandera technical Training Institute		
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## **2.Mandera County Government Assorted Tenders 2018**

County Government of Mandera invites sealed tenders from eligible candidates for the following tenders/ projects.

- 1. MCG/OT/078/2017-2018 SUPPLY AND DELIVERY OF FURNITURE FOR ECDE CENTRES/ PRIMARY SCHOOLS IN LAFEY AND BANISA SUB COUNTIES**
- 2. MCG/OT/079/2017-2018 SUPPLY, DELIVERY AND INSTALLATION OF SOLAR STREET LIGHTS IN MOROTHILE TOWN IN MANDERA NORTH SUB COUNTY**
- 3. MCG/OT/080/2017-2018 PROPOSED CONSTRUCTION OF 20,000M3 IN GAGABA IN MANDERA WEST SUB COUNTY**
- 4. MCG/OT/081/2017-2018 AUTOMATION OF MANDERA COUNTY REVENUE SYSTEM**
- 5. MCG/OT/082/2017-2018 SUPPLY AND DELIVERY OF ENFORCEMENT BAND EQUIPMENT**
- 6. MCG/OT/083/2017-2018 PROPOSED ALTERATIONS AND DEMOLITIONS FOR KUTULO HOSPITAL AND ANCILLIARY WORKS IN KUTULO SUB-COUNTY**
- 7. MCG/OT/084/2017-2018 PROPOSED CADESTRAL SURVEY IN ELWAK, KUTULO AND MANDERA TOWN**

Bidders may download the bid documents free of charge from [www.mandera.go.ke](http://www.mandera.go.ke) but they will be required to register with the [supplychain@mandera.go.ke](mailto:supplychain@mandera.go.ke) immediately on download. Bidders who download the documents and fail to register with Mandera County may have their bids not opened and/ or evaluated.

**3. County Government of Mandera invites sealed tenders from eligible candidates for the following tenders/ projects.**

- MCG/OT/073/2017-2018 PROPOSED COMPLETION OF MIRAA MARKET IN MANDERA EAST CONSTITUENCY**
- TENDER SECURITY (KSHS): 800,000**
- ELIGIBILITY: OPEN**

## **4. Mandera County Government**

Mandera County Government Executive Office Block Construction Tender

County Government of Mandera invites sealed tenders from eligible candidates for the following tenders/ projects.

- MCG/OT/077/2017-2018 PROPOSED EXECUTIVE OFFICE BLOCK AT PUBLIC WORKS COMPOUND IN MANDERA EAST SUB-COUNTY
- TENDER SECURITY (KSHS): 200,000
- ELIGIBILITY: OPEN

Bidders may download the bid documents free of charge from [www.mandera.go.ke](http://www.mandera.go.ke) but they will be required to register with the [supplychain@mandera.go.ke](mailto:supplychain@mandera.go.ke) immediately on download. Bidders who download the documents and fail to register with Mandera County may have their bids not opened and/ or evaluated. Complete tender document (Original and 1 Copy) should be enclosed in a plain sealed envelope marked with the tender name and reference number and be deposited in the tender box located at the County Supply Chain

5. Mandera

**FOR: COUNTY CHIEF OFFICER FINANCE AND ECONOMIC PLANNING**

## **4.0 Mandera County Government Road Maintenance Tender**

County Government of Mandera invites sealed tenders from eligible candidates for the following tenders/ projects.

- MCG/OT/069/2017-2018 ROUTINE MAINTENANCE OF WARGADUD-QOQAYE ROAD
- TENDER SECURITY (KSHS): 400,000
- ELIGIBILITY: OPEN

Bidders may download the bid documents free of charge from [www.mandera.go.ke](http://www.mandera.go.ke) but they will be required to register with the [supplychain@mandera.go.ke](mailto:supplychain@mandera.go.ke) immediately on download. Bidders who download the documents and fail to register with Mandera County may have their bids not opened and/ or evaluated. Complete tender document (Original and 1 Copy) should be enclosed in a plain sealed envelope marked with the tender name and reference number and be deposited in the tender box located at the County Supply Chain